



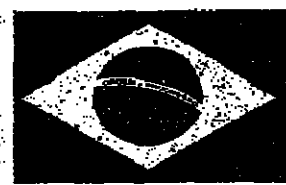
Changing tack
Japan's contractors
break with tradition
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Island divided
Malta plays out
its EU overture
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Ulysses ventures into
the unknown
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Contrasts in wealth
and poverty
Survey, Pages 13-15

FINANCIAL TIMES



Europe's Business Newspaper

TUESDAY, SEPTEMBER 13, 1994

D8523A

Germany may end state monopoly in telecoms market

Germany may allow new telecommunications companies to open their own networks by the end of 1997, in spite of strong opposition from state-owned Deutsche Telekom and national operators in other European Union countries. In a surprise about-turn, the government said it would consider going it alone if the EU's Council of Ministers failed by the end of this year to fix a date for liberalising all EU networks. Page 22

Loyalists admit Dublin bombings: Hopes for an early end to the sectarian violence which has plagued Northern Ireland receded as loyalists claimed responsibility for planting a bomb in a Dublin railway station. Page 22; Employers see Ulster peace dividend. Page 12

Video-on-demand to fly higher: A Californian company plans to intensify competition for world in-flight entertainment by taking video-on-demand above 30,000 feet for the first time. Page 22

Bayer, German pharmaceuticals group, is to pay \$1bn to buy back the right to use its own brand name in the North American market. Page 23; Observer, Page 21; Lex, Page 23

CS Holding, international financial services group built around Credit Suisse, has withdrawn its offer to acquire a minority stake in Creditanstalt-Bankverein, Austria's second-largest bank. Page 23; Flag still flies over Austrian bank. Page 24

Forté, UK hotel and restaurants group, is favoured to win its long-running battle with Accor of France to gain control of Meridien, luxury hotels chain owned by Air France. Page 23

Shepard quits Savoy: Giles Shepard resigned as managing director of the Savoy hotel group, saying he had been asked to go because he did not agree with management proposals. Page 23

Crisp prices hit Dalgely: Lower UK crisp prices and an over-abundance of continental pigs limited food and agribusiness group Dalgely to a 7 per cent rise in pre-tax profits. Page 23; Lex, Page 22; UB buys Dutch snacks business. Page 33

White House hit by aircraft: A single-engine light aircraft crashed into the south lawn of the White House, tumbling against the US presidential mansion and killing the pilot. Page 6

Nato begins exercises in Poland: Nato began its first exercises on ex-Warsaw Pact territory on a sports field near Poznan in Poland. Page 2

Arafat and Peres to discuss aid: Yasser Arafat, PLO chairman, and Shimon Peres, Israeli foreign minister, meet in Oslo today to try to resolve a row over foreign aid. Page 4

Separatists set to govern Quebec:



Voters in Quebec, Canada, went to the polls yesterday in provincial government elections. Daniel Johnson (above), Liberal party leader and current premier of the province, warned that victory by the Parti Quebecois, which supports independence from Canada, would put Quebec "on the incredible slippery slope of economic deterioration". Opinion polls indicated the separatists would win.

Delta Air Lines, third-largest US carrier, called on the US government to define a standard framework for bilateral aviation agreements. Page 8

British soldiers killed in Bosnia: Three British soldiers were killed and five injured when an armoured vehicle left the road near the beleaguered town of Gorazde. Hatreds divide Muslim and Serb. Page 3; No 10 sees abstention over Bosnia. Page 12; Editorial Comment, Page 21

Murayama admits by-election disaster: Tomichi Murayama, Japan's prime minister, acknowledged that the ruling coalition had suffered a "crushing defeat" in Sunday's by-election. Page 5

Russia plans monopoly laws: Russia is preparing radical legislation to regulate monopoly industries, such as energy and utilities, which threaten to distort the fragile economy. Page 2

STOCK MARKET INDICES		STERLING	
FT-SE 100	3,128.8 (-10.5)	New York Composite	1,589.45
Nifty	4,94	DAX	1,537.5
FT-SE 100	1,268.05 (-1.94)	London	1,537.5
FT-SE 100	1,268.05 (-1.94)	London	1,537.5
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First rise for almost five years ■ Move intended to head off inflation

UK raises base rates to 5.75%

By Peter Norman, Gillian Tett and Philip Gavith in London

Mr Kenneth Clarke, the UK chancellor of the exchequer, moved to head off inflationary pressures by announcing a half-percentage-point rise in bank base rates to 5.75 per cent yesterday.

It was the first increase in officially inspired rates for nearly five years and more than reversed February's controversial quarter-point cut, which pegged rates at the unusually low level of 5.25 per cent for seven months. Yesterday's decision, signalled by an increase in the Bank of England's minimum lending rate at the start of money market dealings, promises to be no less controversial.

Marking a decisive turn in the UK interest-rate cycle, Mr Clarke's announcement disappointed business organisations and came as the financial community had all but convinced itself that last Wednesday's monetary meeting between the chancellor and Mr Eddie George, governor of the Bank of England, had decided to leave rates unchanged. For the first time in living memory, a UK government has acted to tighten monetary conditions while retail price inflation is low.

A buoyant Mr Clarke said he decided to raise rates "to take no risks with inflation" at a time of strong economic growth. His action was welcomed by financial markets. The pound jumped 1 1/4 pence and more than a cent before trading steadily for the rest of the day. On the life futures exchange, the December long gilt future rose to 100 1/4 in late trading, up 1/4 points on the day.

Even the equity market responded positively after an initial dip. The FT-SE 100 index made up more than half an early



Kenneth Clarke in London yesterday after he raised rates "to take no risks with inflation" at a time of strong growth. (Picture: Trevor Humphries)

25-point loss to finish 10.5 points down at 3,128.8.

Fledgling to keep the recovery "healthy and lasting," the chancellor said UK output was growing at its fastest rate for six years, with exports at record levels and investment rising. Underlying inflation, at 2.2 per cent in July, was at a 27-year low.

"My overriding aim now is to make sure that this healthy growth can be sustained to deliver higher living standards and more jobs. So often in the past, accelerating inflation has prevented us from enjoying sustained growth," he said. "We would have jeopardised everything if we had sat about in the face of these very strong figures

decision, taken around Friday lunchtime. The decisive factor was last month's disclosure that the economy had been growing much faster than thought in the first half of the year. That overcame any reservations based on more recent economic indicators hinting at a slowdown in consumer demand after the tax increases that took effect in April.

Earlier yesterday, the government's Central Statistical Office published official producer price figures providing one of the first indications of pending inflationary pressures. The price of goods leaving factories rose last month in most manufacturing sectors. Manufac-

turing output prices rose by 0.3 per cent in August compared with July.

The chancellor's prompt action against potential inflationary pressures was broadly welcomed by analysts who suggested that it injected a new element of credibility into the Government's economic policy.

Business and trade union leaders were less happy. Mr Richard Brown, deputy director-general of the British Chambers of Commerce, said there was "no justification" for the rise and warned it "may sabotage" much of the recovery. Mr Bill Morris, general secretary of the TGWU transport union, warned pay claims would reflect higher borrowing costs.

Swedish exporters warn of threat to investment

By Hugh Carnegie in Stockholm

The chiefs of Sweden's four top exporting companies planned forces yesterday to warn that their planned domestic investment of up to SKr500bn (\$68.6bn) a year were at risk if the ground rules for industry - including income tax levels - were changed for the worse after Sunday's general election.

The intervention by the executives, whose companies together account for a third of the country's exports and whose combined annual turnover last year exceeded SKr250bn, was considered highly unusual for Sweden.

In a joint newspaper article clearly aimed mainly at the opposition Social Democratic party, the heads of Volvo, Ericsson, the forestry group Stora and the local division of the Swiss-Swedish

Attack on opposition economy plans in run-up to poll

engineering giant ABB said their companies together planned annual investment at home or abroad of SKr400bn to SKr500bn over the next five years. "With today's conditions, Sweden is an attractive choice. But uncertainty over labour market and economic policies, and the constancy with which they are applied, can hinder essential decision-making in a harmful way for Sweden," said their article in Dagens Nyheter, the country's biggest-selling broadsheet newspaper.

The four - Mr Soren Gyll, chief executive of Volvo; Mr Lars Ramqvist, chief executive of Ericsson; Mr Bert-Olof Svanholm, chief executive of Swedish ABB; and Mr Bo Berggren, chairman of

Stora - said the recent surge in profitability and competitiveness in Swedish industry wrought by sound government policies must not be upset. They called on policymakers to tackle the budget deficit and stabilise the fast-growing public debt.

They also warned strongly that any increase in marginal income taxes would damage Swedish competitiveness. The Social Democrats, who are expected in Sunday's poll to oust the right-centre coalition of Mr Carl Bildt, prime minister, have proposed cutting corporate tax as part of measures to stimulate investment. But they plan to raise marginal income taxes through a 5 per cent "emergency" tax and increase capital

gains, wealth and dividend taxes.

The intervention had an immediate impact on the election campaign. Mr Bildt, desperate to close the gap on a weakening Social Democratic lead in the opinion polls, welcomed the

article, saying it showed that Social Democratic policies threatened industry and employment.

But Social Democratic officials close to Mr Ingvar Carlsson, the party leader, dismissed it as crude election propaganda. Mr Carlsson said the party did not intend changing the basic income tax levels set in 1990.

Continued on Page 22
Lex, Page 23

Europe's top banks warned over cost of switch to Emu

By John Gepper, Banking Editor

Large European retail banks would have to spend up to Ecu25m (\$27.45m) each to adapt technology and operations for a single European currency, according to unpublished research carried out for the Ecu Banking Association.

The association's 90 members include most large banks in Europe.

In a report published yesterday, it warned that banks in countries that do not take part in the European Monetary Union will face extra costs and competitive burdens.

However, its own research estimates that large banks in Emu countries may have to spend Ecu100m-Ecu150m each to adapt, and costs could be 30 per cent higher if countries keep domestic

currencies in parallel for a transitional period.

A working paper says "such raw figures could of course provoke an unnecessarily alarmist reaction throughout the EU" if published. Association leaders said yesterday they wanted to emphasise Emu's opportunities.

Mr Walter Damm, chairman of the EBA committee studying Emu, said it had "wanted to avoid the impression that Emu is such a costly exercise that it is not worth the candle". Emu is due to start by 1999 under the Maastricht treaty.

Mr Damm said banks in countries such as the UK and Denmark, which have opt-out clauses from monetary union, could face disadvantages because they would lack an Ecu funding base and would have to operate in parallel currencies.

The published report warns

banks to prepare for the costs of transition to Emu, but says these could be "marginal" if absorbed as part of continuous development of information technology.

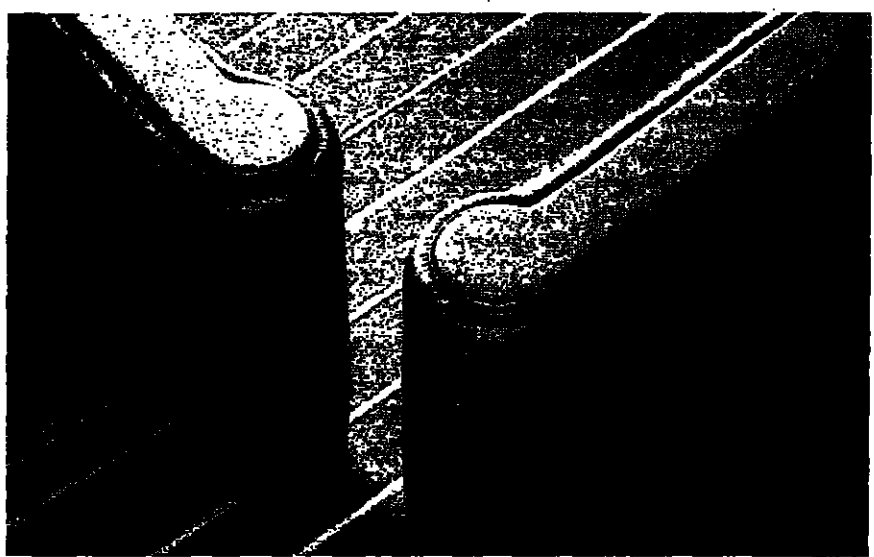
Banks' loss of revenue from foreign currency exchange, and related financial derivatives, after monetary union could be balanced by a bigger market in Ecu exchange with currencies such as the US dollar, it says.

However, it says every European bank will have to redefine its size and geographical spread after Emu, which it says will have an impact similar to large-scale financial deregulation.

The Impact of Emu on Banks' Activities: Ecu Banking Association, 4, Rue de la Paix, F-75002, Paris. Report and working papers available on request.

Europe faces Ecu100m bank charge. Page 28

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NEWS: EUROPE

Light cast on secret manoeuvring of EU ministers

By Kevin Brown, Political Correspondent

A shaft of light fell across the secretive deliberations of the European Council yesterday with the release in London of partial details on more than 200 single market decisions taken in the five years to last December.

The records, which the EU has refused to publish, show that 91 of 233 single market decisions taken in secret by ministers were forced through

against the wishes of one or more member states under the qualified majority voting system. The council - the most powerful EU institution, made up of EU heads of government - legislates in secret, and has resisted attempts to force disclosure of its deliberations under the union's open government rules.

Its reticence is being challenged in the European Court in an action backed by the European parliament following the formal rejection of

attempts by newspapers to obtain voting records.

However, Mr Harry Barnes, a British Labour MP, has obtained details of single market decisions from January 1989 through a parliamentary question tabled in the British House of Commons.

Mr Richard Needham, UK trade minister, reveals in a letter to Mr Barnes that 142 single market provisions over the five-year period were adopted unanimously. Mr Needham does not give details of the alli-

ances between member states in the 91 cases in which a vote was required. Nor does he say whether any proposals were withdrawn without being put to a vote.

However, he discloses that the UK was on the winning side in 66 of the contested votes, abstained 17 times, and was outvoted eight times.

The key British defeats were on regulations abolishing controls on passenger baggage on flights and sea crossings, on food quality control, and on

transport issues such as the length of articulated lorries.

Other member states failed to get their way on a range of more important issues, including directives on company law, public procurement, television broadcasting, life assurance services, partnership law, telecommunications equipment, money laundering, gas transit and capital adequacy rules.

The council appears determined to prevent further breaches of its secrecy by arguing before the European Court

that decision-making could be paralysed by a public right to know details of the negotiating stances of member states. In a submission to the court, the council has urged the judges to ignore declarations at EU summits in favour of greater transparency, arguing that such statements had no binding effect.

However, Mr Barnes plans to write to the European legislative committee of parliament in each member state urging them to use their powers to

obtain national voting records. That would allow observers to compile a full list of the shifting alliances within the council, even if the court rules in favour of continued secrecy.

"This may be time consuming, but it will illustrate the secretive way in which much business is conducted," Mr Barnes said. "It would also fuel the arguments for democratic federalism involving open and accountable power-sharing between national parliaments and the European parliament."

Exports fuelling Czech growth

By Anthony Robinson

The Czech Republic has virtually completed the most ambitious mass privatisation programme in the former communist bloc and has embarked upon export-led economic growth. But painful restructuring of the newly privatised companies still lies ahead and the economy requires more foreign direct investment to penetrate new markets. Mr Vladimir Dlouhy, trade and industry minister said yesterday.

Addressing a Confederation of British Industry conference in London, Mr Dlouhy said the government now forecast a 2.3 per cent rise in the gross domestic product this year, fuelled by rapid growth in service industries and an upturn in industrial output.

Production from Czech factories plummeted 24 per cent with the collapse of Comecon markets and the start of market reforms in 1991. But industrial output was up 1.3 per cent in the first seven months of this year and in July was 4.3 higher than a year earlier. Growth was expected, spurred by recovery in the domestic market which takes around 40 per cent of Czech exports and is the main source of foreign capital.

Mr Dlouhy identified the combination of the Czech Republic's high skill/low wage costs and undervalued currency as the economy's main assets. But he warned that these were essentially short term advantages which would be eroded over time as living standards rose and the government moved towards full convertibility of the Czech koruna. Until now policy makers had concentrated on creating macro-economic stability rather than growth, and the results can be seen in a balanced budget, expected single digit inflation this year and low foreign debt of \$9bn largely offset by the \$6bn held in reserve by the central bank and commercial banking system, he said.

Structural reforms have been an integral part of macro-economic stabilisation, including banking system reform and mass privatisation. Mr Roman Ceska, chairman of the national property fund, said that the government expects to receive a total of Ck240bn (\$8.6bn) from privatisation and has taken in Ck500m to date. By the start of next year around 80 per cent of the economy will be privatised. Investment opportunities for foreign investors are now concentrated among the ranks of the recently privatised companies, he said.

Shares can be bought through the Prague stock exchange or the electronic RM small shareholder dealing system, but bigger parcels of shares can also be obtained.

Historic meeting is public relations reassurance for Russia and eastern Europe

Nato begins first exercises in Poland

By Christopher Bobinski in Poznan and Bernard Gray and Bruce Clark in London

Nato began its first exercises on ex-Warsaw Pact territory yesterday on a sports field near Poznan in Poland, as much as a public relations reassurance for eastern Europe and Russia as serious military training.

Forces from as far apart as the US and Ukraine, Britain and Bulgaria took part in the historic meeting, part of the Nato "Partnership for Peace" initiative designed to involve eastern European countries in western security structures without granting them full membership of Nato.

Some 600 troops from six Nato and seven PFP countries are involved in the exercise, codenamed Co-operative Bridge 94.

The main thrust of the week's exercise is to develop peacekeeping skills among small groups rather than co-ordinate large movements of armour, the stuff of traditional Nato exercises.

While Nato's focus is increasingly on peacekeeping, this type of exercise is also less provocative to Russian sensibilities, still jangled by the thought of Nato forces training on old Warsaw Pact ground.

The Russians were conspicuous by their absence from the band of soldiers standing patiently at attention on the Bladusko military area sports field as two Polish military bands dressed in uniforms dating back to the 1930s played the national anthems of the 13 participants.

General George Joulwan, Nato's supreme allied com-

mander in Europe, called it "a truly historic occasion, as five years ago you were parted by the Iron Curtain and today you come to train together as new partners to build a free, democratic and peaceful Europe".

Partnership for Peace aims to increase the ability of east European and Nato forces to work alongside one another.

But it falls short of offering the mutual defence guarantees Nato members enjoy and many east European states want. Such tensions showed in official statements at the exercise.

"The PFP leads straight to an independent decision to full integration and membership in Nato," Mr Piotr Kolodziejczyk, a former Warsaw Pact officer and now Poland's defence minister, said yesterday.

This is a position which Nato has yet fully to accept. The

Russians, despite joining PFP, remain afraid it will dilute their special power status in relations with the US.

Equally, the Co-operative Bridge exercise is less than the Poles had wanted in initial talks about a scenario aimed at having Nato forces coming to aid a country attacked by a foreign power.

Instead, the exercises involve the more everyday tasks peacekeeping forces might have to perform. For the next four days, young men (and women in the US contingent) communicating in English, will practise searching vehicles at control points, crossing rivers while escorting refugees, and patrolling areas disputed by hostile forces.

Partnership for Peace has been criticised by leading Polish politicians as unsatisfac-

tory, providing no real security guarantee. Poland's complaints that PFP does not go far enough have produced widely varying reactions in Germany, the main west European advocate of forming links with the east.

One school of thought, led by Mr Volker Rühe, Germany's defence minister, has argued publicly that Poland must be granted full Nato membership by the end of the decade. Other policy makers, mainly in the German foreign ministry, think it would be provocative to Moscow if such a deadline were set while Russia is still absorbing the effects of its withdrawal from east Europe.

Still, the splits over how far west Europe should guarantee eastern security seemed far from the minds of all the onlookers in Poznan.



WINNING SMILES: Rudolf Scharping, Social Democratic party chairman, left, with Manfred Stolpe, SPD prime minister of Brandenburg, who was returned with a big majority on Sunday, at party headquarters yesterday

Unions scoff at tax breaks for servants

By David Buchan in Paris

French prime minister Mr Edouard Balladur's latest job creation measures drew a mixed reaction yesterday. The opposition and unions welcomed the proposed government subsidy to companies hiring the long-term unemployed, but scoffed at increased tax incentives to encourage the middle class to hire more servants.

In his Sunday night television interview, Mr Balladur also proposed, as "a collective commitment" for all his countrymen rather than an electoral promise, that the 3.3m jobless total should be reduced by 1m "over several years".

The Socialist opposition party yesterday criticised the prime minister's plan to quadruple the amount individuals can deduct from their own tax bill in social charges and pay for employees. "This will help maids in posh areas, but hardly make a big impact on unemployment," said the Socialist spokesman.

Mr Balladur's other job plan is to give subsidies to companies hiring those unemployed who have qualified for so-called RMI welfare payments for at least two years, and who are at the bottom of the heap of French society.

France's Patronat employers' federation said yesterday it was launching its own inquiry into corporate ethics and relations with the law and politics, following a series of corruption allegations against the heads of leading companies.

The Patronat move follows Mr Balladur's announcement that he would appoint a three-man committee composed of a former Patronat president, a former union leader and a senior magistrate to report on issues raised by the scandals.

Mr François Perigot, the Patronat president, said his inquiry "would question everyone concerned by this dysfunctioning of the system".

Russia draws up legislation to regulate monopoly industries

By John Thornhill in Moscow

The Russian government is preparing radical legislation to regulate monopoly industries, such as energy and utilities, which threaten to distort the country's fragile economy. The law will aim to protect the consumer, counteract inflationary pressures, and help ease the inter-enterprise debts crisis.

The draft law, which will be introduced to parliament this autumn, envisages the creation of several powerful independent regulatory agencies to police the natural monopolies - defined as "commodity markets in which demand is effectively satisfied in the absence of any competition". The draft law covers oil and gas pipelines, the production and transmission of electricity, rail and air transport, and public utilities, such as telecommunications.

Officials worry that monop-

oly abuses in these "commanding heights" could damage the development of the broader economy. The fear is that such monopolies can stifle the emergence of effective competition and push through price rises fuelling inflation and worsening inter-enterprise debts.

The mass privatisation programme, which has transferred 85 per cent of the country's enterprises into private ownership, has concentrated enormous economic power in the hands of a few industrial managers but has not yet stimulated sufficient competition to check their ambitions.

The federal agencies would have considerable powers to devise and implement suitable regulatory frameworks for each targeted sector and would report to the government every year. They would be responsible for supervising all transactions affecting a natural monopoly's position in the

marketplace and any share purchases in other enterprises. They would also scrutinise big capital investment projects and any sales or transfers of assets.

Under the proposed legislation, the regulators would have unrestricted access to information affecting the natural monopolies and would have considerable powers of enforcement. They could reverse any act deemed to be illegal and could impose fines or penalties on companies infringing the law.

The agencies will contain up to seven members who are specialists in the appropriate field. The head of a federal agency would be appointed for a three-year term by the president on the government's recommendation. They would take over responsibility for regulating the natural monopolies from various ministries.

The development of such a potentially stiff regulatory

regime is bound to spark a heated debate. Some economists - and more self-interested industrial managers - have argued that monopoly powers are essential in the early stages of capitalist development to ensure companies can amass sufficient profits to reinvest in big infrastructure projects.

But one western economist welcomed the principle of stricter regulation and a more effective competition policy. "In countries which are trying to shed a tradition of collusive behaviour it is particularly important to take steps to change the ground rules and create a real framework for competition rather than collusion," the economist said. "But it will be critical to see how quickly and how well they can follow through with it, given a lot of interested parties will be opposed to arms-length regulation."

Poor showing by FDP worries Kohl

By Judy Dempsey in Berlin

Mr Helmut Kohl, the German chancellor, yesterday warned his governing Christian Democratic Union coalition not to become complacent in the run-up to the federal elections on October 18. "The election is not yet won and we have no votes to lend," he said.

Mr Kohl was speaking in Bonn after provisional election results showed another absolute and increased majority for the CDU in the eastern German state of Saxony. Its share of the vote rose from 53.8 per cent to 58.1 per cent while that of the opposition Social Democrats fell by nearly three percentage points to 16.6 per cent.

However, the CDU in Brandenburg had its share of the vote reduced by nearly 11 percentage points to 18.7 per cent,

while the vote for the Social Democrats rose from 38.2 per cent to 54.1 per cent.

Mr Kohl's warning was prompted by the disastrous showing of the Free Democrats, the junior partner in the governing coalition, which failed to reach the minimum 5 per cent required to enter the state parliaments.

Mr Werner Hoyer, chairman of the FDP, said the results in Brandenburg and Saxony were "untypical". The FDP believes the low turnouts of under 60 per cent damaged the party but helped the Party of Democratic Socialism, the successor to the former east German communist party and now the third largest party in eastern Germany, holding between 16 and 18 per cent of the vote in Brandenburg and Saxony.

Editorial Comment, Page 21

Maltese resist plans to bring in value added tax

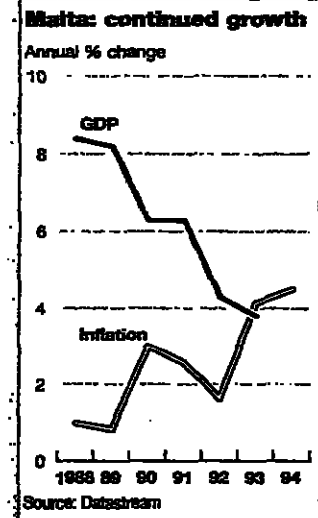
By Godfrey Grima in Valletta

Malta's plan to introduce value added tax in 1995, part of its bid to join the European Union, has met opposition from the island's business community, trade unions and opposition Labour party.

The introduction of VAT is part of the centre-right Nationalist government's programme of market liberalisation which includes cutting state subsidies, removing tariffs and ending state monopolies.

The prime minister, Mr Eddie Fenech Adami, has pledged this by 1998 with two objectives: first, to help develop the island as a financial centre to make up for the decline in traditional industries and manufacturing; and secondly, more controversially, to strengthen the country's bid for full membership of the EU.

The EU issued an encouraging *avis* last October which



Prime Minister, Eddie Fenech Adami, plans to develop Malta as a financial centre to make up for the decline in traditional industries and manufacturing.

the island's tax system.

Spearheading the campaign against the introduction of these reforms are the island's unions and the opposition Labour party, which opposes the EU bid. The unions fear VAT will mean high prices, and they accuse the government of rushing blindly to meet Brussels' demands for economic convergence.

State revenues have been heavily dependent on duties on imported goods, which are sometimes rated at more than 100 per cent. The rate of VAT will be 15 per cent on a wide range of goods and services, but excluding food and medical services.

The government insists there will be no cost-of-living rises. Inflation, fuelled by a devaluation two years ago, is about 5 per cent.

The General Workers Union, which has 43,000 members (or more than 30 per cent of the

country's workforce) has already carried out industrial action in protest at the VAT plans. The General Retailers and Traders Union, which has 5,000 card-carrying members but boasts the support of 35,000, has also threatened disruptions unless the rate of tax is brought down.

While it is unlikely parliament's ruling on VAT will be overturned, more sensitive issues lurk round the corner. The reform of Maltese industry, which has enjoyed a high degree of protection, will be especially painful. Small companies involved in construction and furniture making, which account for 70 per cent of industrial employment, hide behind stringent tariff and non-tariff barriers, and the shipbuilding sector, which provides 5 per cent of employment, is heavily subsidised.

Other pending reforms include a new banking law which will abolish off-shore accounts to create the same conditions for locals and foreigners alike, and a privatisation programme. Both are likely to provoke opposition.

Along with looking for a role in Europe, the reforms are aimed at developing Malta as a financial and trading centre. It is hoped financial services could account for 10 to 15 per cent of GDP within five years if the reform programme is allowed to go ahead.

Ironically, however, the main threat to Malta's EU membership bid comes not from domestic opposition to the reforms but from the EU itself. EU members are resisting extending the current principle of the veto in voting to such small entities - Malta's GNP is 0.03 per cent that of the EU.

No progress is likely until 1996, when the EU will discuss the issue of enlargement.

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EUROPEAN NEWS DIGEST

Italians retain Brussels hopes

Mr Silvio Berlusconi, Italy's prime minister, yesterday kept alive Italy's hopes of winning "an important economic portfolio" in the next European Commission. After meeting Mr Jacques Santer, president-elect of the Commission, Mr Berlusconi said they had agreed to postpone a formal decision on Italy's two Commission nominations until it was clear which portfolios would be available. That means waiting until after the Danish election on September 21, which should decide whether Mr Henning Christophersen of Denmark is going to stay on as commissioner responsible for macro-economic policy. If not, Italy will lobby hard to replace him with Prof Mario Monti, an economist and head of Milan's Bocconi University. The second Italian candidate for the Commission is likely to be Mr Enrico Vinti, secretary-general of the European parliament although Mr Berlusconi refused to confirm the names under consideration. One potential Italian commissioner, Mr Renato Ruggiero, a former trade minister, now seems certain to become the EU's candidate for head of the World Trade Organisation, the successor to the General Agreement on Tariffs and Trade, following an informal meeting of EU foreign ministers at the weekend. *Andrew Hill, Milan and Guy de Joux, London.*

Finns agree EU farm terms

An important hurdle in Finland's progress to membership of the European Union was cleared at the weekend when the country won EU backing for an improved deal on the sensitive issue of farm subsidies. The agreement means 56 per cent of Finnish agricultural land will be eligible for a new special category of subsidy for the special conditions in the far north, with the border being set at the 62nd parallel. This is six percentage points more than the commission originally proposed but is less than the 84 per cent sought by Finland. Foreign minister Mr Heikki Haavisto said it was a deal the country "could live with", although Finland's central union of agricultural producers rejected the package as inadequate. Finnish support for the EU ahead of the referendum on October 16 has been falling in recent polls, partly because of concern about the impact of membership on farmers. The latest poll shows 38 per cent of Finns favour membership, with 31 per cent against and 31 per cent undecided. *Christopher Brown-Humes, Stockholm.*

Germans hit lottery jackpot

Lotto fever, which has gripped millions of Germans and their foreign neighbours and caused them to talk of nothing else in recent weeks, finally subsided yesterday with news that three groups of Lotto players would share a jackpot of DM62m (€17.2m) the biggest in the history of German lottery. After trying for 11 weeks to crack the long-running jackpot, the three so-called Lotto associations crossed the six correct numbers and had a lottery slip with the magical seventh number which has so far eluded millions of players. Germany's popular newspapers enjoy treating their readers to in-depth studies of the new millionaires, complete with colour photo spreads, but it was unclear if they would be able to do so today because their identities remained a mystery. About 3,000 people have become millionaires playing the weekly Lotto. Until yesterday the highest payout had been DM16.5m, shared by two housewives in 1992. *Michael Lindemann, Bonn.*

Turks seek to extradite terrorist

Turkey is to ask France to extradite Dursun Karatas, leader of the left-wing terrorist organisation Dev-Sol. Karatas escaped from an Istanbul prison five years ago while serving a life sentence. Since their emergence in 1978 Dev-Sol have claimed responsibility for numerous killings, victims include a former Turkish prime minister, as well as countless police officers. Karatas was arrested on Friday, crossing the French border from Italy with false papers. Ankara said extradition documentation would be sent to Paris "in the shortest possible time". Western countries commonly refuse extradition requests from countries which impose the death penalty. The French may require a guarantee that Karatas will not be sentenced to death before they grant extradition. *Reuter, Ankara.*

ECONOMIC WATCH

French inflation stays low

France
Inflation (annual % change)

Source: Datagroup.

French consumer prices were stable for the third month in succession in August, giving an annualised inflation rate of 1.7 per cent, according to Insee, the national statistics office. The figures underline the weakness of inflationary pressures despite a revival in the economy. The French economics ministry has revised its forecast of this year's growth in gross domestic product from 1.4 per cent to 2 per cent. Mr Jean-Claude Trichet, governor of the Bank of France, said last week that the current growth rate does not pose inflationary risks, but he said strict budget deficit reduction policies must be adhered to. The inflation statistics revealed a decline of 0.8 per cent in the index for food prices and a rise of 0.2 per cent in private sector manufactured goods. *John Ridding, Paris.*

● Slovakia's GDP grew by 5.3 per cent in the second quarter of 1994, the largest quarterly increase since the end of communism five years ago, the Slovak Statistics Bureau said yesterday. The increase compares to a fall of 5.1 per cent in the same period last year and growth of 3.6 per cent in the first quarter this year. Analysts said the pace of growth in the second half is expected to slow. *Vitcent Boland, Prague.*

Unbridgeable hatreds divide Moslem and Serb

Beside the ancient Visegrad bridge in Serb-held Bosnia, Laura Silber finds old antagonisms undimmed

Amid the destruction of Serb-held Bosnia, the bridge at Visegrad, built more than 400 years ago, bears witness to the region's Ottoman past. For Bosnian Serbs, the bridge's 11 arches, spanning the River Drina, represent the linking of Serb lands. For Moslems, they symbolise Bosnia.

Under an international peace plan, overwhelmingly rejected by the Bosnian Serbs, the bridge and most of Visegrad, in the south-east near the Serbian frontier, are designated to the Moslems.

With about 135 international monitors due to be deployed this week on the frontiers of Serb-held Bosnia and Serbia proper to supervise Belgrade's embargo, the people of Visegrad are likely to feel even more isolated.

It was in the Drina valley that Serb forces undertook some of their most brutal operations at the start of the 28-month war. Here Moslems were expelled and murdered before they even realised that a real war had begun.

These days a heavy silence hangs over Visegrad. On a road slicing through the wilds of Bosnia, the densely wooded landscape is tinted by a chain of deserted villages and burned-out houses.

In one hamlet on the road to

Visegrad, a smashed minaret on a heap of rubble testifies to the area's Moslem heritage.

The Serbs of Visegrad cherish the bridge despite the fact that it was built by Mehmed Pasha Sokolovic, the Ottoman Vezir of Bosnia. After all, explains Mrs Snezna Kojic, of the town council, Mehmed Pasha was originally an Orthodox Serb who as a child was kidnapped by the Turks from his home near the Drina.

She is retelling the Bridge on the River Drina, the novel in which Nobel prize winner Ivo Andric wove the story of the bridge into four centuries of Bosnian history.

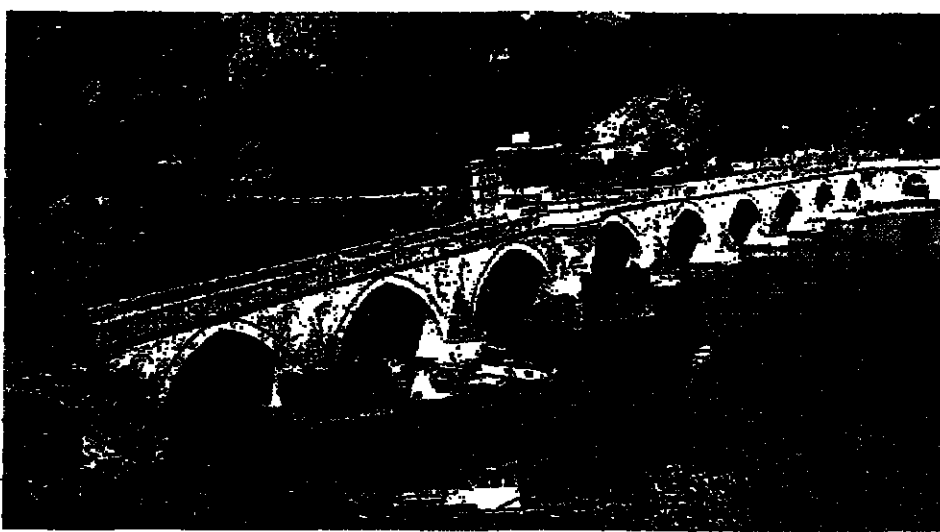
Andric wrote that the bridge "formed an indispensable link on the road between Bosnia and Serbia and further..."

There is still Turkish script etched in stone in the middle of the 180-metre structure. Thirteen verses remind travellers that Mehmed Pasha built the bridge in 1571.

Asked why this Ottoman treasure escaped destruction, Mrs Kojic answered, "It connects Serbs on both banks of the Drina."

"In any case," she added, "Mehmed Pasha went back to his Serbian roots when he came here to build the bridge."

The legend describes how Mehmed Pasha struggled against evil witches who undid



The bridge at Visegrad. Built by the Ottomans, Serbs have now driven all Moslems from the area

the work each night until the Vezir immured two Serb children in the bridge.

For centuries, according to Andric, Moslems and Serbs lived in harmony in Visegrad - but their world would quickly come apart whenever neighbouring countries and the Great Powers upset the balance in Bosnia.

Now, having erased almost all traces of Turkish rule, local Serbs say they will never give up Visegrad.

"We will not accept this

plan," said Mr Drago Gavrilovic, town boss of the ruling party. Bosnian Serb leaders rejected the proposed maps, which calls on them to surrender one-third of the 70 per cent of Bosnia they control.

"There are no Moslems left," he says of Visegrad, where they once made up nearly two-thirds of the town's 21,000 inhabitants. Despite Mr Gavrilovic's claims that Serb refugees have brought the population to its pre-war level, wrecked houses once owned by

Moslems remain empty.

On the eve of the war, one Saban Muratovic, a Moslem, took a sledgehammer to the statue of Andric, which overlooked the bridge. This act, say local Serbs, started the war.

Soon after war broke out, the Moslems of Visegrad either fled or were killed. Unconfirmed reports say a paramilitary leader, Vladimir Lukic, led the slaughter - shooting Moslems throughout the night and dropping their corpses off the bridge.

Lukic frequents a local cafe on Visegrad's main street. Once named after a Moslem partisan hero it now bears the name of the Russian Cossack volunteer brigades who came to Bosnia to fight with the Serbs.

The cafe is the haunt of the new Vezirs of Visegrad - young, battle-scarred thugs whose dull eyes betray no fear. Mrs Kojic scoffs at the notion of an international war crimes tribunal. "Are we Serbs capable of any crimes?" she asks. In Visegrad, Lukic is a hero.

Andric wrote about the Moslems organising gangs to hunt down Serbs after the young revolutionary Gavrilovic Princip assassinated Archduke Ferdinand in Sarajevo in 1914 - one of the events which triggered the first world war.

The bridge then separated Moslems and Serbs. "The bridge remained as if under sentence of death," Andric wrote. "But none the less still whole and untouched between the two warring sides."

By the end of the novel, however, as if in a dream, the old Moslem *hodja* sees "the ruined bridge, horribly, cruelly cut in half".

In Visegrad today the front line and the Moslems are far away. "We are now deep into Serb territory," says Mr Gavrilovic.

"I know it's late, but I'd like some sushi. How far do I have to go?"



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NEWS: INTERNATIONAL

Israeli-PLO aid row moves to Oslo

By Julian O'Connell in Jerusalem

Mr Yasser Arafat, PLO chairman and Mr Shimon Peres, Israeli foreign minister, meet in Oslo today to try to resolve a row over foreign aid which derailed last week's international donors conference and delayed the release of money for the cash-strapped Palestinian self-rule authority.

The row focuses on Palestinian demands for donors to fund projects in Israeli-occupied Arab East Jerusalem and is yet another example of the tortuous problems both sides have in implementing their fragile peace agreement signed exactly a year ago.

Last week's aid meeting in Paris broke down after Israel flatly refused to allow East Jerusalem projects to be considered as part of the 1995 aid-funded Palestinian budget. Under the self-rule agreement, both sides postponed discussions on the future of Jerusa-

lem until late 1995. However, the plight of Arab East Jerusalem remains the most emotive issue to Palestinians and a constant rallying point of Mr Arafat's critics who say he has conceded too much in peace talks with Israel.

For the moment, the Palestinians have little alternative but to give in to Israeli opposition.

The authority urgently needs donors to speed up the release of hundreds of millions of dollars of promised aid to help with economic development and meet high economic expectations.

The PLO has presented a revised budget deficit of \$25m (\$16.1m) a month. Israel has said it is reluctant to proceed with the transfer authority over health, welfare, taxation and tourism to the Palestinians in the still occupied West Bank until there are firm commitments by donors to meet the financial gap. The

PLO is also desperate for an aid agreement to establish a "Cop Fund" worth \$7m a month to pay the salaries and running costs of the 9,000-strong Palestinian security forces, soon to be expanded as the PLO spreads out into the West Bank before elections.

For their part, international donors continue to insist the PLO demonstrates better financial management, institution building and commitment to tax collection.

Mr Arafat and Mr Avraham Shochat, Israeli finance minister, met in Gaza yesterday to ease the row that Mr Shochat called "a small crisis".

However, many senior Palestinian officials have become increasingly pessimistic about the slow progress and the almost daily struggle in painstaking negotiations with Israel.

Many are resentful about Israel's *de facto* veto over the pace of implementation.



Three Palestinians being tried by the first Palestinian court constituted in Gaza. They are accused of killing a member of Hamas.

Global agenda accepted in Cairo

By Mark Nicholson in Cairo

More than 150 governments last night accepted a sweeping UN document setting a global agenda for population stabilisation policies into the next century, ensuring for the first time a concept of "reproductive rights".

What some delegates described as the "toughest day yet" of negotiating at the International Conference on Population and Development cleared up almost all remaining contentious issues regarding "reproductive and sexual health" and the reunification of migrant workers' families, ready to submit a final text for approval at a plenary meeting today.

"There was a semblance of divergence," said Mr Nicolas Biegan, the Dutch diplomat and vice-chairman of the committee discussing the text. "But on a great proportion of issues of population and development, including family planning, the nations of the world think largely in the same way."

The final document is set for approval by participating states today, though some, including the Vatican, are expected to voice reservations on at least some parts of the text regarding abortion and reproductive health. A formal Vatican reservation is expected today.

Yesterday's haggling focused mainly on definitions of "reproductive and sexual health" which had raised opposition from Moslem and Catholic countries. Delegates said many misunderstandings surrounding these issues had been cleared up, particularly with Moslem states.

Western medical delegates praised the document for defining for the first time in "international language" a broad concept of reproductive and maternal health.

Algerian debt talks take on a surreal aspect

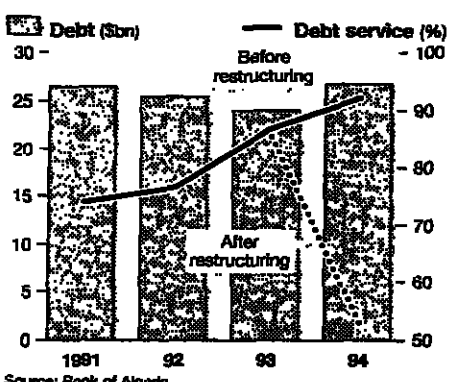
Fears over the country's political stability cloud an encouraging report from the IMF, reports Francis Ghilès

International bankers meeting in Paris today to discuss the restructuring of Algeria's commercial bank debt should be comforted by the results of the first review of the economy conducted by the IMF since it signed an agreement with north Africa's largest country six months ago and extended a \$1bn (\$900m) stand-by credit to back up significant economic reforms.

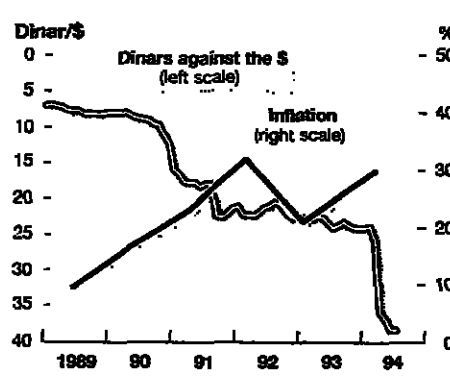
In the six months to the end of June, money supply grew more slowly than had been agreed with the IMF. The value of the dinar, which was devalued by 40 per cent last April, has remained virtually unchanged since then.

Officials claim that inflation, running at more than 40 per cent earlier this year, will decline to below 30 per cent by the year end. And the budget deficit has been cut from 9.2 per cent of gross domestic product in 1993 to 3.1 per cent.

Algerian debt: changing circumstances



Source: Bank of Algeria



Less positively, many officials say that 2 per cent GDP growth is the most that can be hoped for, as opposed to earlier IMF forecasts of 3.1 per cent. This is explained by the severe drought, which will force Algeria to import 95 per

cent of its cereals consumption against last year's 75 per cent, the sharp drop in purchasing power caused by the devaluation, a reluctance to invest, and the sheer difficulty of running factories at a time of serious civil strife. The IMF agree-

ment, and the rescheduling of part of Algeria's debt to foreign governments which followed last May's Paris Club meeting, have loosened the stranglehold of debt. The debt service ratio, as a percentage of exports of goods and services, will fall

this year from 86.4 per cent to 52.9 per cent. Imports of raw materials and capital goods are forecast to increase by \$1.1bn to \$9.15bn, just below the \$9.4bn agreed with the IMF. Hard currency reserves minus gold have increased by \$500m to \$2.1bn since the end of 1993.

An estimated 100,000 new jobs are being created this year. However, with 240,000 young Algerians entering the labour market annually, the country is still burdened with an unemployment rate of 27 per cent. Algerian officials accept that a faster rate of economic growth is impossible until restructuring of the myriad loss-making state enterprises is fully under way and a measure of civil peace is established.

The first task the bankers must address today is the formation of a steering committee and appointment of a chairman. Two-thirds of Algeria's

\$4.7bn commercial debt is owed to Japanese banks and leasing companies. They all agree, however, that Algeria is primarily within the French sphere of influence, and do not relish taking a high profile while the political future is so uncertain.

Of the three leading French banks, Crédit Lyonnais, which chaired the steering committee three years ago, feels it has shouldered its fair share of responsibility. Société Générale, which has the largest exposure of the three banks to Algeria, has little experience of this kind of operation, while Banque Nationale de Paris (BNP) can argue it has virtually no Algerian paper on its books. The betting in Paris is that the French Finance Ministry will "instruct" one of the three banks to step forward.

Bankers do not as yet know how much of Algeria's remaining \$8.1bn commercial debt

(the \$1.6bn refinanced in 1991 will not be affected) they will be asked to restructure. If principal repayments for 1994 alone are considered, the amount would be \$700m, but if repayments for 1994 and 1995 are included, the sum rises to \$1.4bn. Nor do they know whether a "London Club" rescheduling or some other formula will be agreed.

The Japanese banks made provisions for their Algerian loans in July.

Whatever the outcome of today's meeting and the imprimatur the IMF is likely to give Algeria, the discussions on the restructuring of Algeria's foreign debt remain, in the words of one senior banker, "somewhat surrealistic".

All participants at the meeting are well aware that without a political solution to Algeria's 21-month-old crisis, "figures, however good, are figures and no more".

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Strike called in Uttar Pradesh

By Stefan Wagstyl
in New Delhi

The north Indian state of Uttar Pradesh was braced yesterday for a general strike called by the state government amid growing inter-caste violence and political turmoil.

Mr Mulayam Singh Yadav, the state's chief minister, rejected a call from Premier P V Narasimha Rao to cancel the strike for fear it might provoke violent demonstrations. Mr Yadav, who came to power last autumn at the head of a lower-caste alliance of parties, is the first politician to rule Uttar Pradesh in the name of the lower castes.

His avowed policy is to promote their interests at the expense of the upper castes. His intentions are important because Uttar Pradesh, India's most populous state, is regarded as the cradle of Indian politics. Success for caste-based politics there could threaten other states' stability.

The Uttar Pradesh crisis has come from Mr Yadav's efforts to implement job reservation policy. Under Indian law, up to 50 per cent of public-sector jobs and places at many colleges must be reserved for lower castes. But the law has rarely been fully implemented.

Mr Yadav's attempt to hasten this has caused widespread unrest in northern Uttar Pradesh, where 74 per cent of the population is upper caste. In the last month, about 10 people, including one senior police officer, have been killed in violent demonstrations. Yesterday, crowds burnt vehicles in the hill town of Dehra Dun.

Mr Yadav's government last night was verging on collapse. The ruling alliance of the Bahujan Samaj Party and the Samajwadi Party commands only 138 of 435 state assembly seats, and has been ruling with the support of 32 Congress members who joined Mr Yadav to keep the Hindu Bharatiya Janata Party out of power. But local Congress leaders have asked Mr Rao's permission to quit the coalition.

Indonesian whispers turn to shouts

Manuela Saragosa reports on the Jakarta opposition's efforts to unravel the latest alleged banking scandal

Members of Indonesian opposition parties are stepping up efforts to bring details of an alleged banking scandal into the open.

The attorney-general's office in Jakarta is investigating the bad debts of PT Kanindo Prima Perkasa textile company, owned and operated by Mr Robby Tjahjedi, a controversial businessman jailed in the 1970s for smuggling.

Mr Tjahjedi is alleged to have defaulted on about Rp 500bn of debts (US\$250m) at two state-owned banks, Bank Bumi Daya and Bank Pembangunan Indonesia, more commonly referred to as Bapindo. His company, Kanindo, is said to be suffering from serious liquidity problems.

The Bapindo bank is also at the centre of another scandal involving Mr Eddy Tansil, owner of the Golden Key Group, recently sentenced to 17 years' imprisonment for defrauding the bank of more than \$450m.

The case exposed the extent to which lenders collude illegally with borrowers to secure loans, bringing out in the open the level of bad debts at state banks.

The Tansil case "is an appalling reality" that suggests the Indonesian banking industry is an instrument for activities of legalised crime, said Mr Tansil, an economic consultant and prominent member of the opposition party PDI, said.

No one has been arrested or brought to trial yet in the Kanindo case, but many Indonesians are demanding that someone be held responsible. Mr Tjahjedi is thought to be in Singapore.

Adding a twist to the Kanindo case are allegations that the textile company managed to secure additional loans from

Bapindo as recently as April by issuing false export documents to support its loan application. If this is true, the company would have secured a loan

finance minister, has appointed the Federation of Indonesian Batik Co-operatives to take over the management of the company. The govern-

ment is also courting the textile group Texmaco to take over Kanindo's assets. Details of the Kanindo case were made public last year but the government did not take any action at the time.

Mr Tjahjedi was summoned to appear in a parliamentary

hearing but members who questioned him about the state of his loans could not back up their allegations because of banking secrecy laws. Since then, opposition parties have increased pressure on the government to take action against Mr Tjahjedi.

The scandal involving the Golden Key group prompted Mr Muhammad to expose the extent of bad loans at state banks, an effort praised by private commercial banks.

Mr Muhammad announced earlier this year that 21.2 per cent, or about \$7bn, of the outstanding loans extended by the state banks were classified as bad or doubtful, compared with 17.4 per cent at the end of

1992 and 16 per cent in 1990. Economists and bankers in Jakarta say the figure could be much higher.

Since then, Indonesia's central bank, Bank Indonesia, has been conducting investigations into state banks with problem loans, singling out companies that have caused the problems. Mr Sudradjat Djiwandono, governor of the central bank, said a supervisory team had been formed with the Ministry of Finance.

"We've asked banks to identify the clients creating problems for them and we're dealing with them one by one," the governor said.

Now Indonesians are demanding to know how the central bank could have overlooked Kanindo's bad debts.

"The Kanindo case is causing us major apprehension," said an editorial in the English-language daily, the Jakarta Post.

Bolger forced into first coalition

By Terry Hall in Wellington

New Zealand has its first coalition government for 50 years following the decision of junior minister, Mr Ross Meurant, to form his own party which will continue to support the administration of prime minister Jim Bolger.

Mr Bolger said in a radio interview yesterday that Mr Meurant's move was expected and he believed another party backbencher, Michael Laws, would also announce he was forming a new party soon.

Mr Meurant announced the formation of the Right of Centre Party on Sunday night.

He said it aimed to appeal to disgruntled former members of the National party who wanted a more moderate approach, and to provide a potential coalition partner for the National party after the next election.

Right of Centre would pitch itself at 15-20 per cent of voters in each constituency, and hoped to gain at least 10 seats.

Mr Bolger has said for some time that he expected defections from both main political parties as New Zealand moved towards adopting a voting system giving parties seats in parliament if they achieve a minimum threshold of the national vote, as in Germany.

If the National party retains its narrow majority, the next election will be held under this system, favouring smaller parties, rather than the British Westminster system.

Mr Bolger said he had entered into an agreement with Mr Meurant who would support the government on all main issues to ensure it stayed in power for its full three-year term. Mr Meurant will retain his post as agriculture and forestry under-secretary.

Mr Meurant is a controversial MP who sprang to national prominence in the early 1980s when, as a senior policeman, he led the so-called Red Squads that battled street demonstrators who were fighting against South African rugby tours.

Murayama acknowledges 'crushing defeat'

By Gerard Baker in Tokyo

Mr Tomichi Murayama, Japan's prime minister, acknowledged yesterday that the ruling coalition led by his Social Democratic party (SDP) and the Liberal Democratic party (LDP) had suffered a "crushing defeat" in Sunday's Upper House by-election in Aichi Prefecture.

The candidate backed by the government lost heavily to a representative of the opposition parties in the first electoral test since the administration was formed in June.

Mr Murayama attributed the setback to a late start to the coalition's campaign, and an inability to differentiate its policies from those of its opponents. "It is regrettable," he declared, "I accept the result humbly and will try again."

Opposition leaders hailed their victory as a mandate to create a new, single political party to fight the next election. "We will put all our energy into forming a new party," said Mr Tsutomu Hata, the former prime minister and leading

AICHI BY-ELECTION SEPTEMBER 11		
	SEP 24	JUL 92
LDP	544,837 (25.1%)	590,618 (28.1)
SDP	(combined)	357,582 (15.5)
Opposition parties	921,838 (43.0)	894,454 (44.0)
Others	691,332 (31.9)	318,242 (14.9)
Turnout	42.9%	47.0%

light behind the unity moves. "The people are investing high hopes that we will persistently pursue reform and conduct responsible politics."

The opposition's candidate, Mr Yuzuru Tsuzuki, a former labour ministry official, won 331,386 votes, easily defeating the governing parties' nominee, Mr Jiro Mizuno, a former United Nations diplomat, who polled 544,637 votes.

But a more detailed analysis of the result suggests that the opposition's early euphoria may be misplaced. In fact there was little enthusiasm for either of the two main groupings.

Though the government's performance was lamentable, the main beneficiaries were not the opposition but independent candidates. At the last election in 1992, the constitu-

ency was evenly divided, returning two members from the present opposition and one from the governing LDP.

In that election the LDP and SDP (running separately) secured 42 per cent of the total vote between them, against 44 per cent for the combined vote of today's opposition parties.

Coalition support slumped to just 25.1 per cent, but while the opposition was comfortably ahead, its proportion of the vote also fell slightly, to 43 per cent.

The big winners were the various independent candidates, one of whom, Mrs Makiko Suehiro, a local television personality, came close to beating Mr Mizuno into third place. Altogether, five other candidates took a remarkable 31.9 per cent of the vote, up from 14



Murayama: 'It is regrettable. I accept the result humbly'

per cent in 1992. This strong performance by independents and parties not aligned with the opposition coalition, combined with the low turnout (at 43 per cent the fourth lowest

for the constituency since the second world war) points to a significant degree of voter disillusionment with the main parties.

During the campaign, opti-

on polls suggested that electors were dissatisfied with the chaotic nature of Japanese politics which, in little over a year, has produced no fewer than four changes of government.

The same polls detected a degree of cynicism from voters about the seriousness of any party's commitment to political reform, a genuinely popular concept.

That cynicism was exacerbated by the fact that both government and opposition asserted with equal vigour throughout the campaign their commitment to reform.

Nevertheless, the political runes are undoubtedly more alarming for the SDP and the LDP. Sunday's defeat is likely to accentuate the tensions within the uneasy alliance.

But it also makes a general election an even more distant prospect.

The two main coalition partners will probably choose to cling to each other more tightly, postponing for as long as possible their appointment with the nation's voters.

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NEWS: THE AMERICAS

Congress cold on reform of healthcare

By George Graham
in Washington

The US Congress returned to Washington yesterday, after two weeks in recess, with less appetite than ever for any kind of healthcare legislation.

In spite of last-minute efforts to achieve a minimal compromise that could squeeze through both chambers of Congress in the next month, there is little wind left in the sails of the reform which President Bill Clinton launched a year ago with his detailed plan to guarantee health insurance to everyone in the US.

Some centrist Democrats continued to work with Senator John Chafee and a band of moderate Republicans on a compromise bill, based on reforms to the insurance market and subsidies to expand health insurance coverage.

This mainstream group has also begun discussions with backers of the more ambitious reform plan, proposed by Senator George Mitchell. Democratic majority leader in the Senate, to see whether the two can come together.

However, it is by no means clear that such a compromise measure can spur enough enthusiasm to pass even the Senate. Its prospects in the House of Representatives seem close to zero.

Only four weeks now remain before Congress is due to rise for a month of campaigning in the election on November 8

faced by the whole House and a third of the Senate.

The coalition that would prefer to do nothing at all this year now includes the bulk of the Republican members - some of whom are wary of tinkering with the healthcare industry, while others are simply determined to deny Mr Clinton and the Democrats any chance of claiming a victory - and those left-leaning Democrats who favour a national healthcare system.

This group, led by Congressman Jim McDermott, appears firmly opposed to any diluted reform. So does Mr Clinton. He has appeared to back away from the theatrical threat, made in his State of the Union speech early this year to veto any bill that did not guarantee universal coverage, but the threat has not been lifted.

What is more, it might have been possible to gloss over the question of whether reforms that covered 96 or 97 per cent of the population constituted universal coverage, but no measure now available would come close to that.

In pure political terms, some Democrats would prefer to give up the search for healthcare reform as soon as possible, rather than face an ignominious defeat a few weeks before the congressional elections.

Most members appear convinced that there is little to be gained with their constituents by pressing ahead with reform at all costs.



Wreckage of the single-engine aeroplane which crashed on the south lawn of the White House early yesterday

A light aircraft, with its engine switched off, penetrated high-security air space and crashed on a White House lawn early yesterday. It slid against the mansion, killing the pilot. President Bill Clinton, his family and staff were unharmed, Reuter reports from Washington.

Security agencies were trying to determine whether they were dealing with a bizarre accident or a kamikaze-style attack. The pilot was

tentatively identified as a man from the neighbouring state of Maryland. Officials were pursuing reports he had stolen the aircraft from a Maryland air club and were checking reports that he had a history of mental illness.

The president, Mrs Hillary Clinton and their daughter Chelsea were asleep a few hundred yards away across Pennsylvania Avenue in Blair House, a guest residence. The aeroplane swooped from the

direction of the Washington Monument, passed over a high, steel-rail fence and ploughed into the White House back lawn at about 2am local time.

There were no reports that White House security forces had fired at the aircraft. The US secret service and the US army are believed to have installed anti-aircraft weapons on the mansion and a next-door building after a similar airborne intrusion in 1974.

Scandals and growth fears dent PRI win

Mexican investors are taking a cautious view of the new government says Damian Fraser

The euphoria that many investors expected would follow a comfortable victory by Mexico's ruling party in last month's presidential election has failed to materialise.

Since Mr Ernesto Zedillo emerged triumphant from the August 21 election, allegations of banking fraud and corruption, the opposition's refusal to endorse the electoral result, and uncertainty over economic policy have cast a cloud over the political and economic scene.

Investors - who had bet heavily on the Institutional Revolutionary Party's victory - appear more cautious than in the days before the election. The stock market has hardly budged from its pre-election levels. Contrary to most forecasts, short-term interest rates have risen, and the exchange rate has weakened.

The current nervousness over the political situation may soon fade. Having won more than 60 per cent of the vote, in elections many outside observers believe the freest Mexico has had, Mr Zedillo has a strong mandate to deepen the pro-market economic policies of President Carlos Salinas, and push ahead with further democratic reforms. Many expect Mr Zedillo's programme to boost economic growth and reduce political instability.

However, for the moment confidence has been dented by the order for the arrest of Mr Carlos Cabal Pemiche, the head of Mexico's fourth largest financial group and of the Del Monte Fresh Produce agro-business, on charges that his bank illegally lent him \$700m (\$451m). Mr Cabal was one of Mexico's leading businessmen, with strong ties to politicians in the southeast and many entrepreneurs who have risen to prominence during the administration of Mr Salinas.

While the scandal appears not to have affected the stability of the financial system, the opposition has attacked the government for giving Mr Cabal two banking licences.

The incident may make foreigners more careful about backing Mexican businessmen. Mr Cabal's purchase of Del Monte Fresh had been partly financed by \$300m of high yield bonds placed in international markets by Morgan Stanley.

The Cabal affair follows allegations by Mr Eduardo Valle, a former official in the Attorney General's Office, that drug traffickers infiltrated the security team of the ruling Institutional Revolutionary Party's initial presidential candidate Mr Luis Donaldo Colosio, who was assassinated in March. Traffickers may have ordered the assassination, it is alleged.

Mr Valle separately raised questions about Mr Emilio Gamboa, the minister of communications and transport, who last November received in his offices a woman alleged to be the representative of a powerful drug cartel.

The Attorney-General's office has dismissed the allegations of links between drug traffickers and government officials, and Mr Gamboa has vehemently denied any impropriety. Mr Valle's accusations have damaged the credibility of the government's counter-drug operations, and are said to have divided the Salinas administration on how to respond.

These scandals have coincided with increasingly harsh attacks by the left wing opposition Party of Democratic Revolution on the conduct of the presidential election. Mr Cuahémoc Cárdenas, the PRD's presidential candidate, has gradually hardened his line against the government, claiming that 10m votes were stolen. He has led rallies in two states against the results, and threatened to withdraw from future elections. His rallies have had little public support, but have emphasised the continuing and apparently unbridgeable divide between the PRI and the leftist opposition, which won 17 per cent of the total vote.

In the state of Chiapas, Zapatista rebels who launched a rebellion at the beginning of the year have backed Mr Cárdenas's cause.

While the leadership of the centre-right National Action Party has grudgingly accepted that the PRI won the election, radical factions in the party have supported Mr Cárdenas's position. Mr Diego Fernández de Cevallos, Pan's presidential candidate, after initially accepting defeat, has described the PRI's victory as illegitimate.

Fervent speculation over the policy and appointments of the new Zedillo administration has further heightened uncertainty. There is growing concern over the content of a new "pacto," the agreement between business, labour and the government under which price, wage and exchange rate policy is set.

Mr Zedillo is expected to set the general policies of the new pacto, even though he does not take office until December. While Mr Zedillo has publicly said he does not believe in a abrupt devaluation of the peso, there is speculation he may support an increase in the daily maximum depreciation of the peso/dollar rate of 40 centavos a day.

The possibility of a change in exchange rate policy has been heightened by a reported division between Mr Pedro Aspe, the finance minister, and the central bank, on the one hand, and Mr Guillermo Ortiz, the powerful deputy finance minister, on the other. The former are believed to support a strong currency to maintain the fight against inflation; Mr Ortiz is said to back a faster devaluation of the currency as a way of boosting exports and economic growth.

Cuba refugees flee via open south

By Canute James in Kingston
and Pascal Fletcher in Havana

More Cubans appear to be leaving the unsupervised south coast of their country for neighbouring islands in the Caribbean, as Cuban police continue to patrol sections of Cuba's north coast to deter boat people from heading for the US.

Government officials in the Cayman Islands and Jamaica said yesterday they feared the Cuban move to restrict rafters fleeing the north coast, following the agreement last week by the Cuban and US government to curb illegal migration, would lead to a southward

rush of refugees.

More than 200 refugees arrived in the Cayman Islands over the weekend, despite an announcement last week by the government of the UK dependency that all "economic migrants" would be repatriated. This brings to 600 the number of Cubans refugees on the Caymans, whose administration said it had no more money to take care of Cubans.

Cuba's government said at the weekend that, until midday today, it would try to persuade would-be refugees not to depart in home-made rafts and boats. "We really don't want to use force," an official statement said. But it added that,

after the deadline, the authorities would use force if necessary to stop rafters from leaving, especially if they resisted violently.

After the accord with the US, a flotilla of rafts carrying refugees rushed to leave beaches near Havana before the authorities moved to stop them.

"The agreement means nothing for us," said Mr Severo Estupinán, 59, as he prepared to depart. "People will keep on leaving." More than 32,000 Cubans have fled the recession-hit island this year, most during the last month.

Jamaican immigration officers yesterday began interviewing 26 Cubans who had

walked off a beach and into one of the island's more exclusive north-coast resort hotels at the weekend. They had left Cuba from the south coast.

"Most of the Cubans coming here, and I presume those going to the Cayman Islands, want to go eventually to the US," said a Jamaican government spokesman.

"But the US is not taking them. If they are not repatriated, their first port of call - the Caymans and Jamaica - will be their home for some time."

He said, however, that the Jamaican government did not plan to repatriate any Cuban refugees.

Havana minister UK 'in final stage' of trade talks

Mr Roberto Robaina, Cuba's foreign minister, is waging a week-long diplomatic offensive in Madrid to rescue the credibility of his government, but so far has met only reservations and hostility from Cuban opposition groups, writes Tom Burns in Madrid.

Spain is trying to broker a transition towards political pluralism and a market economy in Cuba. Madrid is urging on Mr Robaina's "profound and rapid" reforms. The talks follow a Cuban-US meeting in New York last week which yielded an agreement to halt the flow of Cuban illegal migrants to the US.

Madrid, which has played a discreet economic advisory role to the Cuban government over the past year, is understood to be particularly disappointed that a package of measures to deregulate the Caribbean state's economy, drawn up by Mr Carlos Solchaga, a Spanish former

finance minister, has been largely ignored in Havana.

Mr Javier Solana, Spain's foreign minister, warned after extended talks with Mr Robaina that "a possible solution today may no longer be possible tomorrow".

A spokeswoman for the Cuban minister, who will stay in Spain until tomorrow, acknowledged yesterday that differences had emerged in discussions with Madrid.

Cuban opposition politicians and human rights groups abroad claim that individual, private meetings of Mr Robaina and selected Cubans from the US, organised by the Spanish government in Madrid, are merely cosmetic.

"There is no undertaking by [Cuban President] Fidel [Castro] to meet the internal opposition in Cuba," said Mr Antonio Guedes of the Cuban Democratic Platform, an opposition grouping of liberal, Christian democratic and social democratic parties.

Britain is in the final stages of negotiating an investment promotion and protection agreement with Cuba in an effort to raise its trade and investment profile in the Caribbean's largest island, writes Pascal Fletcher in Havana.

"I hope we will be able to reach an agreement... we are in the final stages of discussions," Mr Ian Taylor, trade and technology minister, said late on Sunday at the start of a three-day visit to Cuba by a delegation of businessmen and trade officials. The last official visit by a British minister to the communist-ruled island was almost 20 years ago.

Mr Taylor said that despite the two countries' different political and economic systems and the recession gripping Cuba, the British government saw good prospects for increased trade and investment. He said he was concerned Britain was lagging behind Europe and NAFTA nations in developing eco-

nomic links with the island. Mr Taylor said he would be evaluating the economic reforms in Cuba since the collapse of its ties with the former Soviet bloc. Reforms to the state-controlled agriculture system were critical, he said.

He would also discuss the issue of Cuba's outstanding debt to the Paris Club and to British companies. The latter is estimated to total \$50m.

Mr Taylor drew a distinction between Britain's attitude to Cuba and the US trade embargo against the island. "My view about our trade with Cuba is that it's less influenced by what America does, and more influenced by how strong Cuba's opening towards market forces is," he said.

UK exports to Cuba totalled \$14m last year, a 50 per cent drop from 1992, caused by the recession and a shortage of foreign exchange. But exports for the first half of 1994 were up 180 per cent, mainly due to a rise in cereal sales.

Strike hits car output in Brazil

By Angus Foster
in Rio de Janeiro

The main unions in Brazil's vehicle industry went on strike yesterday for an immediate pay rise, in the first serious threat to a wage freeze introduced under the government's anti-inflation plan.

Production at all large factories, based in São Paulo state, was much affected. Union officials said nearly half their 150,000 members had stopped work yesterday morning. Autolatina, Brazil's biggest car-maker and a joint venture of Volkswagen and Ford, said production had "almost totally stopped".

Autavea, the car-makers' association, said that, if the strike lasted more than a few days, it would seriously disrupt sales because demand is high and stocks are "non-existent".

Unions are calling for salaries to be increased monthly so as to make up for losses in purchasing power through inflation. Such monthly increases were common before the introduction, on July 1, of Brazil's new currency, the Real, under the anti-inflation plan. The government has now ruled that wage increases can only be granted once a year.

Union leaders argue that official inflation indices show an

11.9 per cent increase since the new currency was launched. They also argue that a 1992 agreement by labour, car-makers and the government guaranteed monthly increases.

Mr Ciro Gomes, the new finance minister, opposed a compromise by unions and car-makers which would have allowed a one-off pay increase. He said any rise had to wait until the unions' annual pay round in April. The government is concerned that, if car-makers agree to union claims, other sectors will push for regular pay adjustments. Any rise could also be inflationary since it would mean higher car prices and increased spending by workers.

The government criticised the strike as "political" and claimed it was designed to undermine the Real and the government candidate in the presidential election next month, Mr Fernando Henrique Cardoso, the finance minister who hatched the plan.

The strike is led by metalworkers unions linked to the left-wing Workers' Party of Mr Luiz Inácio Lula da Silva, Mr Cardoso's main opponent.

Mr Vicente Paulo da Silva, president of the CUT union assembly, denied the strike was politically linked. See São Paulo survey

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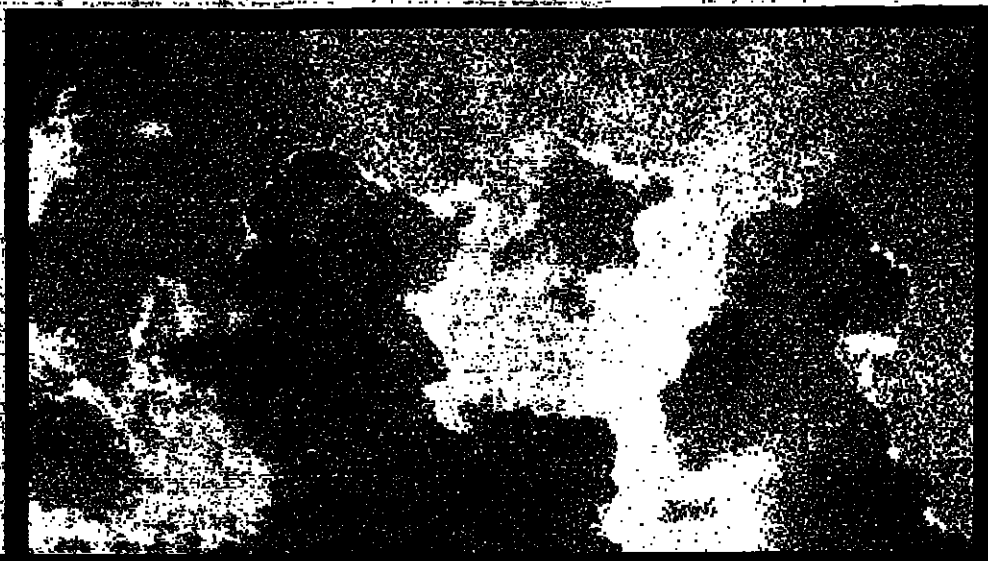
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NEWS: WORLD TRADE

Japan draws French flak on aircraft bid

By Gerard Baker in Tokyo

Mr Edouard Balladur, the French prime minister, has stepped into a growing political row over the Japanese government's selection of a new multi-purpose support aircraft for its air defence force.

Mr Balladur wrote personally last month to Mr Tomiichi Murayama, his Japanese counterpart, urging Japan to consider a French aircraft for its Y30bn (\$300m) ground support project, codenamed UX.

The Self-Defence Agency had decided informally on August 11 to recommend a US-made Gulfstream aircraft in preference to rival bids from the French Falcon and Canadian Challenger models. But at a cabinet meeting the next day at least one minister is understood to have raised objections to the process by which the aircraft was selected, and the final decision was deferred.

Ministers' doubts were said to have centred on the close involvement of some politicians from the former coalition government in the decision to back the Gulfstream bid. There were also concerns that the US aircraft may have been chosen to improve trade relations between the two countries.

Foreign Ministry officials yesterday refused to comment on newspaper reports that the French prime minister's letter,



Edouard Balladur appealed to Japanese premier

which was received in Tokyo on August 23, had demanded that the Japanese government select its military materiel through open competition, implicitly criticising the way in which procurement decisions are made. But they acknowledged that a letter had been received and that it urged the government to give full consideration to the French-made aircraft.

Mr Kozo Igarashi, the chief cabinet secretary, told a press conference yesterday that no final decision had been made on the project. But he said the letter seemed to have been based principally on considerations of national interest. "We

should select our next generation aircraft objectively and rationally," he said.

French officials in Tokyo refused to comment on the correspondence but acknowledged it was unusual, but not unprecedented, for heads of government to intervene personally in such matters.

The Self-Defence Agency began preparing for selection of a new support aircraft three years ago. It plans to buy nine aircraft, at a cost of about ¥3bn each, over the next five years. They will be used by the Japanese military to transport commanders and for communications and support of military exercises.

China lures auto component groups

Foreign entrants are reshaping an antiquated industry, writes Tony Walker

Like participants in a gold rush, the world's top automotive components manufacturers are scrambling for a niche in China. General Motors' Automotive Components Group, TRW and Ford of the US, Bosch of Germany, Toyota and Nissan of Japan, and Daewoo of South Korea are just some of the names competing in a sector expected to absorb \$20bn of new investment in the next five years.

Fledgling groups are also entering the field, attracted by the promise of huge demand for components. American investors, including Dean Witter, the brokerage house, have backed, for example, the establishment of Asian Strategic Investments Corporation (ASICO) which plans to invest \$1bn over the next two years.

Mr Don St Pierre, president of ASICO, expects a "revolution" in the components sector marked by a rash of joint ventures, mergers and the continuing rationalisation of small, inefficient producers. Many of China's 4,800 components manufacturers are expected to go out of business, to be replaced by larger units with foreign investment.

ASICO, which raised \$180m initially for its China investments, recently concluded its first components deal, with Ningbo Rubber in Anhui province, to produce rubber seals, rings and gaskets.

Packard Electric, the US cable manufacturer, and China's Baicheng Automobile Wiring Factory will set up a joint venture in north-eastern Jilin province to make car parts. Reuter reports from Beijing. The venture, 53 per cent owned by Packard, will manufacture vehicle electrical systems, ignition cables and assemblies as well as automotive cables for

other car makers in China, according to the Xinhua news agency. It said 20 per cent of the venture's products would be exported and that the venture, called Packard Electric Baicheng, would supply about 200,000 units of wiring harnesses each year for Audi and Jetta cars made by a joint venture between China's First Auto Works and Volkswagen of Germany.

Asmeo has another 10 similar deals pending, which are expected to be concluded over the next few months. Its investment in Anhui is \$11m.

TRW, the big US space technology and automotive parts conglomerate, is enlarging its presence in China having signed a memorandum of understanding with Jinan Auto-Accessories Works, one of China's biggest components manufacturers, to produce about 1.5m engine valves.

Mr Joseph Gorman, TRW's chief executive officer, said the company wanted to be a "player" in China because of tremendous growth prospects in the world's fastest-growing automotive sector. He said he would not be surprised if, by early next century, half the 45m-50m cars sold annually out of a total global car "population" of 47m were marketed in Asia, with China accounting for the bulk of new sales.

China's new automotive policy, released in July, is providing the catalyst for a dramatic transformation of the components sector. Ambitious plans to supply from domestic pro-

duction 90 per cent of China's estimated passenger car needs of 2m units by the end of the century will in itself create a huge demand for components.

In 1993 China produced 234,000 passenger cars out of total production nationwide of 1.3m vehicles. About 310,460 vehicles were imported, according to official figures, but this did not account for the thousands more that were smuggled in.

Strict local content rules and allied tax incentives mean that components manufacturers will be competing for a vast captive market. Adding impetus to the scramble is the demand by Chinese policy-makers that international car makers qualify for permission to build vehicles in China by first investing in components manufacturing.

This requirement has drawn Ford, General Motors and Daewoo, to name several of the more prominent manufacturers, into investing heavily in China. Ford, for example, announced recently that it would spend \$50m in two projects in the Shanghai area, one

of the principal hubs of the automotive sector in China.

Ford's initial investments include ventures for the fabrication of plastic automotive items such as instrument panels, and safety glass for windshields. Partners are the Shanghai Automotive Industry Corporation (SAIC) and Yao Hua Glass Works.

Mr David McKee, vice-president of Ford International Business Development in Beijing, said the company had "nailed down" the top 100 or so components manufacturers with a view to possible joint ventures. Of these, Ford had singled out eight to 10 as prospective partners with two to three deals close to completion in such areas as air-conditioning and electronics.

General Motors, through its Automotive Components Group, is engaged in a similar exercise in identifying investment opportunities. Mr Rudi Von Meister, ACG's chief representative in Beijing, said the company was "exploring" more than two dozen projects, and

had recently signed a joint venture agreement to produce electronic engine control systems - the successor to the carburettor.

This joint venture and other pending deals build on ACG's existing arrangements in China, which include six licensing agreements for the production of such items as wiring harnesses, spark plugs, starter motors and alternators, and steering gears.

Daewoo of South Korea has also signalled its intention to be a big player in China, with the focus of its activities in Shandong province, south-east of Beijing. Daewoo, according to Mr St Pierre of ASICO, is planning to fund a number of components suppliers in Shandong, and also intends to absorb some of the product in its car making operations in South Korea itself.

Toyota is also reported to be moving towards heavy investment in China, although the Japanese continue to play their cards close to their chest. Among options being considered by Toyota is the construction of a "greenfield" plant near Tianjin to produce transmissions, engines and other key components for a compact car, possibly the Corolla, to be manufactured in China.

Across China, hundreds of projects are under negotiation in a process that, within a few years, will change the face of a hitherto antiquated sector.

NEWS IN BRIEF

Greeks to build Gazprom link

A private Greek consortium has signed a protocol with Gazprom, the Russian state energy supplier, to build a \$600m pipeline across Bulgaria to carry Russian oil from the Black Sea to the Mediterranean, writes Kevin Hope in Athens.

The 350km pipeline between the ports of Burgas in Bulgaria and Alexandroupolis in north-eastern Greece will take three years to build and will carry 20m-40m tonnes of oil yearly, with storage facilities for about 1bn tonnes to be constructed at the two ports. The Greek consortium includes the Latsis shipping and oil refining group, the Kopelouzos construction group and Prometheus, a joint venture between Kopelouzos and Gazprom. The Bulgarian and Greek state oil companies are also expected to participate in the project.

The pipeline will provide a new outlet for Russian oil, which will be sent by sea to Burgas from Novorossiysk, and ensure a steady oil supply for Bulgaria. Gazprom and Prometheus are both involved in a Greek project, funded mainly by the European Union, to build a 500km pipeline to carry natural gas from the Bulgarian border to Athens.

Czech-German rail move

Czech Railways and Deutsche Bahn, its German equivalent, are to begin transporting freight trucks on roll-on-roll-off trains across the Czech/German border from September 25 in an attempt to speed up journey times and lower costs, writes Vincent Boland in Prague.

The service will run on the 110km rail link between Dresden and the Czech town of Lovosice, 65km north of Prague. A similar service across the Czech/Austrian border began operating yesterday between Ceske Budejovice in southern Bohemia and Villach in Austria. The Czech/German link will initially carry 35 trucks daily but it is expected to be able to transport a quarter of the estimated 2,000 freight vehicles that cross the border each day. The journey time is expected to be 2 1/2 hours, with continuous customs facilities. The service will cost DM85 (\$54) per journey, with the German state of Saxony covering any shortfall.

Iranian gas for Pakistan

Iran and Pakistan yesterday agreed to build an oil refinery in Pakistan and export Iranian natural gas and refined oil products to Pakistan, Reuter reports from Tehran.

An official said the \$2.2bn (\$715m) cost of the refinery would be shared by the two countries. Iran last year signed an agreement with India to study the building of a \$5bn, 2,200km pipeline to export Iranian gas to India.

Skoda Plzen, the Czech engineering conglomerate, has signed an agreement with China's Guangzhou Jinma Power Equipment Company in Canton to produce steam turbine engines with a capacity of up to 350MW, writes Vincent Boland.

The terms of the agreement have not been disclosed. Skoda Plzen is taking a 70 per cent stake in the venture, which is targeted initially at the local Chinese market.

The Perkins unit of Varty Corporation of the US is to form a joint venture with Ishikawajima-Harima Machinery Company, based in Matsumoto, Japan, to build a range of small, low-emission diesel engines in Britain.

A Sino-Portuguese company, Administração de Aeroportos, has been awarded the contract for operational services at the new Macau airport. The venture is unusual in that ANA will hold a 51 per cent stake until December 1999, when Macau reverts to China, when it will concede two percentage points of its stake to the Chinese partner to give it a controlling interest. The contract involves all non-commercial operational management services, including air traffic and ground control management.

BMW points way with its first US assembly plant

BMW of Germany yesterday began production at its first US assembly plant, a key step in the company's rapid expansion of the European car industry, writes Kevin Hope, Motor Industry Correspondent.

BMW becomes the only European car maker with a passenger vehicle assembly plant in the US, although it will be joined in 1996/97 by Mercedes-Benz, its big domestic rival, which is

developing a plant in Alabama. Japanese car makers have been expanding rapidly in North America during the last decade, while the European presence has shrunk drastically.

None of the European volume car makers has a production base in the US following the move by Volkswagen of Germany to close its plant at Westmoreland, Pennsylvania, in 1987 after nine years of production.

BMW has invested \$400m to develop its new plant at Spartanburg, South Carolina. It said yesterday that production would reach 300 cars a day by the end of 1998. Toward the end of the decade the capacity of the plant will be increased to 80,000 units a year.

Initially BMW is producing its 3-Series car range at the US plant, but from the end of 1995 the Spartanburg

facility will become BMW's only production source for a new range of two-seater sports cars, which will be sold both in North America and in other BMW markets worldwide.

Mercedes-Benz is investing \$300m to develop a plant near Tuscaloosa, Alabama, for the production of a new range of four-wheel drive sports/utility vehicles, which are to be launched in the world market in 1997.

The plant will employ 1,500 people and will produce 60,000 vehicles a year.

The European car production presence in the US will still be modest by comparison with the capacity developed by Japanese vehicle makers, which last year produced more than 2m cars and light trucks at 10 plants - wholly owned and joint ventures - in the US and Canada.

Delta presses US for rules on negotiations

By Paul Betts, Aerospace Correspondent

Delta Air Lines, the third largest US carrier, yesterday called on the US government to define a standard framework for negotiating bilateral aviation agreements.

Mr Ron Allen, Delta's chairman, also said he was increasingly frustrated at the failure of the US government to approve a partnership with Virgin Atlantic Airways to give Delta access to London's Heathrow airport.

Delta and Virgin have been forced to postpone the introduction next month of their commercial partnership because of the US government's delay in approving the deal. Mr Allen said he would be "shocked" if his government ultimately blocked the deal announced earlier this year with the smaller UK carrier.

The partnership has been given the go ahead by the UK authorities.

Under present regulations, only two US carriers - American and United - can serve Heathrow. Delta argues its partnership with Virgin would increase competition on transatlantic routes.

Mr Richard Branson, Virgin's chairman, has recently been urging the UK government to step up pressure on the US to restart negotiations on liberalising air services between the two countries.

The US walked away from negotiations with the UK on liberalising air services

between the two countries last December and has since refused to reopen talks.

In the absence of a clearly defined international aviation policy, the US government has been forced to react to each different bilateral negotiation without any standard framework, Mr Allen said. This led to considerable pressure on the US administration from the conflicting interests of US carriers.

American Airlines, the second largest US carrier which already flies into Heathrow, has led the campaign against the Delta-Virgin partnership.

The UK is now expected to propose a new round of negotiations and offer initially greater access for US carriers to regional UK airports in exchange for US approval of the Delta-Virgin deal as well as other concessions for UK carriers in the US market.

However, Sir Colin Marshall, chairman of British Airways, yesterday said he did not expect the talks to start before the end of next month. He said it was "ridiculous" that the US government had not approved the Virgin-Delta deal. The two governments needed to acknowledge publicly that their ultimate aim was total deregulation of airline services between the two countries.

Although this was likely to take a long time to achieve, Sir Colin said it was important to establish clear milestones, with both sides making concessions to achieve the ultimate goal of "open skies".

INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS

Yearly figures are shown in index form with the common base year of 1985. The real exchange rate is an index throughout; other quarterly and monthly figures show the percentage change over the corresponding period in the previous year and are positive unless otherwise stated.

■ UNITED STATES					■ JAPAN					■ GERMANY				
Consumer prices	Producer prices	Earnings	Unit labour costs	Real exchange rate	Consumer prices	Producer prices	Earnings	Unit labour costs	Real exchange rate	Consumer prices	Producer prices	Earnings	Unit labour costs	Real exchange rate
1985	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1986	101.9	98.6	102.2	99.4	85.0	100.8	95.3	101.4	103.4	118.4	98.9	97.5	103.8	103.8
1987	105.8	100.7	103.8	96.7	78.2	101.2	92.5	103.1	100.8	122.9	104.1	98.0	108.0	107.1
1988	109.9	103.2	106.9	99.1	71.0	102.2	92.3	107.8	98.2	131.0	101.4	98.2	113.0	106.9
1989	115.2	108.5	110.0	101.1	74.9	104.9	94.2	114.0	96.1	123.5	104.2	99.3	117.3	108.0
1990	121.5	113.9	113.8	104.3	73.4	108.2	95.7	120.1	98.3	108.3	107.0	101.0	123.8	110.3
1991	126.6	119.3	117.3	107.8	74.2	111.8	98.8	124.2	101.8	114.7	110.7	103.4	131.8	115.0
1992	130.4	117.7	120.1	108.4	74.2	115.9	98.8	126.6	111.0	108.4	115.1	104.5	136.6	121.5
1993	134.3	119.2	123.4	107.7	76.6	115.3	94.3	125.8	116.9	134.0	118.8	104.8	125.9	110.2
3rd qtr.1993	2.8	0.7	2.5	-0.5	76.2	1.6	-1.8	0.4	5.3	140.7	4.2	-0.2	n.a.	1.8
4th qtr.1993	2.7	0.3	3.0	-1.7	76.7	1.2	-2.1	-0.1	4.8	137.6	3.7	-0.2	n.a.	-1.7
1st qtr.1994	2.5	0.2	3.0	-1.1	77.1	1.4	-2.2	2.9	3.7	137.8	3.3	0.2	n.a.	-2.6
2nd qtr.1994	2.4	-0.3	2.4	-2.1	75.8	0.6	-2.0	1.7	3.4	140.0	3.0	0.3	n.a.	10.7
September 1993	2.7	0.4	2.5	-0.4	75.4	1.3	-2.0	1.5	7.2	138.3	4.0	-0.3	n.a.	1.6
October	2.8	0.3	2.3	-0.5	75.8	1.2	-2.1	0.6	7.0	138.5	3.8	-0.2	n.a.	1.1
November	2.7	0.4	2.5	-0.8	77.0	0.9	-2.1	1.7	3.4	138.7	3.8	-0.2	n.a.	-2.3
December	2.8	0.2	3.3	-2.7	77.3	1.3	-2.2	-1.1	3.4	138.9	3.7	-0.1	n.a.	-2.9
January 1994	2.5	0.2	2.5	-1.1	77.8	1.4	-2.1	4.5	3.4	134.5	3.5	0.0	n.a.	-0.8
February	2.5	0.2	2.5	-1.3	77.8	1.3	-2.2	1.7	5.1	138.4	3.4	0.2	n.a.	-4.8
March	2.5	0.2	3.3	-1.3	76.3	1.3	-2.3	2.4	2.6	138.4	3.2	0.3	n.a.	-2.6
April	2.4	-0.4	2.4	-1.7	76.4	0.8	-2.2	1.9	0.9	141.4	3.1	0.1	n.a.	-6.7
May	2.3	-0.4	2.4	-2.3	75.8	0.8	-2.0	0.8	0.0	139.2	3.0	0.4	n.a.	-6.3
June	2.5	0.0	2.4	-2.3	75.1	0.5	-1.9	0.0	0.0	139.3	3.0	0.4	n.a.	106.1
July	2.8	0.8	2.4	-2.4	n.a.	-0.3	n.a.	n.a.	n.a.	n.a.	2.9	0.4	n.a.	n.a.
August	1.9	n.a.	n.a.	n.a.	n.a.	-0.2	n.a.	n.a.	n.a.	n.a.	3.0	n.a.	n.a.	n.a.
■ FRANCE					■ ITALY					■ UNITED KINGDOM				
Consumer prices	Producer prices	Earnings	Unit labour costs	Real exchange rate	Consumer prices	Producer prices	Earnings	Unit labour costs	Real exchange rate	Consumer prices	Producer prices	Earnings	Unit labour costs	Real exchange rate
1985	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1986	102.5	97.2	104.6	101.5	103.4	108.1	100.2	104.8	102.7	101.3	103.4	101.4	107.7	104.1
1987	106.9	97.8	107.9	103.0	104.8	111.0	103.2	111.6	105.8	102.0	107.7	104.8	116.3	108.9
1988	108.8	102.8	111.7	104.0	102.2	116.2	106.8	118.2	110.2	110.2	110.2	108.7	135.2	108.2
1989	112.9	106.4	115.4	105.3	99.6	124.2	113.1	126.6	112.3	103.6	121.8	113.9	137.2	114.4
1990	116.5	107.1	120.6	108.5	103.8	131.8	117.8	134.7	118.8	106.2	133.3	121.0	150.1	122.7
1991	122.2	105.8	125.8	113.8	102.2	140.3	121.7	147.9	131.3	105.5	141.2	127.5	162.4	131.3
1992	123.1	104.0	130.3	115.8	105.8	147.7	124.0	155.9	136.8	101.9	146.4	131.5	173.1	138.9
1993	125.8	101.1	133.7	116.5	106.5	153.9	128.7	161.2	136.4	97.3	148.7	127.5	183.9	134.5
3rd qtr.1993	2.2	-3.4	n.a.	n.a.	106.5	4.3	4.3	4.1	2.1	87.9	1.8	4.3	4.4	1.4
4th qtr.1993	2.1	-2.2	n.a.	n.a.	107.7	4.1	3.9	3.8	-1.4	85.7	1.5	3.9	3.9	1.4
1st qtr.1994	1.7	-1.6	n.a.	n.a.	107.5	4.2	3.5	4.2	n.a.	85.1	2.4	3.3	4.8	2.0
2nd qtr.1994	1.7	-0.1	n.a.	n.a.	107.3	4.0	3.1	4.0	n.a.	85.3	2.6	2.2	4.4	0.2
September 1993	2.3	n.a.	2.3	n.a.	107.6	4.2	4.3	4.2	n.a.	87.0	1.8	4.3	4.5	2.0
October	2.2	n.a.	-	n.a.	107.4	4.3	4.1	3.9	n.a.	85.6	1.9	4.0	3.8	1.9
November	2.2	n.a.	-	n.a.	107.0	4.2	3.9	3.9	n.a.	85.6	1.4	3.8	4.0	1.1
December	2.1	n.a.	2.2	n.a.	106.5	4.0	3.7	3.6	n.a.	84.7	1.9	4.0	4.0	1.3
January 1994	1.9	n.a.	-	n.a.	107.5	4.2	3.5	4.0	n.a.	85.2	2.6	3.5	4.8	1.7
February	1.8	n.a.	-	n.a.	106.9	4.2	3.6	4.3	n.a.	85.5	2.4	3.4	4.4	1.8
March	1.5	n.a.	2.0	n.a.	107.9	4.2	3.2	4.6	n.a.	84.9	2.3	2.8	5.3	2.4
April	1.7	n.a.	106.3	n.a.	107.6	4.1	3.0	4.6	n.a.	87.4	2.0	2.2	4.7	0.7
May	1.8	n.a.	-	n.a.	107.3	4.0	3.2	4.6	n.a.	87.7	2.5	2.1	4.3	0.8
June	1.8	n.a.	2.3	n.a.	108.1	3.7	3.0	3.0	n.a.	86.5	2.6	2.1	4.1	0.9
July	1.7	n.a.	-	n.a.	n.a.	3.6	n.a.	n.a.	n.a.	n.a.	2.3	2.0	n.a.	n.a.
August	1.7	n.a.	-	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.

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NEWS: UK

Labour heads for row over Irish policy as City of London police pledge to maintain security levels

Employers see Ulster peace dividend of £350m a year

By Michael Cassell,
Business Correspondent

Peace in Northern Ireland could release £350m annually from the security budget within five years to help economic development in the province, according to the Confederation of British Industry.

A report prepared by the CBI Northern Ireland over the last six months and released two weeks into the IRA ceasefire says a permanent cessation of terrorist violence and a political settlement could have a profound impact on the local

economy of Ulster.

The CBI calls on the government to develop a strategy which maintains existing public expenditure levels but which gradually redirects spending on law and order into a programme of wealth creation to offset job losses among security-related activities and suppliers.

The CBI warns that cuts in expenditure on security could mean substantial job losses and a sharp reduction in the number of army personnel based in the province.

The knock-on effect through-

out the local economy could also mean extensive job losses among small traders and businesses.

But the CBI also estimates that any losses could be offset by the creation of 29,000 jobs and up to 20,000 places offering vocational training by 1999. It says, however, that significantly higher levels of employment growth might be feasible given a revival of the province's manufacturing base.

The report sees new jobs as a result of an increase in inward investment. In the last 20 years external corporate investors

have created 500 jobs a year in Ulster and the CBI says this could now rise within two or three years to at least 2,000.

Other jobs, the CBI forecasts, should also emerge in the tourism industry, about 3,000 in the short-term and up to 10,000 longer-term.

Labour is heading towards a major row at this month's annual conference in Blackpool over the future of its 13-year-old commitment to campaign for Irish unity by consent, adds Kevin Brown.

The row also threatens the

future of Mr Kevin McNamara, shadow Northern Ireland secretary, whose attachment to Irish nationalism is regarded as out of date by party leaders.

The unity by consent policy - adopted in 1981 after a split over the Troops Out movement - has been under severe strain since the IRA announcement of an open ended ceasefire last month.

Mr Tony Blair, the party leader, believes that Labour's commitment to persuade Ulster Unionists to agree to a united Ireland is out of date and could damage the pro-

pects for a permanent peace.

Mr Blair is believed to favour a move towards neutrality which would allow Labour to support Northern Ireland's right to remain in the UK so long as the majority wish to do so.

The IRA ceasefire is unlikely to mean a relaxation in the near future of tough security measures introduced to protect the City following last year's bomb attack, according to the City's new police commissioner, Mr William Taylor, writes Jimmy Burns.

Britain in brief



No10 sees abstention over Bosnia

Britain is likely to abstain in a United Nations vote on lifting the arms embargo on the Bosnian government, Downing Street said yesterday.

The US administration, which is leaning towards supporting the lifting of the embargo, is expected to press the issue in the UN Security Council.

A British abstention in a UN vote on a US proposal would mark a significant difference of opinion between London and Washington.

Downing Street yesterday said: "The US administration has known for many months that we believe the lifting of the arms embargo would make the situation worse."

While ministers are not prepared to sanction the use of their veto they are likely to authorise an abstention.

Mr Malcolm Rifkind, defence secretary, warned that British troops would have to leave war-torn Bosnia if the embargo was lifted.

Labour unrest in companies

More than one in five of Britain's largest unionised companies have experienced industrial unrest during the past 12 months, according to a survey of disputes by Dobb Lupton Broomhead, a firm of solicitors specialising in employment law.

The survey, which is based on replies from 100 unionised companies out of the top 500 UK companies, also finds that 16.7 per cent of companies expect industrial unrest in the next 12 months, with the majority of cases concentrated in the manufacturing sector in the north of England.

Farmers warn over nitrates

Livestock farmers could be forced out of business and production badly dented by "ill-conceived" government plans for compulsory restrictions to cut nitrates in drinking water, the National Farmers' Union said yesterday.

Attacking proposals for 72 "nitrate vulnerable zones" covering 650,000 hectares in England and Wales, Mr Tony Pexton, NFU vice-president, said they were based on arbitrary figures for maximum permitted nitrate levels.

US watches water bomber

The Russians poured cold water over Salisbury Plain, western England, at the weekend with a flight demonstration of a giant water bomber aircraft designed to combat the growing scourge of forest fires causing environmental disasters throughout the world.

The demonstration of the Ilyushin IL-76 water bomber, capable of carrying more than 40 tonnes of payload, was staged for the US Forest Service interested in strengthening its fire fighting resources after the devastating Californian fires last year.

Tax-free food for fast dogs

Household dogs must continue to pay value added tax on their food, but greyhounds can now get their nourishment tax-free, Customs & Excise said yesterday.

The department has laid down strict guidelines which

will allow greyhound owners to buy feed specifically designed for racing dogs free of VAT.

The decision follows a ruling by the VAT tribunal, which rejected Customs' argument that greyhound feed should be treated in the same way as pet food and be subject to VAT at the standard rate.

BBC plans digital network

The BBC plans to start network radio transmissions of digital audio broadcasting, the most important development in the technology of radio for the past 40 years, next September.

The BBC then plans to extend the DAB broadcasts, which provide compact disc quality distortion free audio to both car radios and portable sets, gradually to 60 per cent of the country within the next few years.

Although experimental transmissions are either under way or promised in a number of other European countries and Canada the BBC is believed to be the first broadcaster to have committed itself to providing a service.

Free calls cost money

Mercury One-2-One, the mobile phone company which markets itself strongly on its offer of free local calls, has been charging customers for calls made in "free" periods.

Often, the telecommunications watchdog, said it had received nearly 50 complaints from One-2-One customers aggrieved at charges for local calls made in the evenings and at weekends, when they are supposed to be free.

Mercury One-2-One said there was a "problem" of incorrect charges for "minute proportion" of calls made in free periods. It said the charges were caused by the "vagaries of a radio-based system" when relating to the standard call zones of British Telecommunications.

Exchange may relax rule

The stock exchange could soon relax its rules governing the listing of new Lloyd's investment vehicles, according to professionals at the insurance market. The change would make it possible for Lloyd's managing agents to obtain a stock market listing for so-called "dedicated" funds, which would supply capital exclusively to their own syndicates.

Lloyd's raised some £200m in capital last year from corporate investors for the first time in its 300 year history. But at present all the corporate investment funds listed on the stock exchange are categorised as investment trusts and do not have to meet the exchange's requirement to show a three year trading record.

Market sources suggest the exchange is prepared to allow an immediate listing for a dedicated vehicle if its syndicates have a three year trading record and their accounts for the previous three years have been signed off.

Last chance for Swans

Swan Hunter, the Tyneside shipbuilder in receivership, was given a last chance of survival when receivers Price Waterhouse postponed making redundant the yard's remaining 108-strong design team.

The decision to give them another reprieve came after negotiations between the receivers and union officials. Loss of the design team would have made it impossible for Swan Hunter to tender for more work, in effect sealing its demise by ending prospects of a going concern sale.

Tax cut hope dismissed by chancellor

By Philip Stephens,
Political Editor

Mr Kenneth Clarke yesterday abruptly dismissed any prospect of tax cuts in his November Budget despite the shadow cast over next month's Conservative party conference by the rise in interest rates.

In a move that will dash remaining hopes among Tory MPs of a significant upturn in the government's political fortunes this autumn, Mr Clarke said there was "no chance" of lower taxes while the government was borrowing £300m a year.

Yesterday's base rate rise and the chancellor's curt rejection of recent speculation that he might find room for a small income tax cut clashed awkwardly with the launch of the agenda for the annual party conference.

Mr Jeremy Hanley, the party chairman, inadvertently showed his anxiety about the impact on Tory morale by voicing hopes that there would be no further increase in borrowing costs.

Still discomfited by the political row that followed his weekend "gaffe" over law and order, Mr Hanley broke with the carefully scripted official response to comment: "What we have to do is make sure that this interest-rate rise is it."

With the Tories trailing Labour by more than 30 points in the opinion polls, the conference agenda reflects growing discontent among local activists over the government's handling of the economy.

It includes a chorus of demands from constituency associations for tax cuts and the scrapping of the planned doubling next April of value added tax on domestic fuel.

Ministers acknowledged that the strength of the economic recovery shown by the latest

Two of the UK's largest mortgage lenders immediately responded to the base rate rise with increases in their variable mortgage rates, while many other lenders signalled they would be announcing rises shortly. As they did so, a range of organisations and associations, including estate agents, housebuilders and lenders themselves, expressed anxiety that the increase would damage the uncertain recovery in the UK housing market.

batch of indicators has yet to be reflected in a "feel-good" factor among the voters.

Their fear is that higher interest rates and the round of further tax rises due in the coming months will further damage the government's standing.

But Mr Clarke, in characteristically robust form at a Treasury press conference, coupled a reaffirmation of the government's medium-term commitment to lower taxation with a rejection of any early tax cuts. Speculation to the contrary was "hopelessly premature... not serious politics".

He acknowledged that public borrowing this year might be below the Treasury's latest £28m forecast, but said it was still expected to be more than £30bn. Against that background, "talk of tax reductions in November is hopelessly premature. No chance".

A confident prediction that the electorate would eventually reward the government for its fiscal and monetary prudence was not shared by all his ministerial colleagues.

Some believe the chancellor

was pushed into the move by

Mr Eddie George, governor of

the Bank of England. They

want the chancellor to take a

stronger line against the

Bank's "over-cautious" stance.



Yesterday's news found the chancellor in characteristically robust mood but momentarily blinded by TV lights at Westminster

Kenneth Clarke's stock rises as he wrong-foots the forecasters

Chancellor Kenneth Clarke's personal stock among City analysts was one of the clearest beneficiaries of yesterday's surprise base rate rise, which wrong-footed most of the market and provoked inevitable squeals from business and industry.

For the decision to raise rates has lent credibility to the government's new low-inflation creed.

Part of the reason for the favourable reception lies in the underlying economics. With output growing fast and yesterday's producer price data providing one of the first hints that inflationary pressures

may be in the pipeline, the government's argument that base rates must rise soon to avert inflation has already been widely accepted in the City.

But the real reason for the

positive verdict yesterday was

more political than statistical.

For in taking the decision to

raise rates ahead of the Con-

servative party conference, while

most economic indicators sug-

gest that consumer confidence is fragile, Mr Clarke yesterday went part of the way towards convincing the City that it is now economic factors, rather than short-term politics, that is determining the timing of interest rate rises.

As Mr Geoffrey Dicks, UK economist with Natwest Markets said: "It is a bold move for the chancellor to go to the party conference with rates having risen - indeed, to raise rates with inflation this low is probably unprecedented. It underlines to us the government's commitment to delivering low inflation in the medium term."

Mr David Mackie, UK economist at J.P. Morgan, added: "To my mind this can only improve the chancellor's reputation. This move suggests that previous Chancellor [John Major] outlined the inflation target as being 1.4 per cent, the Bank of England and chancellor are now really aiming for 1.25 per cent."

But though Mr Clarke's own

Gillian Tett and Philip Gawith find growing respect for the man but not so for the new system

economic credentials may have been boosted, the verdict on the new system of monthly monetary meetings between Mr Clarke and Mr George remains more mixed.

On one hand, many analysts believe that the greater openness that now surrounds the meeting leaves the Bank of England with much of the credit for the latest rate rise.

Mr Jeremy Hawkins, chief economist in London at the Bank of America, for example, argues that the "this clear message" of yesterday's move is that "the Bank of England has much more independence in setting monetary policy than it has had in its history."

On the other hand, the logistics of the latest rise has also prompted complaints that the bank's method for announcing a rise is proving unnecessarily

opaque.

The complaints may partly reflect red faces in the City. For following the bank money markets operations last week, which were widely interpreted as confirming that interest rates were unchanged, most economists arrived at their desks this week fully confident that a rate rise had been postponed.

For some economists like Mr Gavyn Davies, chief economist of Goldman Sachs who - like many - predicted no rate change, this points to an underlying weakness in the whole system. "The fact that the decision was delayed until Friday means that it is not being taken in the monetary meeting and that is less credibility enhancing. This is not the way the Bundesbank and the Fed operate."

Sharp praises expertise but not quality of components

By Alan Cane

British electronics expertise is increasingly in demand at Sharp, the Japanese consumer electronics giant, but UK electronics manufacturers are still falling to reach world standards of price and performance.

Mr Haruo Tsuji, Sharp president, said yesterday that collaboration between Sharp and UK software specialists on new word processing systems had proved so successful that all future software development on the systems would be carried out in the UK. The software for the company's, soon to be launched, "intelligent"

microwave oven which sets the correct time and temperature automatically to cook a variety of foods was carried out in conjunction with the company's Oxford laboratories set up three years ago.

He said, however, that for many components, UK manufacturers were not at present competitive. Sharp buys in the UK some 35 per cent of the content of the microwave ovens, videocassette recorders and electronic typewriters that it manufactures at Wrexham, North Wales. Only a tiny proportion of the total comprises high technology components.

Sharp executives complain they are unable to buy supplies

of even simple components such as resistors in the UK at a competitive price.

The Wrexham factory has installed its own metal forming equipment to make cases for ovens and vtrs because of a high level of faults experienced with locally sourced components.

Asked if Sharp would help in developing a technological infrastructure Mr Tsuji said Sharp might produce more of the components in its own factories and under its own quality control.

He was in the UK to mark a £7m investment at the Wrexham plant which has created some 200 new jobs in the area.

Team Lotus in trouble after poor racing form

By John Griffiths

Administrators were called in yesterday by Team Lotus, one of the most famous British names in motor racing and five times winner of the Formula One grand prix world championship.

The team, founded by the late Mr Colin Chapman in the 1960s, has run into financial difficulties as the result of a long period of indifferent on-track performances leaving it with inadequate sponsorship.

A two-car grand prix team requires an operating budget of at least £10m a year, with front-running teams such as Williams-Renault spending at

least double this amount.

No details of the extent of the team's indebtedness were being given last night by the joint administrators, Mr Neil Cooper and Mr Nigel Ruddock of accountants Robson Rhodes.

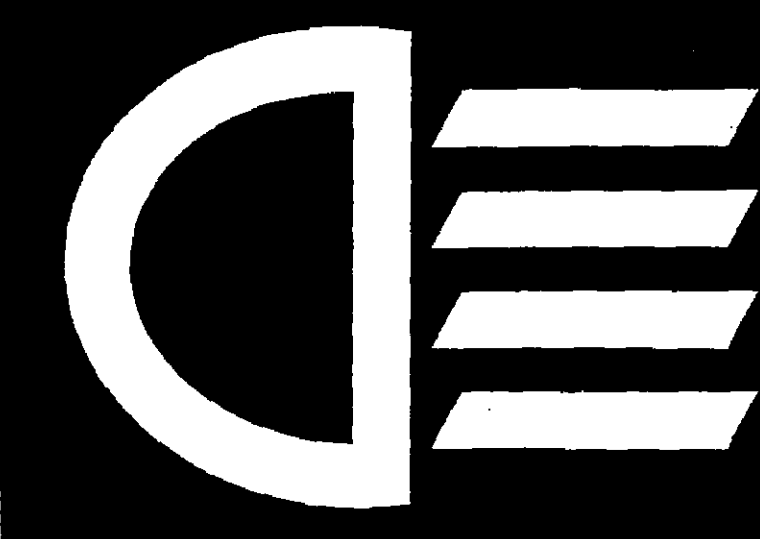
They acknowledged both pressure from creditors and the cash Team Lotus needs to repay them to be "substantial" but said the team should be able to continue to race with the help of existing sponsors while the administrators examined possible ways of reorganising finances.

Although Team Lotus is based only a few miles from Group Lotus, the sports car concern also founded by Mr

Chapman, there are no connections between the two concerns. The sports car company is owned by Bugatti of Italy and Team Lotus by a number of individual shareholders led by Mr Peter Collins, its managing director.


While the administrators have around three months in which to respond to the team's creditors, it is expected that refinancing or the team's sale will take place in weeks.

Ironically, the administrators were called in just 24 hours after Team Lotus, with new Mugen engines, had qualified fourth on the grid for the Italian grand prix - its best performance in recent years.



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How industry has coped
with economic crisis
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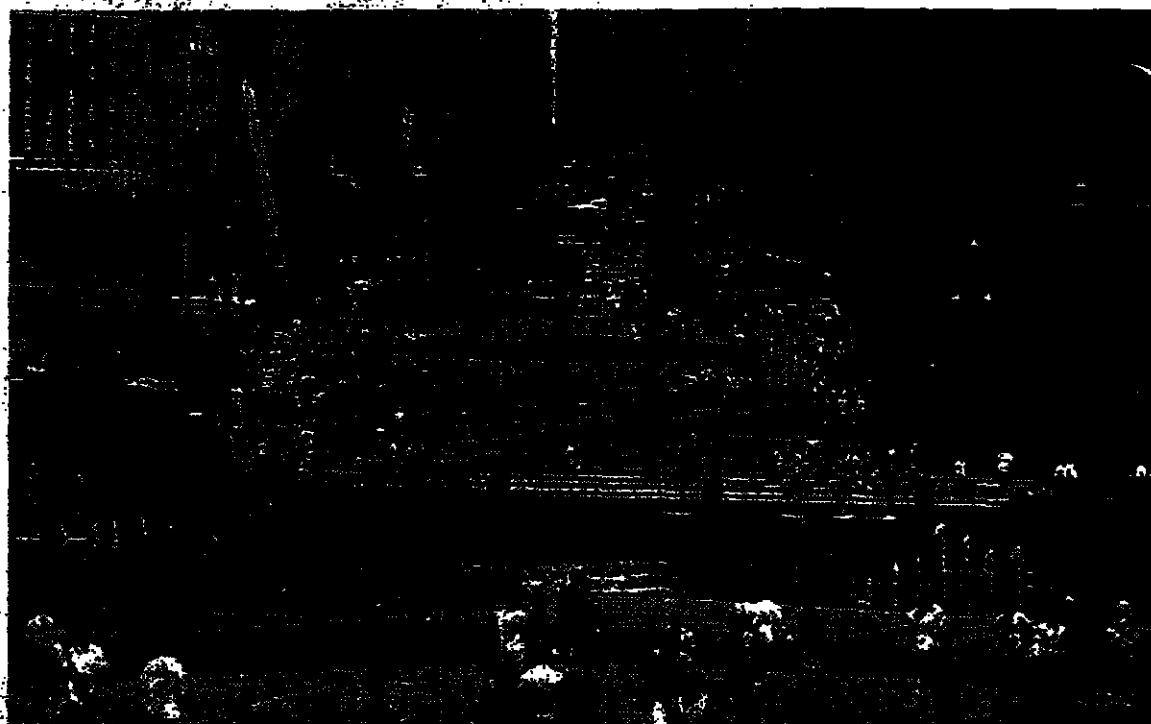
SAO PAULO

Tuesday September 13 1994

The social cost of
rapid growth
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Angus Foster considers the challenges and opportunities
facing Brazil's economic heartland

The priority now must be to spread wealth



A view of São Paulo, the economic and commercial centre of Brazil

It is sometimes tempting to imagine, sitting amid the opulence and consumerism of central São Paulo, that Brazil is a developed country. The city's rich are among Latin America's wealthiest and dine nightly at expensive European-style restaurants. São Paulo's companies make satellites, fighter aircraft and family saloon cars and are run by overseas-educated managers. In the city's commercial areas, portable telephones and computers are commonplace.

So it may at times be hard to understand, amid the poverty and hardship of the city's many shanty towns, how such vast contrasts in wealth and opportunity can exist so close to each other. In the shanty towns, some families go weeks without meat, spend half their monthly wages on transport to and from work, and have to save up to telephone relatives in other states.

But these contrasts, the result of rapid urbanisation and one of the world's worst income disparities, are so common in Brazil that it is easy to become immune to their implications. For São Paulo, which has spent the last 50 years establishing itself as the country's economic and commercial centre, the urgent priority is to spread the wealth it is generating to a greater number of people.

São Paulo state is about the size of the UK. It is home to 31m people, of which roughly half live in and around São Paulo city. The state accounts for just under 40 per cent of Brazil's output, suggesting São Paulo's economy is slightly larger than Turkey's but slightly smaller than Belgium's.

Its companies are among the most dynamic in Latin America and nearly half Brazil's biggest 50 private companies have their head offices in the state. Its financial system has developed rapidly into the most important in South America. São Paulo is home to four of Brazil's five biggest private banks, and its stock exchange accounts for more than 90 per cent of trading in Brazilian shares. Together, São Paulo companies exported more than \$18bn of goods and services in 1992, more than Argentina.

Despite these impressive numbers, São Paulo has had a tough few years as Brazil's overall economic crisis mounted. Deep recession from 1990 to 1992 squeezed domestic sales. Falling import tariffs opened some sectors of the economy to foreign competition. Industry laid off more than 500,000 people during the period as companies tried to improve productivity and adjust to an economy slowly opening to the outside world.

The improvement in the economy last year - Brazil saw real growth of 5 per cent - was significantly due to the car industry, one of São Paulo's most important. Helped by tax cuts and pent-up demand, the car industry reported its best year since the 1970s and production increased 30 per cent to 1.38m units.

Industry also gained from an improvement in retail sales, and evidence that companies were starting to invest in expanding capacity. Both trends have accelerated this year following the launch in July of Brazil's new currency, the Real. This has led to a sharp drop in inflation from about 50 per cent a month to less than 5 per cent.

If Mr Fernando Henrique Cardoso, the former finance minister who has the support of most businessmen, wins next month's presidential elections as expected, there is likely to be a further sharp increase in business confidence. His main opponent, the left-winger Mr Luiz Inácio Lula da Silva, is opposed by business groups because of his union links and radical plans in areas like land reform.

Whoever wins the election, the Real is the first real step towards the final step in a programme to modernise Brazil's economy. The country's creaking tax and social security systems also need thorough reform. With the federal government facing a mounting budget deficit from next year, and claiming it

cannot cut spending further, economic forecasting for even the short term is difficult.

For São Paulo's state government, the situation is equally troubled. While net debt has risen to \$31bn, of which part was inherited from the previous regime, the state's main source of income, state value added tax, has fallen from \$11bn in 1989 to \$8bn because of economic recession and companies moving to other states.

These financial problems have seriously undermined the capability of the present government, under Mr Luiz Antônio Fleury Filho. They are also likely to hamper his successor, who is due to take office in January

following elections next month. The winner is expected to be Mr Mario Covas, a former senator for São Paulo and a close ally of Mr Cardoso.

Mr Carlos Eduardo Moreira Ferreira, president of the São Paulo Federation of Industries, says Mr Covas will "suffer a lot. He will have to spend the first one and a half years recovering the government's finances. That's his priority," he adds.

But plenty of other priorities will land on Mr Covas's desk. Mr Vincent Paulo da Silva, president of the CUT union congress, says: "State governments only act in the case of emergencies or for electoral reasons. What we need, instead, is a government which does much more in terms of building infrastructure and providing education."

Mr Pedro Jacobi, who studies urban problems at the private Cedec Institute in São Paulo, says his research shows that people's biggest concerns are air quality, violence and the lack of health centres. "What is worrying is that nearly 70 per cent of people said they expected the state to solve these problems, even though we are being told the state must shrink and is without the money," he says.

Given the speed of São Paulo city's growth as industrialisation gathers pace, taking the urban population from 1.3m in 1940 to 9.5m today, some of its achievements are impressive. Illiteracy, which in the 1950s extended to half the state's population, has fallen sharply to under 10 per cent of persons aged 10 or more. São Paulo is also one of only a few states in Brazil to have enough school places for all its children, although there are complaints about the quality and wages of its teachers.

But the challenges now are in areas more associated with developed economies as well. São Paulo needs to create secure and well-paid jobs rather than continue to rely on an expanding informal economy. Environmental concerns are only starting to be addressed.

Meanwhile, about 1m people still live in shanty towns, usually without adequate sewerage, and watch as the gap between rich and poor continues to widen. The poorest 50 per cent of Brazilians saw their share of national income fall from 15 to 12 per cent over last decade. They now earn less than the country's richest 1 per cent.

"What you see clearly is a level of social disintegration. It's a result of the lack of jobs, the effects of drugs in the slums and the extent of the social problems, and these have been increasing rapidly," says Mr Jacobi.

THE ECONOMY

A shift in the centre of gravity

São Paulo state remains the capitalist heart of Brazil. But its centre of gravity is gradually shifting from a traditional industrial base towards a diverse service economy responding to companies and consumers in what is easily the country's biggest market.

The state's 32m people, about a fifth of Brazil's population, produce 37 per cent of national wealth and a third of the country's exports. Its industrial dominance was built on the state's coffee boom of the last century, which spurred a large influx of mainly European immigrants.

Agricultural wealth combined with a growing and dynamic population fuelled industrialisation. This accelerated in the 1950s and 1960s with the arrival of multinational car, chemical and manufacturing companies, attracted by government attempts to spur Brazil's industrial growth.

But today, like a heavy-weight boxer who has spent too much time in the ring, São Paulo's industrial punch is gradually losing its power.

Between 1980 and 1991 its economy averaged an annual growth rate of just 0.6 per cent compared to 1.4 per cent for Brazil as a whole, according to Seade, the state's research centre. São Paulo's share of national wealth in GDP terms fell from 41 to 37 per cent during the period.

The state finance ministry puts São Paulo's gross domestic product at \$215bn last year. But Brazil's economic statistics are often unreliable, and output was probably lower.

The growth slowdown has been caused because other parts of Brazil, particularly Minas Gerais and Paraná in the south-east, are catching up with São Paulo and attracting new industrial companies with cheap land, tax incentives and weaker unions.

Many Paulistas, as the state's inhabitants are known, welcome the move from the often polluting industrial companies to a more services-based economy. Services increased their share of state domestic

product from 50 to 58 per cent between 1980 and 1991 while industry fell from 47 to 38 per cent.

Agriculture has also lost importance. From a dominant position in the 1940s, it now accounts for 3.4 per cent of domestic product, though the figure is higher if related industries such as food processing are included.

Unemployment has increased from an average annual rate of 8 per cent during 1985-1989 to 12-15 per cent since 1990, according to non-government statistics which include underemployment. The official estimate of unemployment at 5.9 per cent in June is widely agreed to be too low.

Job cuts are largely due to a general restructuring in Brazilian industry following the opening of the economy to international competition at the beginning of the decade.

For example, the jewel in São Paulo's economic crown is the car industry, which accounts for nearly 20 per cent

Continued on Page 11

CESP THE POWER BEHIND SÃO PAULO PROGRESS

CESP, the São Paulo Electric Company, has a key role in Brazilian development. It is the largest power generating company in Brazil, responsible for 96% of the energy required by the State of São Paulo (largest industrial and financial center in Latin America) and 24% of all the electricity generated in the country.

CESP boasts modern and competent management and the highest technical standards among power generating plants in Brazil and abroad. It comprises 31 power plants producing over 9 thousand megawatts destined for a growing consumer market. And that's not all. Even ahead of the demands of the coming years and in continuation of its significant role in the general progress of the State of São Paulo, the company is building new plants that will increase power capacity by 50% at the turn of the century.

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SAO PAULO II

Angus Foster looks at how industry has coped with economic crisis

Costs are cut as jobs are lost

According to the doomsters, Sao Paulo's industry is on a knife edge. After years of suffering from Brazil's economic crisis, companies have underinvested in technology and skills. They must catch up now, while the country's economy looks to be strengthening, or face rapid extinction from foreign competition.

The situation is probably slightly more rosy, and certainly less simple, than the pessimists' predictions. Industry unquestionably has been damaged by the years of recession and economic "shock" plans. Manufacturing industry averaged a 1.3 per cent annual decline in output in the seven years to 1992 and investment rates have fallen 10 percentage points to 15 per cent since the start of the last decade.

But some sectors, including food processing, auto parts and wood products, have responded well. Industry as a whole has been forced to reduce its traditional reliance on government and look abroad for new export markets. Levels of productivity have risen sharply, although they will have to improve much further to match developed countries with which Brazil will increasingly have to compete.

Mr Antonio Corrêa do Prado, economist at Sao Paulo's Dieste Institute, says the state's industry bears the scars of the last few years. Employment in industry is below 1986 levels. Companies laid off 500,000 workers during the 1980-1992 recession alone.

"Sao Paulo's industry has performed in a typically defensive way in order to

survive rather than expand," he says.

Investment and new technology have been limited, and have mainly been used to improve management and planning processes. The use of computer technology in production, for example in design, has so far been limited probably because of cost, according to Mr Prado.

Rather than invest, companies have spent the last few years trying to cut costs. The partial opening of Brazil's economy to imports in 1990, and the realisation of increased future competition, has forced many companies to restructure radically.

The most visible result has been the drop in industrial employment. But most companies have improved efficiency in other areas too. It is a common refrain among businessmen that they are this year likely to produce more than in 1990 with only half the workforce.

Duralex, a maker of hardboard and bathroom fixtures with eight factories in Sao Paulo, has reduced its headcount from 14,500 to 7,300 since 1990. It has also moved its head office into two buildings instead of seven, and cut the delay on delivering orders to the US from 65 to 10 days. "We realised we had to be competitive otherwise we would not survive," says Mr Plinio Pinheiro, executive director.

The rapid decline in industrial employment in Sao Paulo was seen as inevitable by companies' managements. But it has been fiercely criticised by union leaders. They say laid-off workers are being forced into service sector jobs which are often part-time and lower paid.

Mr Vinícius Paulo da Silva, president of Brazil's main trade union grouping CUT, says that unions agree Brazil has to integrate with the world economy and develop high technology industries. "But this can only happen if workers participate. It cannot happen by throwing workers out onto the street," he says.

There have been some important agreements to retain labour in return for lower wage claims, such as the 1992 pact in the car industry. But industrial employment is likely to continue to fall in coming years, although at a reduced rate. New investment will be directed at technology, suggesting the state's economy will face a growing unemployment problem.

There is greater consensus between management and labour on the speed of further opening to the world economy. Average tariffs have fallen from 30 to 14 per cent since 1990. Both sides believe further cuts should be cautious and that industry needs more time to prepare for foreign competition.

Recent hints from the federal Ministry of Finance that import tariffs would be lowered in a bid to stimulate competition and lower domestic prices, have been broadly criticised.

Mr Carlos Eduardo Moreira Ferreira, president of the Federation of Sao Paulo industries, believes the threats are bluff. "You cannot just junk our industries, we cannot accept a total opening yet. No minister of finance can unilaterally open our markets by abolishing tariffs. For a start, our industrialists are very strong politically," he says.

The financial problems of the federal and state governments have accelerated the state's withdrawal from economic decisions, a process which is set to continue. Government remains an important client for many industrial sectors, but the time of cosy relationships is over. "We are no longer waiting for the government, we have learned to survive without them," says Mr Moreira Ferreira.

One area where businessmen do want government action is the port of Santos in the south of Sao Paulo state. This is Brazil's most important, but has become expensive because of inefficient union practices. Mr Pinheiro says Duralex finds it cheaper to send its export products 1,000km by road to the state of Paraná rather than use Santos. Unfortunately for the businessmen, Mr Mario Covas, Sao Paulo's probable next governor, has strong backing among the Santos port workers, and may not be ready to listen to the complaints.



The port of Santos has become expensive because of inefficient union practices

Glyn Owen

Big changes in infrastructure planning may be needed

State looks to private sector stake in projects

Attempts by the financially-troubled state of Sao Paulo to privatise or contract out public services have met with delays, legal constraints and opposition by the state government and its companies.

But supporters of privatisation believe economic necessity will still force a radical change in infrastructure planning. They regard the state as ripe for development by private companies, sometimes in partnership with the public sector, and predict billions of dollars of private investment in projects over the coming decade.

The belief stems from Sao Paulo's attraction as the wealthiest and most industrialised Brazilian state and the fact that the squeeze on public finances makes building new motorways, power plants and other infrastructure projects

increasingly difficult for the state, which has a total debt of around \$31bn and a budget deficit this year of 25 per cent.

"We are seeing a shift in the balance between public and private sector, with private companies being given more space," says Mr Carlos Roberto Silveira, executive director of the Tietê-Paraná Development Agency (ADTP) and a former commercial manager at Cesp, the state-controlled power generation company.

The ADTP represents around 100 private and public sector companies interested in projects in the Tietê-Paraná

region. This includes six Brazilian states plus Paraguay and Bolivia, although projects are concentrated in the key market of Sao Paulo. The ADTP envisages development projects totalling \$20bn by the end of the century, particularly in energy but also in motorways, railways and public sanitation.

Much of the development is linked to plans for a gas pipeline between Bolivia and Sao Paulo. The pipeline plan foresees delivery of an initial 8m cubic metres of natural gas a day by 1997 to the Brazilian market, particularly Sao Paulo. But financing and final feasibility studies have still not been defined, although both sides hope to reach agreement by the middle of next year.

Another important project is the opening to navigation of the Tietê and Paraná rivers. Cesp, which draws hydro-electric power from both rivers, says it will complete the construction of locks along the waterway by the end of the year, making it navigable from the heart of Sao Paulo to the border with Paraguay and up to the Brazilian state of Goiás. The ADTP believes the waterway will become a catalyst for development of light industry

and will be helped by the Mercosul common market that starts on January 1.

Private sector involvement will be especially important in energy projects, since Sao Paulo may encounter an "energy deficit" by the end of the decade. Cesp estimates that it will need to increase its installed capacity, now about 10,000MW, by about 600MW a year to the end of the decade to cope with demand. "It will be impossible for the public sector to pay for this expansion and the only alternative is to attract private investment," says Mr Antonio José Zagatto, Cesp's planning and development manager.

State-owned companies such as Cesp and the sanitation company Sabesp are involved in the ADTP venture, the state government's record in linking infrastructure projects to private investment has so far been disappointing, according to Mr Venilton Tadini, executive director of the Paulista Development Company.

This was created in 1992 by Sao Paulo businessmen, with the support of the state government, to produce viability

studies for public sector concessions. At the same time the state government passed a law allowing such concessions.

"We have worked on reports including prison privatisation and highway concessions but often very little has happened once we have sent them to the state," says Mr Tadini, who blames opposition to privatisation among state officials and politicians.

Mr Luiz Antonio Fleury, the state governor who leaves office at the end of the year, also blames internal opposition as well as the lack of a federal law on concessions.

The only important result of Sao Paulo's 1992 law has been the beginning of tender processes for the concession of three stretches of motorway. Under these, private companies will be offered toll revenues for 20 or 25 years in return for maintaining the roads and building new stretches.

As well as resistance to change among old guard officials, other factors that have so far restricted private involvement in infrastructure projects include Brazil's economic instability and high inflation,

which last year hit 2,500 per cent, and the lack of a federal framework in areas such as private energy production.

A federal government decree authorising independent power production (IPP) has been expected for months but so far not been issued. This measure is likely to allow private companies to build and operate power plants, selling the electricity to state-controlled distributors and, in special cases, directly to customers.

Mr João Magalhães president of the Brazilian subsidiary of US engineering company Bechtel, has been working on plans for an electricity station in Paulínia, Sao Paulo, for eight months, but says that uncertainties still include the lack of legislation and potential project finance problems.

Brazil's lack of experience in non-recourse project finance, also known as "stand alone" schemes, under which those undertaking to build a plant are not held liable by banks for delays or cost overruns, could prevent private and foreign companies taking on IPP schemes, says Mr Magalhães.

Under non-recourse financing, which was used for US

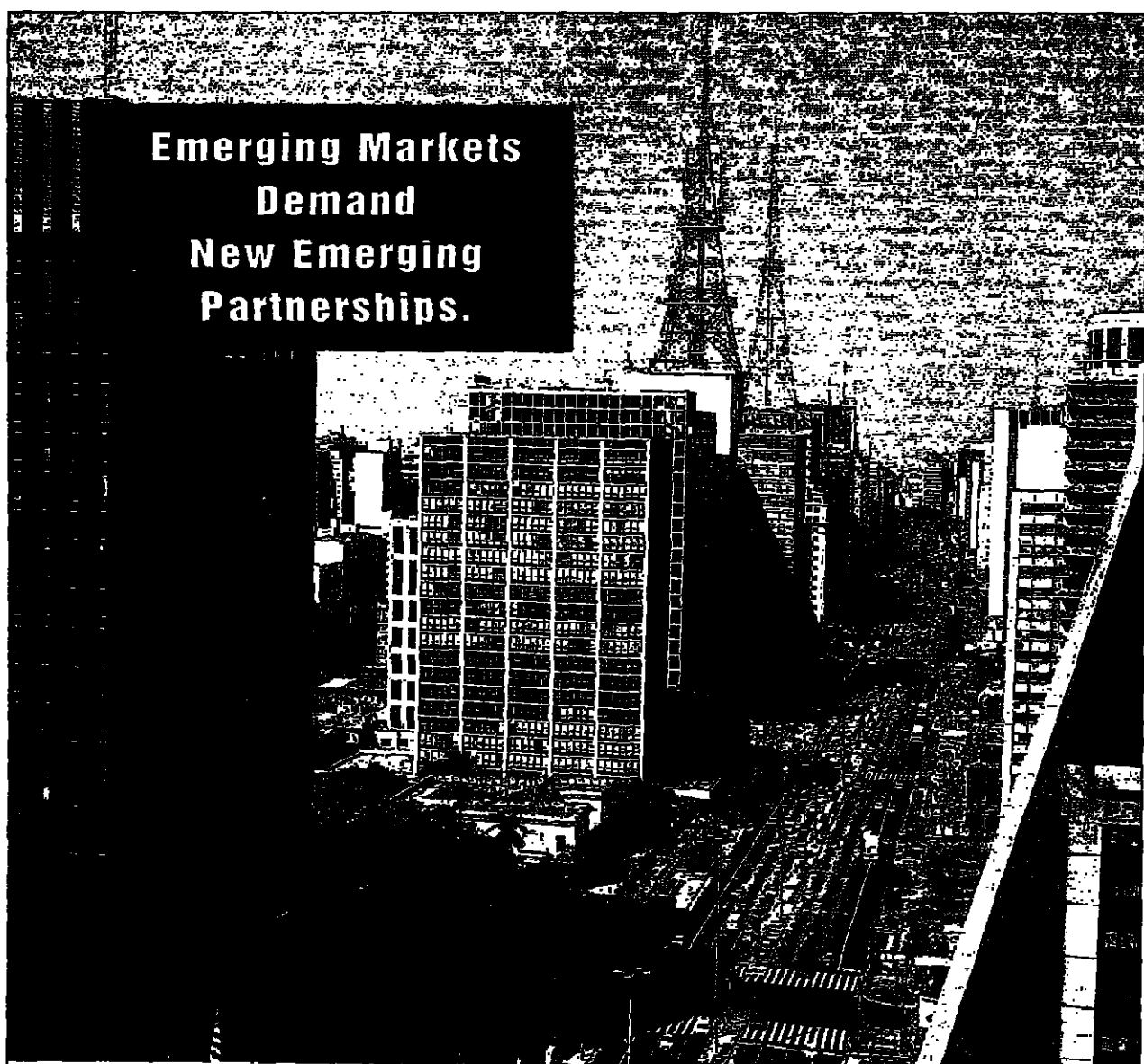
independent power plants, banks make sure projects are watertight before giving loans. In Brazil projects often run into problems because loans are made for badly planned projects since the banks know they can recover their money from the building consortium whatever happens to the development of the project, he says.

But in spite of the uncertainties Mr Magalhães is convinced that sooner or later Sao Paulo will have to embrace private infrastructure projects such as IPP. "The market is there, the big question is when it will all start happening. I just hope they don't wait until there's an energy crisis before taking action."

Mr Silveira, while accepting that progress in developing projects could have been quicker, argues a big change is occurring in Sao Paulo and Brazil as a whole. The country's current economic stabilisation plan and the probable election as president of Mr Cardoso, as well as the increasing interest being shown by private and foreign companies in projects, are all evidence of this, he says.

"We have even signed a memorandum of understanding between the ADTP and Mr Ron Brown, the US secretary of commerce, which shows the interest in Sao Paulo's potential," he says.

Patrick McCurry



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All the delights of the big city

Sometimes dubbed "South America's New York" because of its dynamism, skyscrapers and mix of cultures, Sao Paulo is a monster of a city. While its sheer size and confusing layout often overwhelm, an energetic and friendly population combine with a lively nightlife to compensate, writes Patrick McCurry.

There are nearly 10m people in the city and about 15m in the metropolitan region, making it one of the biggest cities in the world. It is also one of the most cosmopolitan, thanks to the influx of millions of immigrants earlier this century.

There are descendants of Italians, Portuguese, East Europeans, Arabs and Jews and the largest Japanese population outside Japan. Recent decades have seen a big inflow of Brazilians in search of work, either from the state's interior or often from the poor north-east. Many of these ended up swelling the favela shanty towns dotted around the city.

Orientation is a problem, both for newcomers and Paulistanos, as the city's inhabitants are known. Because of its rapid and unplanned growth, the lack of natural landmarks and a confusing road system, even locals get lost.

Fortunately for foreigners there are plenty of taxis at all times of day. In addition, work and social life is often concentrated in relatively few areas. These include Avenida Paulista, which is the main financial centre, Jardins and Haim Bibi. These are the districts where imported luxury cars are almost as common as locally made Fiat Unes and VW Golfs and where the flats are protected by 24-hour security guards.

Some visitors find these areas a bit characterless but they are a symbol of Paulistanos' American-style

obsession with modernity. Because the city grew so quickly during the state's post-war industrialisation old buildings, including the mansions of coffee barons, were torn down to make way for office and apartment blocks. Today, blocks of flats built in the 1950s are considered historic.

The city's old centre, known as "centro", gradually lost importance in the 1960s and 1970s as businesses moved out to areas like Paulista and later to suburbs like São Amaro in the south. Today the centre retains its character and liveliness but is avoided by many middle-class residents because of parking problems and worries about crime.

Many Paulistanos like to contrast Sao Paulo with its rival Rio de Janeiro. Unlike Rio, they say, Sao Paulo is a "serious" city where hard work is rewarded. Cariocas, as Rio residents are known, dismiss Paulistanos as uptight workaholics too busy to enjoy the simple pleasures of life.

Nevertheless, foreign visitors frequently find that Paulistanos are genuinely friendly and helpful.

In many ways Sao Paulo is trying to be an American city, or at least that seems to be the aspiration of many middle-class Paulistanos. A frequently unsatisfactory public transport system, worries about crime and the city's size have created a strong car culture.

For example, instead of taking a taxi or public transport many wealthy (and not-so-wealthy) Paulistanos would rather drive to the busy Rua Franz Schubert, a chic back street housing some of the most ritzy night spots, and queue for 45 minutes to park. When they leave, they will wait another 45 minutes while the parking valet finds and recovers their car.

Likewise, a popular evening out for middle-class families and adolescents is to drive to one of the city's shopping malls to eat, window shop, go to the cinema or just hang out.

For many living in the enormous industrial suburbs outside the wealthy pockets of the city and for the million or so favela residents, however, entertainment is more likely to be centred on the local bar.

Going out is one of the city's big attractions. Sao Paulo has a wide variety of restaurants thanks to its history of immigration, notably in the Japanese district of Liberdade and the nearby Italian neighbourhood of Bixiga. Paulistanos like to socialise late, often eating at 10pm, and then frequently carry on to a bar or jazz club until the early hours of the morning.

The city is a leading South American centre for theatre, concerts and exhibitions. Many of Brazil's outstanding musicians regularly perform in Sao Paulo while international performers and orchestras put on shows at the city's opera house, the Olympia venue or open air concerts in Ibirapuera park.

Top class football is another of Sao Paulo's leisure attractions. Despite losing many of their world cup stars to European teams, Sao Paulo FC, Palmeiras and Corinthians football clubs put on some of

the best footballing shows in the world at city stadiums Morumbi and Pacembu.

To escape the pollution and stresses of the city, residents need no encouragement to head for the coast, about two hours away. The main resorts are Guarujá, Ubatuba and Ilhabela. These are packed in the summer months, particularly at new year and Carnival. In the winter, many make tracks for the weekend retreat of Campos do Jordão in the mountains three hours away from the city.

Useful telephone numbers: City code is 011. UK consulate: 287 7722. British chamber of commerce: 253 4286. US consulate: 881 6511. American chamber of commerce: 246 9199. German consulate: 262 8288. German chamber of commerce: 262 8906. Japanese consulate: 264 2134. Japanese chamber of commerce: 267 6233.

Stock exchange: 233 3000. Futures exchange: 233 5454. State government information office: 845 3475. State finance secretary: 259 4455. State governor's office: 845 3500. State planning secretary: 880 8589.

Tietê-Paraná Development Agency (ADTP): 282 2100. Sao Paulo Federation of Industries (Fieisp): 251 3522.

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Patrick McCurry on the progress of Latin America's financial capital

Instability holds back the markets

While decades of high inflation have turned Brazilians into some of the world's most creative financial managers, this instability has also held back the development of the capital markets and its principal financial centre, São Paulo.

But things are changing. A more open economy, increasing foreign portfolio investment and the prospect of an end to high inflation could turn São Paulo into Latin America's chief financial capital.

During the last decade São Paulo has consolidated its position as the heart of Brazil's financial system. Its stock market has a capitalisation of over \$130bn, making it the biggest in South America. It has the developing world's largest futures market and is home to most of the national and international banks based in Brazil.

Already this year many foreign investment banks and funds have opened offices in São Paulo, betting on an explosion in business as Brazil's big companies, most of which are based in the state, seek to finance expansion.

"Except for a handful of Brazilian banks still in Rio de Janeiro, all the big players have moved to São Paulo," says Mr José Monforte, Citibank's director of capital markets in Brazil.

This move began in the 1970s when Rio de Janeiro began to lose its position as the dominant financial centre. São Paulo's industrial strength, combined with aggres-

sive targeting of new companies coming to market by the São Paulo stock exchange (Bovespa) were the main reasons for the change. Today, the Bovespa represents 90 per cent of the trading volume of Brazil's nine exchanges.

It is hoping that, with stabilisation, it will recover its position as Latin America's biggest stock market from Mexico City.

However, the Bovespa is a highly volatile market, lacking liquidity. Trading is concentrated in only a few shares and one company, the government-controlled telecom giant Telebras, accounts for about half the trading volume.

Mr Alvaro Augusto Vidigal, Bovespa chairman, admits: "We have an underdeveloped market." Largely due to Brazil's economic problems, such as inflation of 2,500 per cent last year, there has been a fall in the number of listed companies and few capital issues in recent years.

But a more stable economy combined with rising share values should increase the attraction of the stock market for firms seeking investment capital, Mr Vidigal believes.

The concentration of trading in a handful of shares has been partly responsible for the volatility, according to Mr Julius Buchenrode, director of investments at Chase Manhattan in São Paulo. Investors have generally done well in the 1990s. The main Bovespa index more than doubled last year after falling slightly in 1992. The bullish trend looks likely to continue if the markets' preferred

candidate, Mr Fernando Henrique Cardoso, wins presidential elections this year.

Much of the index appreciation has been due to the opening of the market to foreign institutional investors in 1991. They now account for about 20 per cent of average daily trading volume, which has soared from \$54m in 1991 to \$278m in the first half of this year and approached \$500m in August. According to Mr Vidigal, volume could reach \$700m to \$800m if economic reforms continue.

While equities have grown in importance due to foreign investment, São Pau-

lo's local bond market has mostly stagnated. Brazil's problems have made raising capital through local debt issues extremely expensive for companies, which must pay interest rates of 25-30 per cent in real terms. Analysts say this market is likely to remain undeveloped in the short term as companies seek finance through equity issues.

Stabilisation reforms could also boost São Paulo's futures and commodities exchange, which has grown to become

the fifth largest in the world with a daily average of 850,000 contracts, although this growth is partly due to Brazil's economic instability.

"The market's growth is obviously related to companies trying to protect themselves against Brazil's inflation," says Mr Marcos Buglio da Silva, a University of São Paulo economist, referring to the fact that 80 per cent of the exchange's volume is in one-day interest rate futures. But a more stable economy with sustained

growth would increase the exchange's business and lead to a lengthening of contract terms, he says.

Mr Manoel Pires da Costa, the exchange chairman, says future development will depend on the ending of government restrictions on foreign exchange transactions, which make it difficult to increase links with foreign futures exchanges.

As Brazil is one of the world's biggest exporters of coffee, soya and orange juice, Mr da Costa believes there is potential for attracting some of the trading in agricultural futures from exchanges in Chicago.

But, according to Mr da Silva, such integration is "wishful thinking" as it presupposes a stable and convertible currency, something Brazil still lacks.

A traditionally weak currency has, however, allowed Brazil's commercial banks to make large profits. With inflation eroding the daily value of Brazil's currency, banks have been able to invest their clients' money that is held in current accounts, or the values of cheques being cleared, in the high-yielding money markets.

São Paulo dominates the country's bank-

ing system. Twelve of the top 15 private sector banks, measured in terms of deposits, have their head offices there and the city's banks hold about half of all deposits in Brazil. The future for the banking system in a low-inflation environment is uncertain, especially for the less efficient state-owned banks. However, private sector banks will be able to expand on the back of increased banking charges and long-term consumer credit. Some larger state banks, including São Paulo's Banespa, will be able to rely on their asset bases and wide branch network.

For foreign investment banks São Paulo has become a magnet. After the 1980s debt crisis, Brazilian companies have gradually returned to the international debt and equities markets and the country finally sealed its Brady plan debt deal earlier this year. Commissions and fees from companies issuing securities abroad, local issues and mergers and acquisitions could soon total \$1bn a year, say market analysts.

Longer term, optimists believe that São Paulo's role as Brazil's financial powerhouse will be extended with the growth of regional integration, particularly the Mercosul common market due to come into force at the beginning of next year.

"We are likely to see close links between São Paulo and Buenos Aires, including dual listings and the creation of a regional financial market," says Mr Monforte of Citibank.

A shift in the centre of gravity

Continued from Page 1

of industrial production. Last year São Paulo produced more than two-thirds of Brazil's 1.4m vehicles but with fewer workers than in 1990 when around 500,000 vehicles were made.

Meanwhile, General Motors' Brazilian subsidiary is expected to build a new plant for 100,000 vehicles a year outside the state, possibly in neighbouring Minas Gerais. The company decided not to expand its plant in São José dos Campos, São Paulo, because of poor labour relations, though some industry observers believe the financial incentives offered outside São Paulo were perhaps more important.

Mr Carlos Azouli, an economist at the University of São Paulo and a former planning official in the state government, says: "Part of the problem has been that the state government has not been as aggressive as others in trying to attract companies."

However, the state government has been preoccupied with financial problems, which have made it difficult to find money to improve the state's

infrastructure, traditionally one of São Paulo's biggest attractions for companies. Partnerships with the private sector are on the agenda but have so far made limited progress. Some large projects, such as an extension to the city's underground rail network and a clean-up of the river Tietê, are receiving support from multinational agencies.

Mr Azouli argues that improved transport and communications infrastructure in other states has allowed companies to move production out of São Paulo, but still retain access to its consumer market. "Companies will continue to keep their head offices in São Paulo but open new plants where it's cheaper," he says.

The move from industry to services has led to São Paulo evolving towards a "qualitative not quantitative importance," says Mr Azouli. Nowhere in Brazil is there such a concentration of universities, research centres and high tech companies. About 80 per cent of Brazil's scientific and technological research is carried out in São Paulo, according to Mr Pedro Paulo Branco, director of Seade:

The success of Brazil's current stabilisation plan would give a big boost to São Paulo, according to Mr Branco, who says that because of its diverse economy, good infrastructure and well-trained workforce it can recover far more quickly than the national economy.

Others believe stabilisation will provide only a short-term industrial turnaround and that Brazil's economic centre of gravity is inevitably dispersing to other regions. Similar doubts exist over the importance of the Mercosul free trade area for the state. Some believe Mercosul will mainly benefit states to the south of São Paulo, while others point to the development of a powerful economic axis linking

South America's two biggest consumer markets: São Paulo and Buenos Aires. Whatever happens, São Paulo will still remain in the middle of a hugely important consumer market and industrial region, including Rio de Janeiro and Minas Gerais to its north and developed states like Paraná and Rio Grande do Sul to its south.

Patrick McCurry

Social conditions may be about to improve, reports Angus Foster

Cost of growth on the environment

São Paulo city is an ill-fitting middle of the developed and developing world. While all but the poorest houses have electricity and running water, less than half the city's domestic sewage is treated. Infant mortality and illiteracy are among the lowest in Brazil, but levels of violence and air pollution are among the highest. While the city's population growth has slowed considerably, at least 1m people still live in shanty towns, known as *favelas*, which dot the city's outskirts.

This dichotomy has its roots in São Paulo's rapid growth over the past 50 years. Until the second world war, the city was a provincial centre grown rich on coffee profits. As industrialisation gathered pace, it attracted immigrants from poorer parts of Brazil, especially the north-east. Between 1940 and 1970 the city grew at about 5 per cent a year, from a population of 1.3m to 5.3m.

Growth started to slow only in the 1980s, but not before the population had nearly doubled, reaching 8.5m in 1991. Industrial suburbs that were once separated from the city by green belts have merged into a single urban sprawl. If these suburbs are included, the population of the greater São Paulo metropolitan area is over 15m, making it the largest urban centre in South America.

São Paulo's attraction has always been its economy. Until the beginning of the 1980s, industrial employment grew steadily and offered even semi-skilled immigrants the chance of relative prosperity. As Brazil's economic crisis struck in the 1980s, São Paulo's informal economy - ranging from armies of street sellers to gambling networks - provided a cushion against rising unemployment.

Families have continued to arrive in the city over the past 10 years, although in much smaller numbers. Many still regard a poorly-paid job with a one-room apartment in São Paulo as preferable to staying in Brazil's rural areas. In the city, they have access to better services and opportunities for their children.

São Paulo's rapid growth extracted a very high price from the city's environment. Urban growth was so rapid it overlooked the desirability of keeping "buffer" areas undeveloped to improve leisure options and air quality. Extreme reliance on automobiles means air quality is usually poor. The city's main river, the Tietê, has become overburdened. Every day, it has to digest more

than 1,000 tonnes of organic waste and about three tonnes of untreated inorganic waste, including chemicals and heavy metals; however, a state government clean-up is under way.

There has also been a heavy social cost. The need to accelerate government spending on infrastructure and education has left other sectors underfunded. In the southern municipality of Diadema, which grew rapidly from the 1960s because it is close to São Paulo's car manufacturers, health centres are only now being installed.

The public transport system has also failed to keep pace. Despite the city's size, its underground railway system is still restricted to three lines. In satellite cities around São Paulo, workers have to rely on buses and poor traffic conditions. Father Antonio Carlos Frizzo, of Guarulhos, near São Paulo's international airport, says that his parishioners spend three hours a day on buses getting to and from the city.

The heavy strains imposed by such conditions are one reason for the growth of radical protestant churches. Social strains have also led to growing

violence. In some poorer suburban regions, the murder rate is 90 per 10,000 inhabitants. However, there are areas of low violence, mainly in the centre. The city's overall murder rate is only slightly higher than New York's.

Col Hernes Bittencourt Cruz, of the São Paulo police, links violence and other crime to the continuing process of urbanisation, poor education and one of the world's highest income disparities. "Violence is a perverse result of disorganised development," he says.

Mr Paulo Sérgio Pinheiro, of the centre for the study of violence at the University of São Paulo, complains of a lack of resources and skills in the judicial and police systems. In São Paulo there is one judge per 20,000 people, compared to one per 5,000 in Europe. Despite these challenges, São Paulo's rapid fall in population growth will allow better planning of infrastructure and services in the years ahead.

Along with the rest of Brazil, São Paulo is also developing some institutions that are common to industrialised economies - from health and education networks in the shanty towns to environmental pressure groups. "We have grave institutional problems, but our civil society has changed tremendously in the last 30 years," Mr Pinheiro says.

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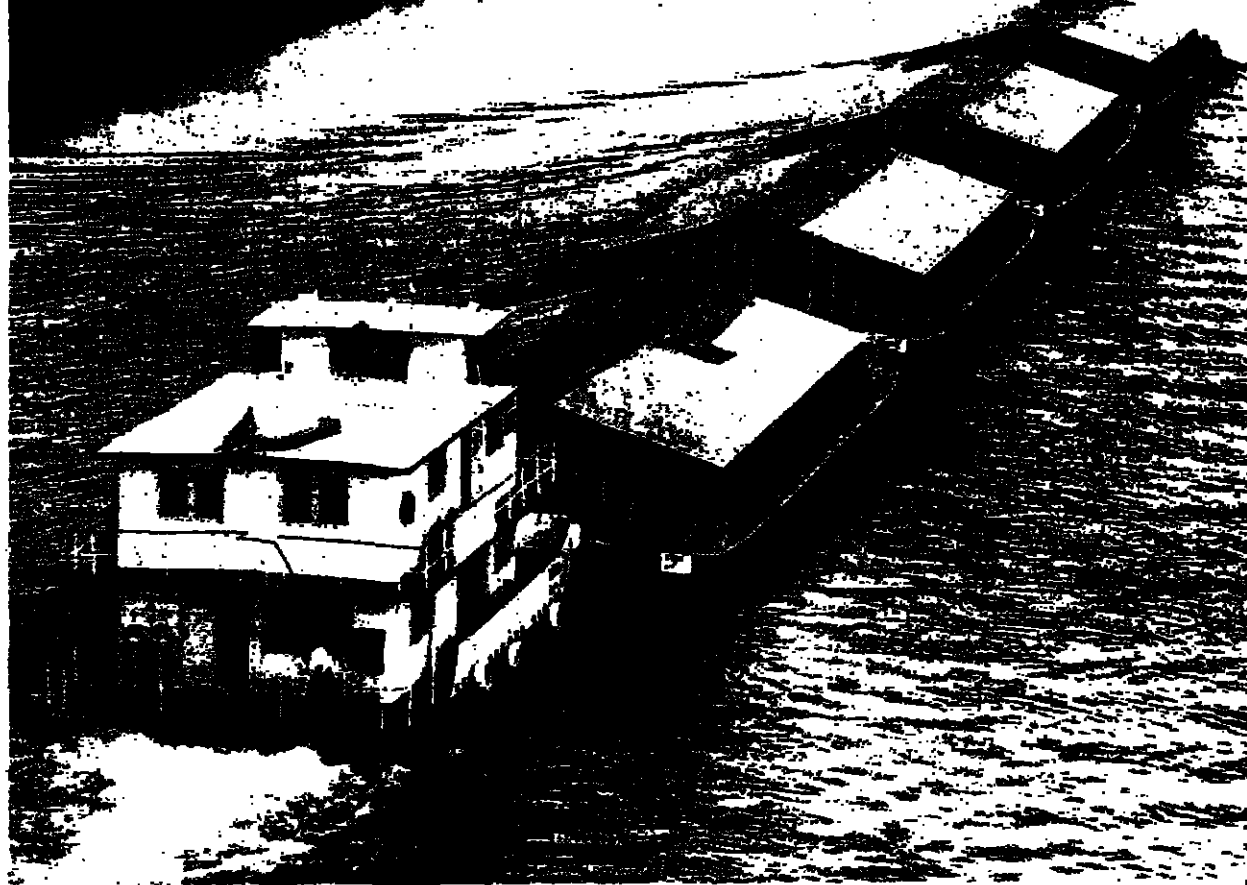
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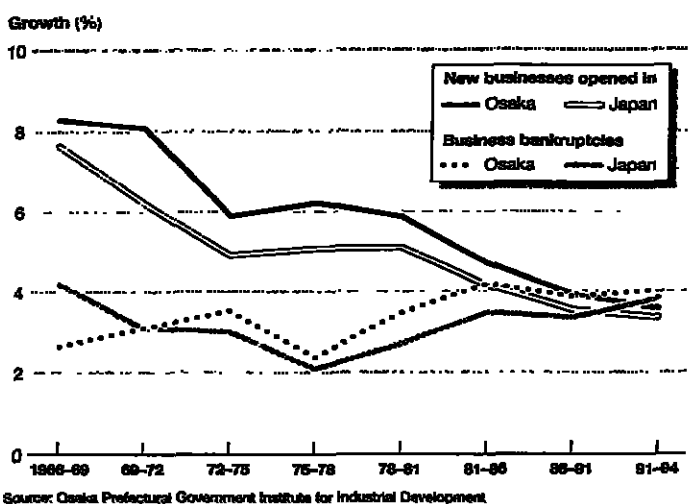
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MANAGEMENT: THE GROWING BUSINESS

William Dawkins looks at how Japan's subcontractors are coping with customer demands and a rising yen

Breaking with tradition

Osaka's struggling subcontractors



Source: Osaka Prefecture Government Institute for Industrial Development

"Toshiba, Hitachi and Sony are more willing to buy from me in Singapore than in Tokyo," says Kenzo Nakagawa, president of Showa Plastics.

Takizawa Precision Gear, a producer of machine-tool gears with 14 staff, has taken a traditionally Japanese approach to a problem, by stepping up the search for internal self-improvement.

Local bankruptcy figures are a grim illustration. At the start of Japan's recession in 1991, bankruptcies in Osaka grew faster than the number of new businesses for the first time. The sad trend has stayed that way, says Moriyo Tsuda, director of industrial research at Osaka Prefecture.

"Customers are less loyal than in old times," says Kiyoshi Takizawa, president of Takizawa Precision Gear. "Sooner or later 20 per cent or 30 per cent of companies in our field will go out of business," says Yozo Ueda, vice-president of Meisei Metal Industries.

period, perilously close to Takizawa's ¥180m break-even point.

Instead of sacking his tiny workforce, Takizawa has instead increased spending on training, borrowed ¥50m to re-equip with Swiss machine tools and carried out an engineering cost analysis.

His strategy of investing through a recession was typical of Japanese industry in the 1980s, but was widely abandoned in the recent

Meisei Metal has had to accept price cuts of up to 30 per cent this year

downturn.

Takizawa justifies sticking to the old invest-or-die approach on the grounds that the company has few foreign competitors, operating with the advantage of cheaper local currencies. This allows him to market more on quality than on price. Takizawa admits, however, there is nothing they can do if the Japanese market continues to shrink. His clients, he says, hold his business hostage. "We only supply a small part of a big machine," says

Takizawa.

Meisei Metal is slightly higher up the feudal ladder than Takizawa, yet it is even more vulnerable because its top three buyers account for 85 per cent of sales.

It has had to accept price cuts of up to 30 per cent this year, and as a result it made a loss of ¥100m in the first six months of the year - its first of the recession. The loss would have been larger if Meisei had not turned away demands for 50 per cent price cuts from some buyers, says Ueda.

Like Takizawa, Meisei has few direct foreign competitors. But given the domestic overcapacity in Japanese die-making, Meisei has had to find a way of making itself more attractive than Japanese rivals. "We believe co-operative manufacturing is the key," says Ueda.

He is referring to the formation two years ago of a joint company by Meisei and three other subcontractors to service the needs of a single car company, which Ueda prefers not to name. The subcontracting group, called Must - after the initial letters of its members - pools design, marketing and finance to save costs. It also saves costs for the cus-

tomers by reducing the number of suppliers the buyer has to handle. Several of Meisei's competitors have adopted the same strategy and the company may launch Must-type groups for other buyers.

Showa Plastics, while much bigger than Meisei and Takizawa, is more sensitive to foreign competition because its products go straight to assembly plants, where its consumer electronics industry patrons have led the way in establishing low-cost operations in Europe and eastern Asia.

Showa, another member of Matsushita's co-prosperity pyramid, has shifted 60 per cent of its ¥200m turnover out of Japan, mainly into neighbouring Asian countries, since the early 1980s.

It has been helped by the natural preference of its Japanese customers' overseas subsidiaries to take a Japanese supplier, says Nakagawa, who is a keen advocate of the borderless economy propounded by his fellow Osaka resident Kenichi Ohmae. Where possible, he has used local funding and local staff, so that nearly half of Showa's employees are now Chinese speakers.

In the past five years, Showa has closed four of its eight Japanese plants and reduced its domestic workforce from 550 to 150.

This is unusually aggressive restructuring by the standards of Showa's Japanese competitors, who pride themselves on not cutting jobs. "We were lucky, because 60 per cent of our Japanese workers were part-time, so we just didn't renew their contracts. They easily transferred to other jobs, mostly on higher pay. But we can't restructure on that scale again," says Nakagawa.

Showa's rapid foreign expansion has helped it to broaden its client base, so that the top three now account for 40 per cent of sales, from 75 per cent in the mid-1980s. But the most important benefit of moving production out of Japan is, as its customers have found, to protect Showa from the yen's inexorable rise, the main factor in the price pressure on Japan's subcontractors.

Showa's prices have fallen by 30 per cent during the past four years. Overall unit costs have also fallen, helped by the decline in foreign currencies against the yen, far enough to allow Showa to increase its profits throughout the downturn.

Many of Japan's subcontractors followed their big clients into the US and Europe in the 1980s - indeed, Showa has a plant in the UK.

A second wave of suppliers is now moving into Asia, leaving their domestic counterparts to struggle for market share in a Japanese economy that is unlikely to return to the healthy growth rates of the 1980s in this decade.

When big is seen as better

Richard Gourlay on how Trinity Capital found a way to grow

More consolidation within the UK venture capital industry will be announced today. Trinity Capital, founded 10 years ago by John Walker and Ron Sheldon on a brief to invest in high-technology growth companies, is to become part of Advent International.

Walker will take over as managing director of Advent International's European operations, replacing Doug Brown who becomes chairman of Advent International Europe and worldwide chief investment officer.

The two groups say they will be combining Advent's European strength in specialty chemicals, media companies, information technology and communications with Trinity's expertise in the healthcare and environmental sectors.

But the fundamental reason is that Trinity would not have been able to raise a new fund to invest at the size it desired in growth companies. By finding a home within Advent International, another specialist lender, which has £1.4bn (\$209m) under management worldwide and has just raised \$315m to invest in western Europe, that is no longer an obstacle.

"This allows us to do the kind of investing that we could not do before," says Walker.

Trinity had wanted to move towards investing in companies at a later stage of their development, when they would generally already be making profits and require larger sums of development capital. "Our experience was telling us we needed larger deals," Walker says. He needed to raise a £100m fund and would not have been able to do that given the returns on Trinity's existing funds.

Brown says the merger gives Advent two sectors in Europe where it has not been very active and also more British directors. "We are redeploying Trinity's skills into that sector of the market that will be dominated by larger deals," he says.

"Trinity was really relegated to the smaller ranks by the size of

the funds they were managing." The market has known for some time that Trinity has been considering a merger. Other groups talking to Trinity included Rothschild Ventures, industry sources say.

The financial structure of the transaction is interesting. When Mercury Asset Management bought Grosvenor Ventures in February in one of the most significant consolidations in the industry, it paid £4.5m.

Walker says no money is changing hands in Trinity's merger with Advent International. Trinity's partners will retain rights to any carried interest in its four funds which have invested \$75m. "This is an investment in the future and not in the past," he says.

The consolidation is more proof that the ranks of early-stage development capital financiers are thinning out.

Walker says Trinity's returns have been "on the border line". While its venture capital returns would be competitive with other early-stage investors, this return does not stack up against the returns achieved by funds concentrating on management buy-outs, he says.

Trinity and Advent International have co-operated on deals over seven years, and say they share a common style in trying to develop growing businesses.

Five of Trinity's active executives will join Advent, including Sheldon. Of the other three, two will remain with responsibility for a £1-backed innovation fund and will be based at a home by 31, according to Walker.

The other partner, Philip Percival, who concentrates on IT and therefore overlaps with an existing area of Advent expertise in Europe, will be "pursuing other interests", Trinity says.

As Walker moves forward with a new partner and more power to underwrite deals than he has had before, he has a word of advice for other smaller fund managers.

"It is my view that those who sort their future out now have better options than those who run out of money," he says.

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Companies that are registered can make an appointment to see the technical data on the fields to be tendered up until September 30, 1994.

The price of freedom

It is the difference between these two goals, says Iversen, that leads academics and industrialists to operate differently.

dreamed of. In co-operation with chemists streamlined the hit-and-miss process of selecting chemicals to be tested as potential drugs, says Iversen.

Her worries before moving to

Tale of two cultures: they operate in completely different ways, says Sue Iverson

Iversen says her time in the private sector was invaluable for her Oxford job. Persuading independent-minded academics to adopt a

UK can hope to end up with a small number of world-class academic research centres. "Modern science will make it increasingly difficult for one man and his dog to operate

Once in space, Ulysses performed perfectly. Project scientists took advantage of its swing past Jupiter in February 1992 to make the first detailed



already know they do.



BUSINESS AND THE LAW

One victim to help another

More careful control is needed of methods to trace assets missing in alleged fraud, says Robert Hunter

Much has been written about the explosion of fraud in recent years and the dramatic growth of legal methods of locating and recovering the stolen assets. These methods are vital weapons for victims of fraud who need to know, often very quickly, what has become of the money taken from them.

Some of these remedies – for example the “Mareva injunction” by which the defendant’s assets are frozen until trial – have worked extremely well and are operated cautiously and fairly. There are, however, grounds for concern over the way others can be misused.

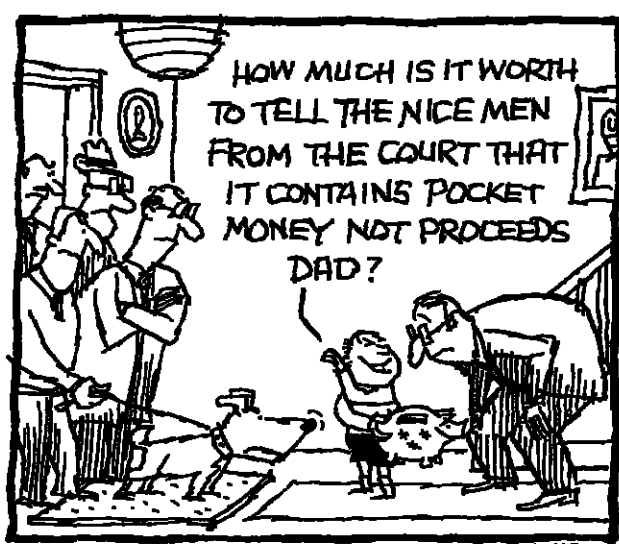
Many of the problems arise from the fact that fraud actions frequently involve reliance upon a “proprietary claim” by the plaintiff. This is a claim by the victim of the fraud that the proceeds of it still belong to him although they have been transferred to third parties.

Proprietary claims are particularly important to plaintiffs who believe that the defendant is likely to become insolvent. If the plaintiff has a proprietary claim over the proceeds of the fraud, he will not have to share them with other creditors if the fraudster becomes bankrupt. Proprietary claims are also important where the defendant has “given the money away” to a spouse, friends or trustees, or passed them on to others who had reason to believe that they were derived from a fraud. Such people, if the plaintiff can identify them and prove that they have received the proceeds of the fraud, can usually be made to repay what they have received.

If the plaintiff is able to persuade the court that he has an “arguable” proprietary claim over the proceeds of an alleged fraud, the court will usually grant orders to help him to find out what has become of them. This is so that he can find out who is holding them and, in appropriate cases, sue those people for their return.

It is common sense that all of these people should be sued at the same time. For this reason, the court will assist the plaintiff to ascertain where the money is and who holds it (in the so-called tracing process) before it requires him to prove at a trial that the money belongs to him.

In order to enable him to find where the money has gone and what it has been used for, the court will grant a plaintiff who may have a good prop-



etary claim tracing remedies and investigative powers which rival, and in some respects exceed, those available to the police.

As a start to the tracing process the defendant will usually be ordered to serve an affidavit saying what has become of the proceeds of the alleged fraud. Providing this information can be a huge task. The money may have been split up into

When a court becomes too *laissez faire* in supervising the tracing process matters can get out of hand

numerous parts over many years. The ultimate destination of each part will have to be revealed, and any documents relating to the use of the money will have to be collated and disclosed to the plaintiff.

While this exercise is often time-consuming for the defendant, it is usually justified if the only alternative is that the plaintiff would be unable to locate money which might ultimately turn out to be his.

The problem is that the trac-

ing process may not end with the affidavit. If it is not absolutely clear where the proceeds have gone or what they have been used for, this is frequently only the beginning of a series of further applications made, as one judge put it, in “the excitement of the chase”.

These might, for example, be designed to obtain further documents, to see lawyers’ papers (which are not “privileged”

when generated for the purpose of fraud), to appoint a receiver over the proceeds of the fraud to administer “interrogatories” (written questions which must be answered on oath), to cross-examine the defendant on his affidavit and so on. It is possible for lawyers experienced in fraud claims to keep the tracing process running almost indefinitely with applications of this nature.

It is sometimes too tempting to a plaintiff who does not

wish to go to the expense (and possibly the risk) of having his action tried to look for an easier route to retrieve the money. The pressure created by these further orders made in the name of the tracing exercise often appear to provide this route.

Sometimes, the defendant may find it difficult to believe the plaintiff can be entitled to inflict such inconvenience and expense upon him without the issues having been somehow prejudged, and so he may become demoralised. In other cases, these orders may give the litigation an additional “nuisance value” in settlement negotiations.

In the remainder, the result (whether achieved through settlement or trial) will remain the same – only the cost and the time taken to achieve it will be considerably greater.

The problem is not with the tracing process itself – for the victim of a fraud it is frequently vital. It is that the courts are sometimes reluctant to require plaintiffs to show the orders they seek are genuinely needed to assist them.

When the court becomes too *laissez faire* in supervising the tracing process matters can get out of hand. Several large fraud cases have involved months of these sorts of wrangles before trial as the parties become entangled in time-consuming applications and counter-applications ostensibly as part of the tracing process, but in reality seeking to inflict pressure or inconvenience on one’s opponent or searching for that elusive knock-out blow.

The situation can sometimes resemble Charles Dickens’ *Jarndyce v Jarndyce*, where the parties have become so immersed in litigation that they have all but forgotten its original purpose.

Nobody could sensibly object to the need for powerful remedies to assist victims of fraud. So powerful are the remedies which have been developed that control of them is needed to ensure that they do not give rise to victims of their own.

The purpose of litigation procedures such as the tracing process should be to ensure a quick and effective trial of the issues in dispute – not to afford a means of imposing unnecessary pressure and expense to prevent one.

The author is a partner of Allen & Overy and a member of Allen & Overy’s fraud claims unit

Deaner dives out of MSR chair

Martyn Deaner, 49, the entrepreneur at the centre of one of the North Sea’s more spectacular financial disasters, has resigned as chairman of Midland & Scottish Resources, the loss-making company operating the Emerald oilfield off the Scottish coast.

He is the biggest individual shareholder in MSR which was the stock market’s top performing share in 1989 when its shares nudged at 24p. The company says Deaner “felt his resignation was appropriate in the light of claims for repayment made against him by lenders from whom he has borrowed or guaranteed in support of his investment in Midland & Scot-

tish Resources”.

Deaner, a former diver, was appointed chairman in May 1989 shortly after his private company came to the stock market through a reverse takeover of Jeebans Drilling, a loss-making offshore drilling company. His aim was to create a business providing low-cost development systems for small oilfields that might otherwise remain unexploited.

The idea was that MSR would use the money it earned from operating its first project, the Emerald field, to help pay for its floating production system which could then be re-used as cheap production facilities for other small oilfields. A year after Deaner took over as

chairman, MSR launched a £149m rights issue.

However, the Emerald field project ran into financial problems because of production delays, cost overruns and the fact that there was less oil than first thought. This compounded MSR’s problems since it owned a big chunk of the field. Over the past three years MSR has made pre-tax losses of £191m.

Jack Birks, 74, who retired as a managing director of BP in 1982, has taken over as chairman. MSR says that Deaner’s resignation will not affect the day-to-day management of the company and his services will continue to be available on a consultancy basis.

Non-executive directors



Sir Paul Girolami (above), who steps down as chairman of Glaxo in a couple of months’ time, has picked up another retirement job. He is joining the board of Saatchi & Saatchi as a non-executive director on October 3. He joined the board of Forté last October.

Sir Paul, 68, a chartered accountant who joined Glaxo in 1965, is filling a vacancy on the board of the international advertising group left by the planned retirement at the end of the month of Stuart Cameron, a former director of American Brands. Cameron has turned 70 and believes it is now appropriate to step down from the board although he was re-elected for a further term at Saatchi’s annual meeting in June.

Cameron’s job as chairman of Saatchi’s nominations committee will be taken by Sir Peter Walters, the former chairman of BP and Midland Bank. However, there is still no word yet on Sir Paul’s replacement as chairman of Glaxo, Britain’s fifth biggest company.

■ Robert Colvill, finance director of Marks & Spencer, at WITAN INVESTMENT COMPANY.

■ Ronnie Hampel, deputy chairman and ceo of ICI, at ALCOA.

■ Roger Young, chief executive of Scottish Hydro-Electric, as an ordinary director at BANK OF SCOTLAND.

■ Patrice Bruneau, recently md of BSN’s brewery division, at IMC.

■ Henry Lewis, co-founder of Action Computer Supplies, at STANDARD PLATFORMS.

■ Howard Sims, chief executive of Cavaghan & Gray, at DALEPAK FOODS.

■ Jean-Pierre Le Clef at ABTRUST NEW THAI INVESTMENT TRUST.

Santacroce’s pow wow with Aquascutum

George Santacroce, president and chief executive of the US and Canadian operations of Aquascutum, the upmarket UK-based clothing retailer, has left the company after a restructuring of management.

The North American businesses are now being run directly from London by James Pow, managing director of Aquascutum group since last November. Pow becomes group chief executive, the new title reflecting his wider responsibilities.

Pow, formerly with the upmarket men’s clothing retailer Hackett, part of Dunhill group, has made it a priority to regain control of the Aquascutum brand name. He felt it was being applied to many unsuitable products around the world.

His first task was to centralise management, bringing the international divisions in the US, Canada, Europe and east Asia under direct control of London.

Many functions were centralised, ending the “spider’s web of overlapping functions” that existed when Pow arrived.

The passing of control over the northern American operations to London last month effectively left Santacroce without a role, but his departure was described by the company as amicable.

■ Supermarket group ASDA has appointed Michael Flem-

Walton leaves for Goldman

Goldman Sachs, one of the more aggressive US investment banks in London, has signalled its intention to get more heavily involved in the UK equity market by poaching Paul Walton, 35, James Capel’s chief UK investment strategist.

Walton, who joined Capel in 1990 following stints at Warburg Securities and Smith New Court, was ranked fourth in his sector in the latest Ertel survey of analysts. His research on “A profits pathology” was singled out as the best piece of research.

Goldman Sachs has been operating in the UK equity market for over seven years and has recently been expanding its coverage of specific sectors by hiring top-rated analysts such as Neil Blackley, Capel’s former media analyst. However, until now it has not had a general UK equity strategist to pull together the recommendations of its various sector specialists.

■ Goldman Sachs has appointed Andrew Bevan, 37, as its senior international bond economist. Bevan, who joins from Bear Stearns, fills the slot left vacant earlier this year when Jeremy Hale followed David Morrison to Tiger Fund Management, a US-based hedge fund.

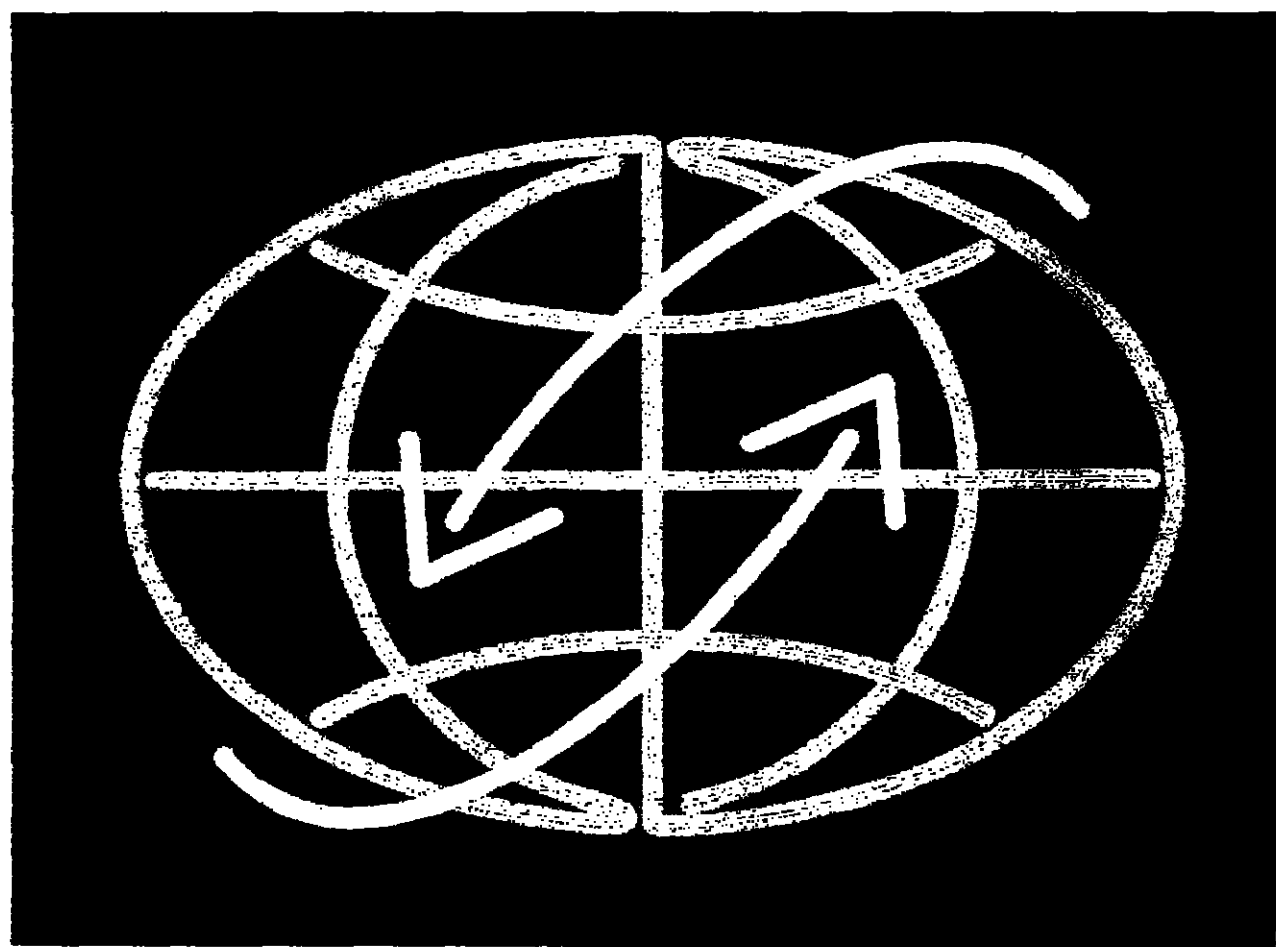
■ Michel Plantevin, formerly md/senior partner of the Paris office of Bain & Co, has been appointed an executive director and head of Goldman Sachs’ strategic advisory group in Europe.

■ Sue Jones has been promoted to financial director for J. Walter Thompson Europe, part of WPP.

■ Andrew Regan has been appointed finance director designate of GIBBS MEW filling a position which has been unoccupied for two years. It is intended that he will join the board within a year. Paul Davies, md of Centric Pub, recently acquired by Gibbs Mew, has joined the board.

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Renaissance reworked

The artistic quality of paintings rather than the subject is what really matters, says William Packer

The present public debate on the merits of figurative as opposed to abstract painting is based on an unsustainable prejudice: that figurative is inherently good; and that abstract is too easy – a snare and a delusion.

Yet there is clearly no objection to abstraction of itself – or where would music be, or architecture, or the great decorative traditions of Islam and the East? And what about the strange acknowledged power of the single, simple stone standing in the middle of the field, or the middle of Whitehall, for that matter?

But the general feeling is that because the visual arts, and painting especially, possess the facility of direct representation, then that facility must be exercised, come what may. Yet it is never the mere reference that makes the art, or every Crucifixion or Annunciation would be as good as any other. The distinctions to be drawn between them are as abstract, formal and intuitively obvious as those between any Mozart and Salieri.

It is only the quality of what the artist does that matters, of whatever kind, and in London we have work pass through the galleries, often coincidentally, to make the very point. Paul Storey, at 37, is still quite young, but the scope of his work, as much in its scale and technical application as in its subject-matter, bespeaks an ageless ambition. Certainly he is rare in attempting, as he has done consistently since his student days, the full-dress subjects of the Renaissance tradition, both sacred and profane – the Virgin Mary or The Baptism of Christ on the one hand, Agamemnon or The Rape of Helen on the other.

He has studied deeply the art of 15th-century Italy, of Fra Angelico and Piero della Francesca in particular, to which in costume and architecture his reference is insistent. Yet the cocktail is more complex than that, for, to add to the Italian serene, there is more than a pinch of the northern grotesque and fantastical. And while

again he stays with the 15th century, and with Bosch, he also seems closer to our own times in this respect, to Victorian fairy painters such as Richard Dadd, and to the great Edwardian illustrator, Arthur Rackham.

But it is this grotesque aspect, always markedly characteristic of Storey's work – and a most effective device besides by which to draw attention to a young artist – which now seems increasingly forced and artificial. When mannerism becomes affectation, it ceases to serve, and here too often we have an historic distortion that attracts attention only to itself. The encouraging thing is that Storey now makes the point himself in so many of the smaller, less overtly ambitious works, the small, straight-forward heads especially, which are by far the best things shown. This is an accomplished show which makes us look forward positively to the next.

Ellsworth Kelly's new paintings could hardly afford a greater contrast. Now over 70, Kelly is an American painter and sculptor who came to prominence in the 1950s and early '60s upon the wave of minimalist reaction to the tuff-booth extravagance of abstract expressionism. And if anyone is to give minimalist a good name, it is he. Yet the bare description of his work must give any sceptic ammunition – a roomful of variations upon the simple sector, either variously imposed upon a square white canvas as a blue, green, red or yellow figure, or presented simply as a discrete red or white panel; a pure white square canvas set askew upon a black, or a green upon a blue; a large yellow equilateral triangle set on its side with a smaller black right-angled triangle; an orange right-angled triangle and a grey chord set together upon the mutual vertical.

And of course we all could do as well, given the same refinement of sensibility and exquisite nicety of judgment. We worry too much about the artist and the apparent simplicity of his work, and tend to forget that the work, on its own terms, actually



More than a pinch of the northern grotesque: 'Head (Green Hat and Trumpets)' by Paul Storey

works. Kelly gives us now the subtlest chromatic dissonance, now the gentlest of harmonies: the composition now formal and monumental, now light and active, the contours sprung taut as a bow. And it all acts upon the eye and the sympathetic imagination like a drop of pure water falling into a clear pool.

Two floors above the Kelly, at Annely Juda, we have a last chance to see *Line + Movement*, a small but

magisterial show of work from the European abstract constructivist tradition from which Kelly himself springs – indeed it includes a work of his of 1959. It is a selection of very high quality, from Fritz Glarner and Naum Gabo to Max Bill and Kenneth Martin. Best of all it has a group of paintings from 1927 by Mondrian in his prime. Arrangements of rectangular black lines on an off-white ground, selectively filled in with blue and red

and yellow: nothing more; and they sing like Lorenzo's angels. You have until Saturday to hear them.

Paul Storey – New Paintings: Jason & Rhodes, 4 New Burlington Place W1, until October 15. Ellsworth Kelly New Paintings: Anthony d'Offay Gallery, 21, 23 & 24 Dering Street W1, until October 15. *Line + Movement*: Annely Juda Fine Art, 23 Dering Street W1, until September 17.

Music in London

Maazel and the Pittsburgh

The most recent occasion that the Pittsburgh Symphony Orchestra attracted attention in Britain was when a BBC documentary last year revealed the huge sums paid out to secure the services of its music director, Lorin Maazel. The good people of Pittsburgh put a high price on civic pride.

Although it is not one of the inner circle of great American orchestras, the Pittsburgh Symphony is good enough to hold a place on the international stage. Is it obviously American from the way it plays? Difficult to say: the brass is dominant and there is a punchiness about the playing which is certainly transatlantic, but those may just be dominating characteristics of its music director.

Whatever his drawbacks, Maazel gets spick-and-span ensemble out of an orchestra. The two concerts by the Pittsburgh Symphony in the last week of the Proms followed on a series by some of the world's great orchestras and although it does not compare with the rich and cultivated sounds made by Berlin and Dresden respectively, it always knew what it was doing. The playing was decisive and remarkably clear.

Maazel is less a conductor than a musical surgeon. In the first concert Rakhmaninov's Third Symphony found him scarping in hand. He analysed, clarified and dissected the score, slowly laying out its bare bones before him. The operation was performed with impressive precision, but only

because the heart was dead. This symphony has rarely seemed so cold: the slow movement had no lyrical flow, the finale was never joyous. More pleasure was afforded in this first programme from hearing the wealth of detail in the 20th-century music after the interval. Maazel's ear uncovered many precise timbres and rhythms in Ravel's *Rhapsodie espagnole* and Julian Rachlin was no less proficient a soloist, with a fine tone for one so young, in Prokofiev's First Violin Concerto.

The second concert was all Beethoven: the Eighth and Ninth Symphonies, the latter a prerequisite for the Proms' penultimate night. Typically, Maazel was at his best where the emotions get least involved, as in the metronome-like tick-tock of the Eighth's second movement or the Ninth's unrelenting scherzo. Outer movements were delivered with rigorous accents, which became pedantic when Maazel decided to underline crucial turning-points in the structure. In sum, the Eighth worked, thanks to its energy and brilliance; the Ninth predictably offered no sense of the spiritual and fell short.

The finale of the Ninth is a great Prom rabble-rouser, especially when it is sung by a choir as large and well-rehearsed as the Philharmonia Chorus. Greg Baker led the "Ode to Joy" superbly, the best of a big-wigged quartet, including Nina Rautio, Linda Finnie and John Horton Murray.

Richard Fairman

Fine singers at the Wigmore

The Wigmore Hall's International Festival of Song is bringing to London this autumn some of the most exciting young voices around. Last week we heard Dawn Upshaw, Olaf Bär and Barbara Bonney – all fine singers who did not, however, fulfil every expectation.

Bonney's recital on Thursday seemed designed to show off her beautiful tone – at once light and lustrous – but it also revealed the limitations of her instrument. A little variety in the mostly slow, all-Lieder programme might have helped. Her opening group, Ruckert settings by both Robert and Clara Schumann, afforded scope for ravishing singing: Robert's "Mein schöner Stern" (a wedding present to his wife) was infused with radiance, and Bonney also caught the lilt of Clara's "Liebst du um Schönheit" – so different from Mahler's version.

The American soprano (accompanied by Geoffrey Parsons with dull professionalism) found a freshness in the Schubert songs (like "Die Forelle") so familiar that they are often overlooked, but some of her Schubert was perhaps too slow and self-conscious. Bonney appeared temperamentally better suited to the Mahler *Knecht Ruprecht* selection we heard after interval, even though she did not command enough variety of colour to sustain interest in the long

"Wo die schönen Trompeten blasen". Berg's *Seven Early Songs* rounded off the evening effectively, drawing together as they do influences of 19th-century Lieder and providing Bonney with haunting lines to float very appealingly.

It was similarly difficult, in Tuesday's recital devoted to the 46 songs of Wolf's *Italian Songbook*, always to know whether to blame performer or composer for the limited range of expression in Dawn Upshaw's singing. Wolf assumed most of the cycle's lighter songs to be for the soprano, leaving the more serious ones to the male voice. Upshaw's tone is bright and fresh, and well suited to the innocence of such songs as "Auch kleine Dinge", but the humorous and vengeful cameos were a little shallow.

She was overshadowed by the interpretative powers of her partner, Olaf Bär, who found the dark drama of his songs in performances that sounded almost sculpted. The baritone was totally at ease and it helps to have a native German singing these words. He has reserves of operatic power, but was most impressive in the stillness of "Steh ich, so still" and the serenity of "Benedict die sel'ge Mutter". Helmut Deutsch was a colourful pianist who brought each one of the miniatures to life with insightful musicianship.

John Allison

Theatre/Alastair Macaulay

More guidance for 'Babies'

New plays by young authors have the success enjoyed by Jonathan Harvey's *Beautiful Thing*, which told the love story of two teenage boys in a South East London apartment block. New last year at the Bush, it was taken up by the West Yorkshire Playhouse, and enjoyed a successful season this spring at the Donmar Warehouse. Most of those who saw it loved it, I think, and most of us who loved it found it unusually touching, funny, and realistic. It had its faults – too sentimental on an ending – but it was the kind of play we wanted our friends to see and enjoy too.

Now the Royal Court is giving Harvey's latest play *Babies* – which was originally developed and presented at the Royal National Theatre Studio. It, too, is funny and touching and realistic; it, too, is set in South East London, and concerns the sexual problems of teenagers and the adults in

their lives; and this time the sentimentality is less marked. But *Babies* is a mess. Several of its scenes and characters and lines have you roaring with laughter – and yet the play falls apart while you are watching it.

Some of the blame here must go not to Harvey but to his director, Polly Teale. *Beautiful Thing* has the merit of an exceptionally truthful and realistic staging by Hettie Macdonald; the South East London created at the Royal Court by Teale is rather obviously cheap, regeographed and safe and audience-conscious. As you walk in, the kids are up there onstage, as if in the school playground; and though it is just darling watching them – what age are all these young performers? – nothing quite rings true.

And some of the blame must go to the Royal Court and/or the National Theatre Studio. I have rarely been so aware of a play's need of editorial guidance while I was watching it as

here: especially in its second half. Joe, a 24-year-old teacher, is gay and has problems with his boyfriend Woody, who has problems with drugs. He is, however, a good teacher, and goes so far as to attend 14-year-old Tammy's birthday party. Not only does Tammy's 32-year-old widowed mother Viv set her cap at him, so does Viv's gay brother Kenny. Guess which one is disappointed. All of this has plenty of potential.

Then, however, Kenny starts to rape Joe; and then a drag queen arrives, dressed as the Queen, as the surprise guest for Tammy's birthday; and then Viv gets into a massive fight with a neighbour; and which Joe goes, only to find that Woody has stayed off drugs tonight, and so the two of them are happy and lovey-dovey. The rape scene is the most distasteful here, less because it is graphic than because it is set up as mere farce frolic. But the drag queen scene is just as awkward; like

the rape, it sets up far more questions than Harvey seems to realise. After these two crises, Joe's happy-again homecoming is so safe as to be gruesomely escapist.

These problems tend to wipe away the memories of the really uproarious comedy that Harvey does create in some scenes. The gay line "You were so far back in the closet you were in f---ing Narnia" deserves to be a classic. The best touch in the play occurs, albeit too late, in the final scene, when David, a 14-year-old, is bullied for having wanted to have sex with Tammy. The ironies – he didn't, and so what anyway? especially after everything else we've seen – are splendid. And, as David, Rici Harnett gives the most touching and convincing performance in the cast. Elsewhere, however, charm and realism are marred by audience-consciousness.

At the Royal Court Theatre, SW1



Lorraine Ashbourne

Alastair Mac

INTERNATIONAL ARTS GUIDE

AMSTERDAM

Concertgebouw Tonight: baroque violinist Ryo Terakado plays Bach. Tomorrow, Sat. Sun. afternoon: Vassili Siniatski conducts the Netherlands Philharmonic Orchestra in Rakhmaninov's Third Piano Concerto (Shura Cherkassky) and Prokofiev's Fifth Symphony (repeated next Tues in Utrecht). Sat afternoon: Edo de Waart conducts Mahler's Eighth Symphony. Sun morning: Valery Gergiev conducts Rotterdam Philharmonic Orchestra in Mahler's Sixth Symphony. Next Mon: Gergiev conducts Kirov Opera ensemble in concert performance of Khovanshchina. Sep 27: Jessye Norman (24-hour information service 020-675 4411) ticket reservations 020-671 8345. Muziektheater Tonight, Fri. next Mon (continues till Sep 30): Hartmut Muench conducts David Henschel production of Lady Macbeth of Mtsensk, with Eva-Maria Bundschuh and Wilard White. Tomorrow, Thurs, Sat. Sun. afternoon (continues till Sep 21):

Dutch National Ballet in choreographies by Balanchine, Fernandez and Van Dantzig (020-625 5455)

ANTWERP

deSingel Tonight: Carlo Rizzi conducts the Orchestra of the Monnaie in symphonies by Schubert and Mahler. Tomorrow: Philippe Herreweghe conducts Collegium Vocale in sacred music by Schütz. Tonight and tomorrow (Rode Zaal): Michèle Anne De Mey and Company in De Mey's choreography of Pulcinella. Fri: Anna Teresa De Keersmaeker's dance group Rosas presents Achterland (03-248 3800) de Vlaamse Opera The Flanders Opera season opens on Sep 30 with a new production of Don Giovanni (03-233 6685)

BASLE

Stadtheater The first new production of the season is Spontini's *Le Vestale*, opening on Fri (repeated Sep 19, 23). Robert Durr conducts a staging by Christine Meltz, with a cast headed by Francesca Pedaci/Suzanne Murphy (061-295 1133)

BRUSSELS

Palais des Beaux-Arts Tonight (Eglise des Minimes): Philippe Herreweghe conducts Collegium Vocale in a Schütz programme. Thurs: Yuri Simonov conducts Belgian National Orchestra in works by Borodin and Dvorák, with cello soloist Steven Issedlis. Fri: Pierre Bartholomé conducts Liege Philharmonic Orchestra in

Messiaen's *Eclairs sur l'Au-Delà*. Sep 22: Czech Philharmonic. Sep 24: Jessye Norman. Oct 4: Murray Perahia (02-507 8200)

CHICAGO

MUSIC Lyric Opera The 1994-95 season opens on Sat with Boris Godunov, in Stein-Wing's Geneva production conducted by Bruno Bartoletti. The cast is headed by Samuel Ramey (repeated Sep 20, 23, 27; Oct 1, 5, 8, 10, 14, with Vladimir Matroin singing the title role in some performances). The season also includes: The Rake's Progress, Fedora, Il barbiere di Siviglia, Capriccio, Candide, Aida and Siegfried (312-332 2244) Chicago Symphony The season at Orchestra Hall opens on Sat, the same night as the Lyric Opera. Daniel Barenboim conducts the opening choral programme of Bruckner and Beethoven (Sep 17, 20 and 27) and three further programmes during the coming month. Itzhak Perlman is violin soloist on Sep 22, 23 and 24, and gives a recital with Barenboim on Sep 26 (312-435 6868)

THEATRE

● *Angels in America*: Tony Kushner's two-part epic has just opened at Chicago's Royal George Theatre for an extended run, in a national touring production directed by Michael Mayer and featuring Jonathan Hadary as Roy Cohn (312-988 9000) ● *A Clockwork Orange*: Steppenwolf Theatre gives the American premiere of the stage version of Anthony Burgess' classic

novel. Previews begin tomorrow, opens Sep 27 (312-335 1850)

GENEVA

The opening production of the new season at the Grand Théâtre is *Idomeneo*, conducted by Armin Jordan and staged by Christopher Alden, with a cast headed by Johan Botha, Paul Groves and Solveig Kringsborn. The next performances are Thurs and Sat; repeated Sep 20, 23, 26 and 28 (022-311 2311)

THE HAGUE

Dr Anton Philipszén Fri. Sat: Yevgeny Svetlanov conducts Hague Philharmonic Orchestra in works by Wagner, Sveldanov and Tchaikovsky. Mon: Schoenberg Ensemble plays arrangements of music by Shostakovich (070-360 9810)

LINZ

The annual Bruckner Festival opened on Sunday and continues till Oct 2. This week's programme includes concerts on Fri and Sat by the Philharmonia Orchestra under Giuseppe Sinopoli, with soprano Edita Gruberova. Other highlights: the Orchestra de Paris plays Bruckner's Ninth Symphony on Sep 23, Marek Janowski conducts a concert performance of Wagner's *Lohengrin* on Sep 25, Christian Zacharias gives a piano recital on Sep 27 and the London Philharmonic gives concerts on Oct 1 and 2 (0732-775230)

ROTTERDAM

De Doelen Tonight: Orpheus

Quartet plays string quartets by Haydn, Bartok and Beethoven. Fri: Valery Gergiev conducts Rotterdam Philharmonic Orchestra in Mahler's Sixth Symphony. Sat: Caribbean Carnival, with steel bands, dancers and others (010-217 1717)

UTRECHT

Vredenburg Sat: Bernhard Klee conducts Radio Chamber Orchestra in works by Mozart, Richter and Schubert. Sun: Valery Gergiev conducts Kirov Opera ensemble in concert performance of Berlioz's *La Damnation de Faust* (030-314544)

VIENNA

● The Vienna State Opera Ballet presents a new production at the Volksoper on Mon of a ballet based on Lehar's *Die lustige Witwe*. The State Opera will remain closed for technical alterations till Dec 14, but the ensemble will perform *Così fan tutte* under Riccardo Muti at Theater an der Wien from Oct 23 to Nov 13 (51444 2369/51444 2368/513 1513) ● The main orchestral programme at the Musikverein resumes on Sep 24 and 25 when the Orchestra de Paris gives concerts conducted by Semyon Bychkov (505 8190)

WASHINGTON

MUSIC ● Andrew Litton conducts the National Symphony Orchestra and Oratorio Society of Washington at Kennedy Center Concert Hall on Thurs, Fri and Sat. The programme consists of a suite from Gershwin's *Porgy and Bess*, with a cast headed by Cynthia Haymon (202-467 4800)

● David Zinman conducts the Baltimore Symphony Orchestra on Fri and Sat at Baltimore's Joseph Meyerhoff Symphony Hall. Kyung-Wha Chung is soloist in Beethoven's Violin Concerto (410-783 8000)

THEATRE

● *Flyin' West*: This play about courage and frontier justice in late 19th-century America, produced by New Jersey's acclaimed Crossroads Theatre, runs till Oct 9 at the Eisenhower Theater (202-467 4800) ● *Goodnight Deadbeats*: Ann-Marie MacDonald's spoof on Shakespeare runs till Oct 16 at Woolly Mammoth Theater (202-393 3939) ● *A Perfect Genesis*: Terrence McNally's play, about two New England matrons on a personal quest as they journey through India, runs till Oct 30 at the Kreeger (202-468 3300) ● *The Rise and Fall of Little Voice*: Jim Carter's play, about a young girl with the ability to mimic pop female vocalists, runs till Oct 9 at Studio Theatre (202-332 3300)

ZURICH

Opernhaus Tonight: Die Zauberflöte. Tomorrow, Fri: Rusalka. Thurs: Tosca. Sat: Adam Fischer conducts the first night of Cesare Lievi's new production of La Cenerentola, with a cast headed by Cecilia Bartoli, Roberto Sacca and Carlos Chausson (01-262 0909) Tonhalle Thurs, Fri: George Cleeve conducts Tonhalle Orchestra in Poulenc's Double Piano Concerto (the Labèque) and John McLaughlin's Guitar Concerto, with composer as soloist (01-261 1600)

ARTS GUIDE

Monday: Berlin, New York and Paris. Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington. Wednesday: France, Germany, Scandinavia. Thursday: Italy, Spain, Athens, London, Prague. Friday: Exhibitions Guide.

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Like nowhere else that I have ever lived, South Africa has seared my soul.

The grinding agony and the transcendent joys of the past five years, during which I have been Financial Times correspondent in Johannesburg, have touched me in a way that (I suspect) no country will ever do again.

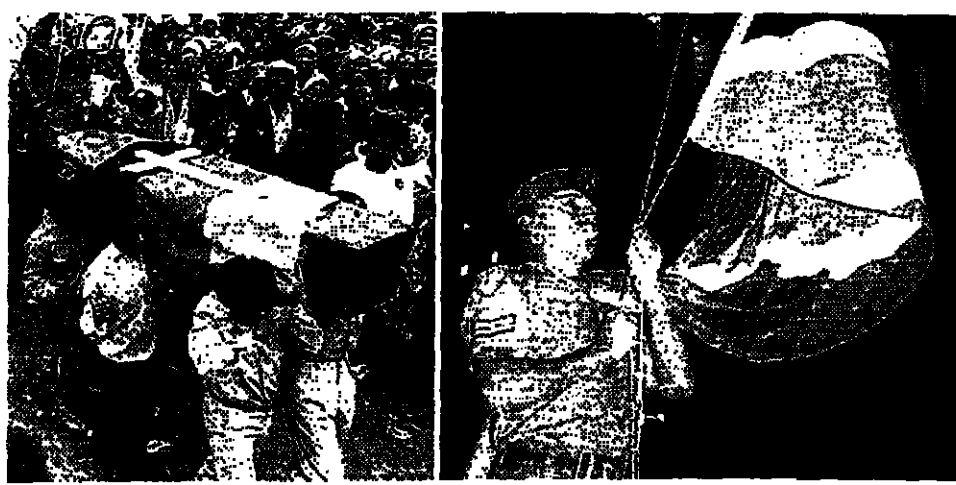
I am not a particularly emotional person - my friends say rather a cynic and a pessimist - but South Africa has got under my skin. It is a land of huge, empty beauty, whose people have taught me confusing lessons in the nature of the human spirit: immensely generous and chillingly brutal by turns, they are extraordinary. Apartheid brought out the best and worst in them: it left little room for the mediocre.

They have lived one of the most dramatic moments in the history of the human spirit, and I have lived it with them. The liberation of blacks and emancipation of whites from the twin burdens of oppression and guilt must rank as among man's greatest positive achievements this century. I can hardly believe I was lucky enough to watch it happen.

From the first, I was fascinated by the political theatre which is South Africa: for nearly a decade, I have made it my life. In 1988, I arrived for my first visit bearing the certain knowledge of good and evil which was the common baggage of most foreigners: the Afrikaner was demon and the African saint; there were no mixed tones in the black and white morality of the place.

That vision did not survive my first week. Though the police behaved predictably, shooting at mourners at a township funeral, the same funeral generated an incident which disturbed the simple plot: mourners used the "necklace" - the South African method of death by means of straitjacketing the body with a burning tyre - to attempt the murder of a man standing near me. Archbishop Desmond Tutu intervened, and the episode ended without bloodshed; still, I found it hard to grasp the primordial hatred that could spur such a deed. I still do.

I visited South Africa several times in 1985-86, years of township revolt and state repression which left me certain the place would never escape from its vortex of madness. They were years when I wondered about my own sanity, too: I remember watching from a distant bridge as vigilantes backed each other to death in



Changing standards: a flag drapes a coffin in 1986, and the new South African flag is raised this year

A black and white morality tale

Patti Waldmeir reflects on her time in S Africa

the KTC squatter camp near Cape Town; afterwards, I returned to a luxury hotel for a hamburger and a beer. As though nothing - or nothing worth noting - had happened.

Over the years, I am ashamed to say, this incongruity ceased to bother me: I would return from some township conflict, take off my bullet-proof vest, relax in my fragrant garden with a chilled glass of Cape wine, and experience nothing other than relief. Or worse yet, I would simply stay in the garden and leave the deathwatch to others.

South Africa was designed for that: laid out physically to ensure that the worst black misery was invisible to whites who did not deign to see it; socially structured to permit white masters and black servants to live within metres of one another, yet never cross the gulf of privilege constructed so that, with few exceptions, only blacks feared police brutality, the necklace or political murder. Whites had only crime to worry about.

But always, the generosity of spirit of many, many Africans, and not a few Afrikaners and other South Africans, defied those divisions. In the time that I have known it, this most divided of societies has made great strides to heal itself.

No one - certainly not I - would have believed it possible: reason cannot explain it, nor cynicism grasp it.

Today the South African

flag, which used to fly only behind barbed wire and sandbags at embattled police stations, flutters in the garden of my neighbour's house in a white suburb. The local radio station provides lessons to its listeners in how to sing the two sectarian hymns chosen to unite this land as a national anthem: *Nkosi sikelel' iAfrika* (God bless Africa), the liberation anthem, and *Die Stem*, the theme song of apartheid.

Blacks practise singing *Die Stem* and whites stumble along with the unfamiliar African syllables of *Nkosi sikelel' iAfrika*. And cynic that I am, my eyes fill with tears.

This is not to suggest that South Africa has overnight attained national nirvana. Earlier this month, three men were "necklaced" in Duzudu, the same township where Bishop Tutu prevented the necklacing in 1986. The killings were not political - the three were suspected car hijackers - but they were nonetheless chilling for that. Like many things, they are a hangover from the old South Africa.

Whites still grumble about blacks and vice versa; many whites refuse to sing *Nkosi sikelel' iAfrika* and the black labour federation, Cosatu, sang only the black national anthem at its recent congress.

But in so many other ways, the racial divide is being bridged. Most Afrikaners have somehow found ways to adjust

to a fate they always believed would be worse than death: rule by the black man.

And at least in urban areas, where white and black often share the colour-blind camaraderie of the workplace, race relations have undoubtedly improved. So far, blacks have been magnanimous in victory and whites gracious in defeat. That may change when the real struggle begins - the battle over the redistribution of wealth - but it is a good start.

The credit for that goes to all the South Africans who have eschewed the bitterness which one might have thought inevitable under apartheid.

But overwhelmingly, it goes to Nelson Mandela, who has charmed even his most committed enemies since the day in May when he stood on the steps of parliament in Cape Town, and placed his hand over his heart in respect for the singing of *Die Stem*, anthem of his oppression.

I wore sunglasses that day to hide my tears from my more professional colleagues, as Mandela gave this extraordinary public signal of forgiveness, while white sharpshooters protected him from rooftop.

I have needed my sunglasses often as this strange and wonderful tale of collective liberation has drawn to its conclusion. South Africa will never be the same again - but then, neither will I.

The author is nearing the end of her assignment as FT South Africa correspondent

Joe Rogaly

It's those men again



The half-point rise in British interest rates may not help the government, but it could be a good career move for Mr Kenneth Clarke.

Did I say maladroitness? Such a kind epithet. This is not a sign of commentator's softness; it is just that the ability of this government to pound its own face with custard pies of its own making is beyond parody. We need merely note the weekend performances by the prime minister and the chairman of the Conservative party. The latter, a Mr Jeremy Hanley, took only 24 hours to make a nonsense of the former's effort to convince us that the Conservatives are the party of law and order. The prime minister needed to do this because the home secretary, who should, hasn't. So on Friday Mr Major spoke of countering Britain's "yob culture". That was unwise, since it invited, and got, the riposte that the government has been in office for 15 years and we are now up to our eyes in yobs. Could anyone make things worse? Yes. On Sunday the party chairman depicted a clash of yobs at a prize-fight as a spot of exuberance. Later he apologised and said he doubted his own suitability for the job.

Mr Hanley is famous for being the child of entertainers. It was curious of Mr Major to appoint him. Perhaps he was thinking, in this 50th anniversary year, of the wartime comedian, Tommy Handley, he whose show *It's That Man Again* ("It's That Man Again") gave us Mrs

Mopp with "Can I do yer now, sir?" and Mona Lott with "It's being so cheerful that keeps me going". Yesterday Mr Hanley was twitting chirpy nothing about the forthcoming party conference while Mr Clarke was raising interest rates. If the chairman of the Conservatives continues the slapstick he has started, we must all smile sweetly and say: "It's That Man Again."

None of this would matter were it not for the government's desperate need to show that it is in control of its own conduct, that it is in a position to take two or three steps at a time without falling flat.

Before the summer break I wondered whether we could detect signs that Mr Major was getting better at his job. Not quite yet, perhaps, but if he was blessed with a good -

lucky - summer, his party would discover that he had re-established "grip", leadership, an ability to convey the sense that he and his ministers were in charge and knew what they were doing. Alas for them, the Conservatives have not had a good July and August. The government has come out of it more spectacularly unpopular than it was in the spring. The prime minister, poor chap, runs and stays in the same place.

Quite possibly one cause is that other man again. As he indicates on the page opposite, Mr Tony Blair is claiming for the Labour party the image of financial rectitude that has fallen from the Conservatives' grasp. If the chancellor and the governor perceive a need for an increase in rates, he sug-

gests, they must be right. Of course the new Labour leader also argues that a government under his prime ministership would not have started from here. It would have invested in infrastructure, education and training and thus be running an economy that could sustain low inflation at a higher rate of growth than achieved under the Conservatives.

This is the argument put over the past year or so by the shadow chancellor, Mr Gordon Brown was away yesterday. Mr Blair's presentation of Mr Brown's thesis is of greater significance than is accounted for by a clash of diaries. We can take or leave the bit about Labour having the better formula for growth. The key point is Mr Blair's carefully implied commitment to low inflation. This may be interpreted as yet another tug of the party towards the centre of British politics. It is all of a piece with his tilt away from a pro-Catholic stance in Northern Ireland, his refusal to support the railway signallers' strike, and his outspoken statement that a married heterosexual couple is the best unit for the upbringing of children.

Britain's silent majority, conservative at heart, will doubtless be comforted by such sentiments. Mr Major seeks to project a similar message. He has shown courage and consistency in dealing with Northern Ireland, but for the rest he is hamstrung. Since it has been there so long, the government gets the blame for everything that goes wrong. It is so out of favour that it cannot make political capital out of a prolonged and irritating railway strike. This casts a shadow over the chancellor's expectations of promotion. For while Mr Clarke may one day win the leadership of the Conservative party, conservatives are looking to Labour for their salvation.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution.

Competition may not benefit all

From Ms Ruth Evans.

Sir, Your report, "Gas industry and users step up call for legislation" (September 8), implies that all consumer groups want the government to introduce competition in the domestic gas market at the earliest opportunity. This is not the case.

The National Consumer Council believes much more information needs to be made available before domestic consumers can be confident that the changes will be to their benefit.

The ordinary gas user is caught between British Gas warning of steep price rises and independent companies promising cuts. How can consumers make up their minds when there is no detailed information on the gas industry's obligations and no independent cost-benefit analysis?

While we believe competition benefits consumers when it increases choice, we are concerned that any real choice in a domestic gas market might only be available to more affluent consumers living in particular geographical areas. It certainly seems unlikely that companies will fight over the custom of low-income households using pre-payment meters.

Regulation of gas supply since privatisation has led to lower bills for consumers in real terms. We do not want to see a successful system dismantled before the advantages of an open market for all consumers have been established.

Ruth Evans, director, National Consumer Council, 20 Grosvenor Gardens, London SW1W 0DH

No measure of competitiveness

From Mr Gurnar Münt.

Sir, I enjoyed Frances Williams's critical remarks on the Institute for Management Development competitiveness report (World Trade News: "Lean and mean, but is it fair?", September 7). Judging nations on the basis of a bunch of economic, political and cultural indicators as if they are competing against each other on these terms is nonsense.

As Paul Krugman convincingly argued in a recent article (*Competitiveness: A Dangerous Obsession*, Foreign Affairs, March/April 1994) on the obsession of national politics with competitiveness, wealth creation of countries or companies cannot solely be matched with success on world markets or competition for foreign direct investment (FDI). Although it is obvious that

national income depends on a variety of different factors, single national characteristics should not be judged as if nations are competing on these characteristics. Taken together they shape the economic structure of nations - but is there a general formula behind their respective impact?

Even if we focus on economic indicators, it is by no means clear that world trade or FDI rank first in determining national wealth in each country. Think, for example, of the US, Japan and France, which have reached high levels of per capita income with low export quotas - instead of highly obvious differences in their respective trade balances.

If, however, the analysis is limited to world market success, one should focus on the structural failures of foreign

trade - that is, on single products or product groups. This micro-economic approach reveals much about existing strengths and weaknesses of different countries - the more so where trade among high-tech countries is concerned. As a matter of fact, sectoral productivity and product-based technological leads are more valuable in offering an explanation of foreign trade structures and the impact on national income than the IMD indicator, which neither serves national governments in shaping economic policy nor the real-world businessman.

Gurnar Münt, Fraunhofer-Institut für Systemtechnik und Innovationsforschung, Beselauer Str 42, D-76139 Karlsruhe, Germany

Rate rise a low-risk move

From Dr Stephen Popham.

Sir, Samuel Brittan in his article of September 8 (*Economic Viewpoint*) castigates Goldman Sachs for trying to guess the non-inflationary growth rate of the UK in its advice that interest rates ought to rise. There is, however, a more subtle argument for raising interest rates soon than one that sees renewed inflation around every corner and that relates to the relative risks run in making the wrong decision.

Not to raise rates and to find that inflation takes a hold again would mean that the harsh anti-inflationary medicine that the economy swallowed in 1993 was all in vain. And it would reinforce the image that the sceptics have of the British economy as one prone to inflation and boom/bust cycles.

To raise rates, however, runs

very little risk indeed. With the output gap falling, Europe emerging from recession and the rest of the world for the most part growing strongly, there is every reason to invest. And because raising rates would reinforce the determination on the part of the monetary authorities to provide a stable low inflationary environment, it could even be argued that that would be positive for investment. If consumer expenditure does take a dive, then interest rates can easily be lowered with no longer-term damage (and anyway since, if the authorities are seen to be ahead of the game, longer-term interest rates will surely fall, the impact on consumer expenditure is likely to be quite mild).

Stephen Popham, 30 The Priory, 99 Epsom Road, Croydon CR0 4NT

Fair balance

From Mr Frits van Kempen.

Sir, I read with surprise A C Grayling's book review "Balancing Terry Maher's books" (September 10/11). Is Mr Grayling certain that he looked at a balance sheet on Terry Maher's Accounting convention suggests that he has been looking at Terry Maher's profit and loss account or bank statements instead.

The credit side of a balance sheet is normally associated with liabilities and the debit side with assets, therefore I would expect the memorable events of Terry Maher's life to date to be recorded as assets at net book value on the debit side of his balance sheet and the less memorable events as liabilities at face value on the credit side.

Frits van Kempen, Flat 1, Rue du Mail 104, 1050 Brussels, Belgium

Crisis helps advance ideological positions on population growth

From Prof Jagdish Bhagwati.

Sir, Edward Mortimer's article ("False alarm in Cairo", September 7) on the Cairo conference on population misses the point in arguing that the delegates miss the point by focusing on ideology rather than on population growth which, in any case, can be expected to become "nearly stationary" on current trends.

As it happens, the complaint and comforting population projections that Mortimer accepts are as fragile as the alarmist ones. If past projections are any guide, which is why it has become customary to work with alternative scenarios. Nor is Mortimer well advised to rely on economists who dissociate hunger and destitution from population explo-

sion. These scourges occur despite the per capita availability of enough food to avoid them since need and demand are two different things, but it is a non sequitur to conclude that therefore they cannot occur due to pressure of population: in a raft at sea with the last bottle of fresh water, Robinson Crusoe would do well without Man Friday, you bet.

Even if you do not believe the alarmist estimates, however, it may be prudent to rely on the precautionary principle. But many go with the estimates for a different reason. They seek to create and then use a sense of crisis to advance ideological positions, exaggerating in turn the impact of their preferred policies to advance them as cures to the

crisis. Just as John Stuart Mill shrewdly observed that "a good cause seldom triumphs unless someone's interest is tied up in it", the women's groups that properly seek empowerment and abortion rights see political value in a sense of crisis (no matter how weak its intellectual underpinnings) that creates ferment, fuels urgency and fertilises the ground for their causes to take root.

In fact, even the suggestion that female education - and Mortimer may well have added female participation in the workforce - rather than ideology aids population control draws a false contrast. Female education has generally advanced because of ideology, not because of a cost-benefit

calculation by us economists of its value for population control or growth rates. That we can simultaneously argue, thanks to the research of economists such as Robert Repetto, that it advances these other causes, while being a good in itself, is splendid: it enables us to do well while doing good.

But we must not forget that a good society will address precisely these ideological questions at every opportunity, seeking progress in the well-being of women that, astonishingly, still eludes them in every part of the world. Jagdish Bhagwati, Arthur Lehman professor of economics, Columbia University, 430 West 118th Street, New York, NY 10027, US

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Tuesday September 13 1994

Mr Clarke buckles up

And the sound that you heard was the sound of a precedent breaking. The UK Chancellor, Mr Kenneth Clarke, yesterday decided to raise interest rates, before a move was thought overdue and only a month before the Conservative party conference. What is more, the leader of the opposition did not criticise the increase. Although a conclusive verdict will not be possible for some time (if ever), the policy shift looks about right. The breaks with tradition can be welcomed even less reservedly.

Over two years into economic recovery, the direction of yesterday's half-point change - which took UK base rates to 5.75 per cent - was no surprise. The shock was the timing, and to a lesser extent, the size of the increase. On both, Mr Clarke has taken a smallish economic risk, and a larger political one.

The economic gamble in yesterday's rise is that the recovery is strong enough to take it. Pointing to last week's mixed batch of data, critics might argue that this is far from certain. UK consumers may yet react more negatively to this year's tax rises than many suppose. Moreover, a rise in interest rates could, on this argument, snuff out any chance of a sustained upturn in investment, which has sadly lagged behind in this recovery to date.

It is in the nature of a "pre-emptive" rate rise that these doubts will be raised. But the recent experience of US monetary tightening

indicates that the authorities cannot afford to look reluctant to raise rates as the economic cycle matures. The UK yield curve is unusually steep for this stage in a recovery, while price pressures, though remarkably slight, are visible nonetheless.

The yield curve offers a reward for plucky chancellors, in the form of lower long-term rates. Judging by yesterday's market reaction, the decision to tighten could deliver just such an effect. The gap between UK and German government long-term bond rates - a good guide to differing inflation expectations for each country - narrowed a little to close at about 1.35 percentage points.

As the continued size of that gap indicates, it will take more than a single pre-conference pre-emption for Mr Clarke to convince many that the UK's historic penchant for "boom-bust" economies is gone for good. These fears would revive, for example, if Tory backbenchers were successful in winning tax cuts in the November Budget "in return" for having swallowed yesterday's rate increase.

It is crucial that the rationale for yesterday's increase be understood to be a long-term one: delivering the government's own inflation target of 1.5% per cent before the end of the current parliament. Yesterday's move seemed refreshingly novel: the good news is that with luck Mr Clarke will not have to steal himself to do the same again for some time to come.

Bosnian bravado

There are two ways that external powers can influence the outcome of the war in Bosnia-Herzegovina, if they so choose. One is to treat it as a war of aggression and come to the aid of the victim (Bosnia) against the aggressor (Serbia). The other is to treat it as a civil war, in which the various parties are essentially on the same moral plane, and help them towards a compromise peace while bringing relief, and where possible protection, to the civilian victims.

The first strategy was what Bosnians were led to expect when the US and the EC recognised their state and government in April 1992. Had it been followed at that time, the arms embargo applied to Yugoslavia the previous year would never have been applied to Bosnia.

Weapons would have been rushed to Bosnia along with training missions to help the new state organise its armed forces and push back the Serb militias which were partly infiltrated from Serbia and almost entirely armed and trained by the former Yugoslav army. The Bosnian armed forces could have been provided with western air cover. In that event, if external ground troops had been sent they would have gone not as supposedly impartial peacekeepers but as an expeditionary force to protect Bosnians from "ethnic cleansing" and help liberate the territory that had been occupied.

But it was not followed. The Bush administration, which with some justice held the EC responsible for precipitating the war in Bosnia by its premature recognition of Croatia and Slovenia, allowed Europe to take the lead. Within Europe the German-led, but as an expeditionary force to protect Bosnians from "ethnic cleansing" and help liberate the territory that had been occupied.

FDP on the ropes

Germany's Free Democratic Party, the kingmaker in virtually every coalition since the founding of the federal republic, suffered another pair of devastating electoral defeats at the weekend in east Germany. For six elections in a row, the party has now failed to win the 5 per cent of the vote needed to gain seats in state, federal and European parliaments. In the eastern state of Saxony, the FDP won just 1.8 per cent, compared with 5.3 per cent in 1990. In neighbouring Brandenburg it did only marginally better, with 2.2 per cent, although that was a sharp drop from the 6.6 per cent it won four years ago. The electoral writing would appear to be truly on the wall for the FDP.

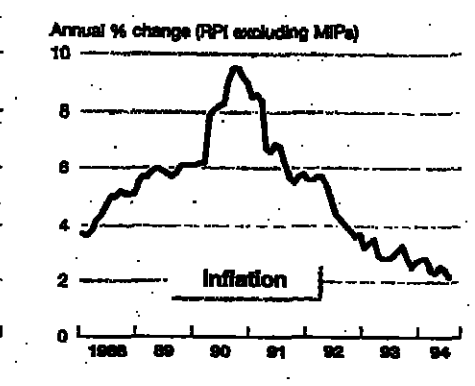
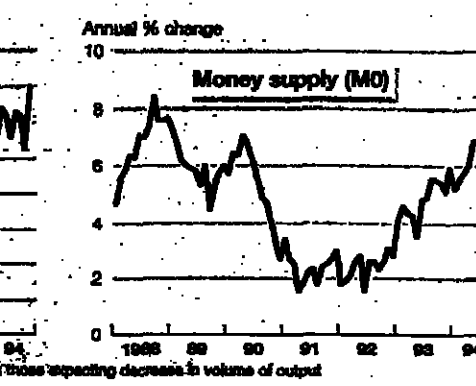
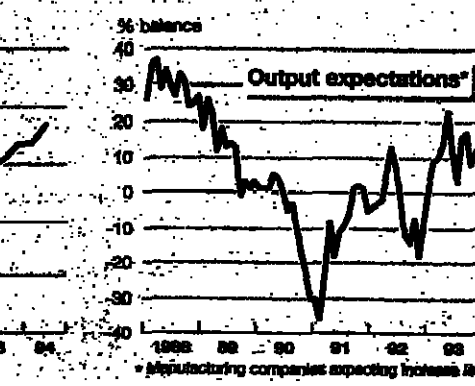
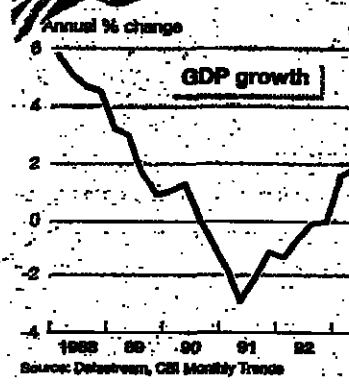
As far as east German voters are concerned, it seems to have little to offer. Its policies of liberal market economics, deregulation, and free trade, combined with a mistrust of state interference at all levels, and a liberal attitude to immigration and race relations, have failed to find any response from the newly enfranchised east Germans. One factor is clearly that there is no real middle class to appeal to in the east. But another is the signal failure

of the FDP to find policies of relevance.

The trouble for the party of Mr Klaus Kinkel, the German foreign minister, is that it is scarcely better off in west Germany. Most political analysts still expect the FDP to scrape into the Bundestag in the general election in October, but it may well not have enough seats to repeat the present coalition with Chancellor Helmut Kohl, or to form an alternative with the opposition Social Democrats. The most likely outcome would then be a "grand coalition" of Christian Democrats and Social Democrats, which neither of the big parties really wants, leaving the liberals out in the cold.

The FDP has no one to blame but itself for its plight. The party has been too long in power, and shows no inspiration except in its desire to hang on to it. It wants to distance itself from Mr Kohl, but cannot do so for fear of losing what little appeal it still has. Too many years of being all things to all men have taken their toll. The loss of the real voice of liberalism from the German political debate would be severe. But it may take a period in opposition to give that voice back its authority.

UK economy: fast growth fuels inflation fears



The scene was probably unique in Britain's post-war history.

Yesterday morning a supremely confident - some might say ebullient - Chancellor Kenneth Clarke called the press into the Treasury to hear him explain an increase in UK interest rates.

Under past Tory chancellors, such moves were usually made in response to financial market crises and associated with policy failure. Mr Clarke was unabashed in presenting it as a sensible step towards securing the economic recovery and expanding employment.

Although some increase in UK borrowing costs had been widely expected for some time, the significance of Mr Clarke's move should not be underestimated. Yesterday's rise of half a percentage point in bank base rates to 5.75 per cent is the first increase in officially inspired lending rates for nearly five years.

As the last Tory chancellor to begin raising rates after a period of falling borrowing costs - Mr Nigel (now Lord) Lawson - was forced to keep ratcheting rates upwards to 15 per cent, it would be unusual if Mr Clarke's decision did not stir troubling folk memories in the Conservative party and the nation at large.

But the reason that Mr Clarke appeared so cheery as he fielded questions yesterday was that he hopes and believes his move will spare him the agonies suffered by Mr Lawson between May 1988 and October 1989 when base rates soared from 7.5 per cent to 15 per cent. The smiles on the faces of Treasury officials - and across town among senior Bank of England staff - show that his advisers think he could be right.

To an important extent Mr Clarke has grabbed the policy initiative and further defined his chancellorship. We know that he always said he was opposed to inflation. We know that he was prepared to be tough on fiscal policy, not hesitating to push up taxes last November.

The UK interest rate rise shows the government sees political gain in controlling inflation, says Peter Norman

Prevention rather than painful cure

Yesterday, he reinforced his reputation for fiscal prudence by explicitly ruling out tax cuts in his forthcoming Budget on November 23.

But there were doubts about whether this self-styled son of the industrial Midlands understood the need for timely and hard decisions on monetary policy, not least because of his insistence last February on a base rate cut when Mr Eddie George, governor of the Bank of England, and most of his officials in the Treasury were opposed.

Yesterday, Mr Clarke showed he will take potentially unpopular action based on a medium-term view of the economy when current indicators of inflation are subdued. Underlying inflation, as measured by the retail price index excluding mortgage interest payments, was just 2.3 per cent in July. This was its lowest level for 37 years - and in the lower half of the 1-4 per cent target band, where the government is committed to having inflation by the end of this parliament.

The strategy is not without risks. Mr Clarke admitted that the decision to raise rates - taken finally at lunch time last Friday - was "finely judged". When Mr Clarke and Mr George held the first of their monthly monetary meetings after the summer break last Wednesday they agreed that the economy was "poised" for an interest rate increase, but still had some doubts over whether to act straight away or after their next meeting at the end of this month. The final decision came after

a two-day pause for reflection.

While the two men agreed that inflation is currently very low, they noted that some indicators - such as commodity prices, manufacturers' input prices and CBI surveys of corporate pricing intentions - suggested that cost and price pressures had begun to pick up. Monetary indicators were mixed, although continued strong growth in M0, the narrow measure of notes and coins in circulation, continued to be a worry.

recent indicators suggesting that consumer demand might at last be slowing in response to tax increases that took effect in April. The subdued state of the housing market, where estate agents have complained of weak turnover and mortgage lenders have been scaling down their forecasts of price rises this year, did not stand in the way of the rate rise. The Bank's view in any case is that the housing market is "steady" and not weak.

The decision shows how closely attuned Mr Clarke and Mr George now are. Mr George did not have to mount a long campaign to persuade Mr Clarke to act. True, in the summer the governor was the first to warn that rates would have to rise. But it is understood that last Wednesday's meeting was the first at which Mr George specifically recommended a rise in rates. By Friday at the latest, the chancellor was on the same wave-length.

Yesterday Mr Clarke was sounding for all the world like the author of the Bank of England's quarterly inflation reports, underlining the need to act in a timely manner to influence inflation in 18 months to two years' time.

Quite what effect a 0.5 percentage point rise in rates will have on the economy is open to question. Given the wide gap between the old base rate of 5.25 per cent and most mortgage rates, yesterday's prompt action by the Nationwide Building Society and the Abbey National bank in raising mortgage rates was probably not in the authorities' scheme of things.

Core data about the economy published in August and relating to the first half of this year appears to have weighed more with the chancellor and governor than more

Part of the problem is credibility. It must be worrying for the government that it has made so little progress over the past two years in persuading the public and the financial markets that it can keep inflation under control.

The implied CPI forecast in the index-linked bond market is an inflation rate of more than 5 per cent by the end of the decade, a

meets its inflation objectives is not simply that it has failed before, but that it continues to treat inflation as the disease, not the symptom, of a deeper economic malaise in the British economy.

In short, the government's lack of credibility is not simply a question of competence but of analysis and understanding. For the root cause of Britain's economic failures is that our economic base is too small and backward to deliver the employment opportunities and sustained, non-inflationary growth we need - too few successful firms, not enough skilled workers, too little research into the development and use of new technologies.

Tackling inflation is not simply about prudent monetary policy, important though that is. Instead, economic policymakers in Britain need to tackle what CBI director-general Howard Davies recently identified as "crucial structural weaknesses" in the British economy - the deficiencies which mean we have high unemployment alongside rising skill shortages, and a recovery starved of new investment.

What Britain needs is a modern

industrial policy to build up our economic base - to encourage more long-term investment in industry, support small businesses and encourage the use of private finance in public infrastructure projects. It needs a tax system which encourages investment rather than tax evasion and promotes employment rather than unfairness. And it needs to boost the education and skills of British workers.

Only then will the UK economy be able to deliver rising living standards and employment growth without running into an inflationary mire. No government can avoid completely the ups and downs of the business cycle. Our aim must be to minimise them and provide the conditions for stability and growth which will make Stop-Go economics a thing of the past and remove the spectre which now haunts this recovery.

Tony Blair

The author is the leader of the Labour party and member of Parliament for Sedgefield.

How to flatten the cycle's ups and downs

We are barely out of the last recession and already the economic brakes are being applied. Business and household statistics tell conflicting stories - weaknesses in the housing market but rising retail sales; stable retail price inflation but accelerating producer prices.

What is clear, however, is that the Treasury and Bank of England, on the basis of published statistics and privileged information available to them, believe that rising inflationary pressures justify action now to slow the recovery.

But why is inflation threatening to derail economic growth at such an early stage of the recovery? When Alan Greenspan, chairman of the US Federal Reserve, raised US interest rates at the beginning of this year, the US economy had been growing for three years and output had risen by 10 per cent.

UK rates, already higher than in the US, Japan and Germany, have been forced up only two years from the bottom of the recession with output up just 5 per cent.

Of course, it is a matter of acute economic judgment whether yesterday's increase was necessary now in order to choose an inflationary path or could have been postponed until later. Recent economic statistics tell conflicting stories - weaknesses in the housing market but rising retail sales; stable retail price inflation but accelerating producer prices.

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Vladimir's welfare

Some former communists are such excellent exponents of free market economics that you wonder what on earth was going on inside their heads just a few years back.

Take former Communist party member Vladimir Dlouhy, for instance, currently the Czech Republic's most popular politician. In the five years since Prague's velvet revolution, Dlouhy has become leader of the liberal-conservative ODA party and also been taken on as minister for industry and trade.

Dlouhy was in London yesterday, trying to drum up interest in investment from the Confederation of British Industry. He drew a convincing picture of an economy which has metamorphosed from Communist dogma into lean, mean, machine of new-found liberalism. He also did a slash and burn job on west Europe's welfare state practices, accusing them of being the root cause of damaging anti-dumping measures taken against former communist states.

Dlouhy told the CBI that blaming Europe for western Europe's relatively poor economic performance was wide of the mark. The true cause of European Union sluggishness is biased social security payments, pushing labour costs in Germany to levels as much

as 15 times higher than in the Czech Republic. So cut the welfare state nonsense and introduce proper competition to the benefit of all.

Where on earth did Dlouhy dream up such radical notions? Maybe he was thinking of those countries where the state is so bankrupt as to be unable to meet its pensions, healthcare and social security commitments - such as former communist regimes.

Beyond the pale

■ Brendan O'Riell, chairman of the Prison Governors' Association, interviewed on BBC Radio's *Today* programme yesterday, noted that there had only been four attempted escapes by IRA prisoners involving the use of arms. "Two in Northern Ireland, and two in this country."

Perhaps the Reverend Ian Paisley, the Ulster Unionist leader, has a point after all...

Wiser man

■ What a relief to find even Goldman Sachs' Garry Davies, one of the Treasury's wise men, makes the occasional boo boo. His column in yesterday's Independent newspaper carried the immortal words "Short of Eddie George making an announcement by loudspeaker from the middle of Threadneedle Street, no more conspicuous statement of unchanged policy could have

OBSERVER



"If I had a job, I probably wouldn't be so exuberant"

been made."

So what went wrong? Davies puts it down to equipment failure. He likens the Bank of England's signalling to the money markets to the way that the Sea Lords used to send messages to the fleet by a system of pulleys and wires and semaphore flags. Davies' verdict is that "a seagull sat on the line".

Harbouring doubts

■ Next month's Conservative conference contains a poignant side amid all the more traditional fare of Tory conference agendas - hanging, flogging, tax cuts, withdrawal from

Europe and so on. There will be a heart-thumping plea from the local party in Market Harborough in Leicestershire, which will urge "Her Majesty's government to be more mindful of single people who feel discriminated against with regard to single supplements for hotel accommodation".

Dotty Lotty

■ The lure of the D442m jackpot, the largest in the 40-year history of the German lottery, has elicited some pretty strange behaviour.

Take the 33-year-old man from Erlangen who presented his bank with a lottery slip with the six numbers correctly crossed and a forged letter from the lottery organisation confirming he had won (a positively modest) DM2m. The bank extended a DM30,000 loan. By the time it suited a swindle and caught the man he had spent DM28,000 on trips to Paris, London and Leipzig.

Needled

■ Times change - even at the Royal School of Needlework in Hampton Court.

The impeccably connected Giles Shepard, skilled embroiderer of some 30 years' standing, was recently replaced as chairman of the finance committee of the Royal School by John Burke, chief executive of Bristol & West

Building Society. The well-known Burke, whose dexterity with a needle doesn't quite stretch to fixing buttons on shirts, says that a friend on the council had been keen to tap a wider pool of business knowhow.

Now that Shepard, who remains a council member, has checked out as managing director of The Savoy, he will perhaps have more time once again to devote to the school's most urgent task - raising funds to educate its apprentices. But perhaps one of the other luminaries on the council might volunteer to return with the begging bowl to Rocco Forte, who has apparently been known to donate in the past.

Brand pain

■ How do you cure an 80-year-old headache? Open your wallet, take out \$1m, and buy a chunk of aspirin. That's what Bayer has just splashed out to acquire Sterling Winthrop, thereby regaining its old Bayer Aspirin brand.

Bayer developed aspirin at the turn of the century. But during the first world war the US Allen Property Custodian took control of Bayer's US property and in December 1918 sold those assets to Sterling Drug for \$5.21m. The German company has been smarting ever since; it lost not only its brands, but also the use of its name in the US.

Mind you, the Kaiser always preferred paracetamol...



Bonn seeks early opening of state telecoms network

By Christopher Parkes
in Frankfurt and Andrew Adonis
in London

Germany may allow new telecommunications companies to open their own networks by the end of 1997, in spite of strong opposition from state-owned Deutsche Telekom and national operators in other European Union countries.

In a surprise about-turn, Mr Wolfgang Bötsch, post office minister, said Bonn would consider going it alone if the EU's council of ministers failed by the end of this year to fix a date for liberalising all EU networks.

A report this year by an EU group on the development of "information superhighway" services said competition in the provision of networks was essential if Europe was to be competitive with the US and Japan.

The Commission is currently drafting proposals, due to be published early next year, that would open telecoms network infrastructure to competition at the same time as telecoms services.

Basic phone services are set to be opened to competition in January 1998 across most of the EU. That would also become the date for infrastructure competition if

Germany set to go it alone if EU fails to set liberalisation date

EU ministers support the Commission.

A Commission official said Mr Bötsch's statement was an "important first step" towards persuading vested interests - notably state-owned telecoms companies - to accept the inevitability of early infrastructure competition.

Mr Bötsch, who had previously insisted that the 12 EU states should move together and grant open access to networks one or two years after the 1998 services deadline, said Deutsche Telekom needed to be able to plan clearly.

However, the move is still strongly opposed by Deutsche Telekom, which is preoccupied with the privatisation of the company due to start in early 1996.

Mr Rolf-Dieter Leister, chairman of Deutsche Telekom's supervisory board, told the *Süddeutsche Zeitung* newspaper: "I certainly do not represent the view that Germany should become the front runner in European telecoms liberalisation."

Mr Leister, Telekom's most senior non-executive director,

made plain that Telekom management, preparing for the transition to a joint stock company next January, was hampered by the need for all important decisions to be approved at the political level.

Telekom's mandate had to be made clear now for the benefit of future shareholders, he said. It was especially important that the enterprise should be able to establish foreign subsidiaries and appoint top managers without Mr Bötsch's having the final say.

Meanwhile, management needed to be clear on the scope and timing of domestic liberalisation moves. "Will the minister license corporate networks? How will he deal with alternative networks? What will happen with broad-band cable? How will mobile telephones develop in future?" he asked.

The UK has allowed competition in telecoms infrastructure for a decade, and the Netherlands is set to follow suit following the partial privatisation of its state operator earlier this year.

Dublin bombing dampens peace hopes

By John Murray Brown in Belfast and Kevin Brown, Michael Cassell and Jimmy Burns in London

The prospect of an early end to Irish political violence receded yesterday as the outlawed Ulster Volunteer Force admitted responsibility for bombing a Dublin railway station.

The bombing was condemned as "revolting" by Sir Patrick Mayhew, Northern Ireland secretary, reflecting British concern that loyalist violence could threaten the open ended IRA ceasefire announced last month.

Mr Pat Doherty, a senior official of Sinn Féin, the IRA's political wing, accused the UVF of trying to force the Dublin government to abandon direct contacts with republicans. "The loyalist hope is that fear of the conflict being brought 'down here' will scupper the peace process," he said.

Mr John Hume, leader of the moderate nationalist Social Democratic and Labour party, said he was confident that the IRA would not retaliate because Sinn Féin's leadership was "totally committed" to the peace process.

Mrs Maire Geoghegan-Quinn, the Irish justice minister, said the attack would not deflect the Dublin government from its aim of consolidating the republican ceasefire by talking directly to Sinn Féin.

British officials expect the US to grant a visa soon to Mr Gerry Adams, the Sinn Féin president, as part of the Irish government's strategy of drawing Sinn Féin into mainstream politics. However, the British government believes that President Clinton and other leading Administration officials will avoid a direct meeting with the Sinn Féin leader to prevent a weakening of Unionist support.

The 2kg Dublin bomb exploded as an express train from Belfast was pulling into Connolly station in the city centre. Two women with slightly hurt. Irish police said the explosion was caused by a detonator which failed to ignite a bigger explosive charge, suggesting that the casualties could have been much higher. The UVF said it had planted bombs in seven other locations in the city. None were found.

The bombing reflects continued loyalist suspicion of a secret deal between Britain and the IRA, and confirms that protestant terrorists are prepared to take their campaign to the Irish Republic. The Combined Loyalist Military Command, which represents the UVF and the Ulster Freedom Fighters, the two main terrorist groups, said last week that a loyalist ceasefire would depend on assurances that no deal had been done.

Mr Mabon said it appeared that offering guests a wide choice of films, at exactly the moment they wanted them, had nearly doubled film revenues in the hotels which have the system.

Apart from hotels and aircraft, Micropolis is targeting cruise ships, training services and the cable television industry for the systems, which cost around \$50,000 (\$77,500) each.

Uster peace dividend, Page 12

Turn up for the book

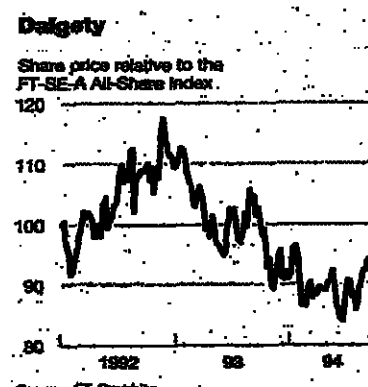
THE LEX COLUMN

The turn in interest rates in the UK has been received rather differently from that in the US. When the Federal Reserve moved in February, bond and equity markets tumbled. Yesterday UK equities dipped only slightly, while gilts jumped by nearly a point at the long end. Of course, the markets have had plenty of time to position themselves for a rise in these rates. But the reaction suggests that the UK authorities may have managed a pre-emptive strike which will enhance their anti-inflation credibility in the short term. That does not mean, though, that they have also secured a soft landing.

Recent data on housing, the retail trade and the motor industry suggest the consumer side of the recovery may have already tapered off. But the economy is still growing at close to 4 per cent, so the output gap is closing. That alone might warrant some monetary action, even without yesterday's evidence of rising wholesale prices. The markets would be deluding themselves, however, if they thought that one half-point rate rise would be sufficient to halt this trend. If they wish to appear consistent, the authorities must tighten policy until the growth rate slows.

The implication for equities is not encouraging. Earnings are unlikely to keep up this year's cracking pace in 1995, especially after a further increase in taxes. Gilts ought, by contrast, to have room to advance. But they remain at the mercy of sentiment in the international bond market. The Bank of England has yet to announce an auction for September. It must hope that the positive mood will last long enough to get a conventional sale away. Now that base rates are rising, it could not sell any more floating rate debt without serious loss of face.

FT-SE Index: 3128.8 (-10.5)



Meanwhile, the share swap between Borden and RJR is designed to facilitate the transfer of some Borden assets to Nabisco. RJR would pay with its \$500m worth of Borden shares. Borden could then sell its RJR stake and use the cash to pay off some of its debt mountain.

The deal, though, has industrial as well as financial logic. Borden, in common with most food manufacturers, has seen its brands devalued as retailers and consumers have driven harder bargains. The industry is now aiming to regain some of its lost bargaining power by reshuffling assets and concentrating on fewer product areas. United Biscuits' purchase yesterday of Dalgety's Dutch snack business is another example of the trend. Though Borden has few powerful brand names, its assets should prove more valuable in other companies' hands.

Dalgety

Dalgety is a minnow in a sea of food manufacturing whales, facing the constant danger that profitable niche markets will prove vulnerable to assault from larger competitors. It was this phenomenon - in the form of intensifying competition in the UK crisps market - which helped drive margins in the group's food division down from 11.2 to 8.8 per cent last year. Recognising the difficulties, Dalgety yesterday signalled a subtle but significant refinement of its strategy.

It is pinning its hopes on the Europe-wide pet foods and food ingredients markets, two segments of the food manufacturing industry where Dalgety reckons it can more than hold

its own against giants such as Mars and Unilever. The group will continue to defend its share of the crisps and snacks market in the UK, but will withdraw from continental Europe - hence the sale of its Dutch business in this sector to United Biscuits.

Whether this is a complete answer to the strategic issue is unclear. Pot noodles and savoury snacks alone will not secure good returns for Golden Wonder in the UK over the longer term. Ultimately it might make sense to dispose of Golden Wonder so as to finance more rapid expansion in pet foods and snacks. There are benefits in the pipeline from the restructuring undertaken by the new management, but, until Dalgety takes final shape, the main attraction will be its 5.5 per cent yield.

SmithKline/Bayer

SmithKline Beecham's sale of Sterling's north American consumer healthcare business to Bayer looks a smart move. SB never needed Sterling's operations to strengthen its US over-the-counter businesses. The driving logic was to fill geographical gaps elsewhere. Yesterday's deal rids the company of embarrassing product overlap and reduces debt which had become sufficiently burdensome to worry some investors. The only possible fly in the ointment remains an as yet unquantified tax charge.

Whether Bayer has pulled off a masterstroke is more doubtful. On a romantic level, for the first time in nearly 80 years, the German company enjoys the right to use its own name and the Bayer Cross trademark in the US. Strategically, the group justifies the purchase by arguing it now has strong brand names in the three largest US OTC categories. By 1995, the group expects hopes to have critical mass, with projected annual OTC sales in north America of more than \$700m.

Bayer can afford the acquisition, and has been helped by the strength of the D-Mark against the dollar. But the question remains whether the deal is good value. The speed with which it was concluded, and the poor negotiating tactic of announcing interest within hours of SB's Sterling acquisition, will not have reduced the price. At 23 times last year's earnings, the business does not look cheap. Bayer will have to work hard at building margins to avoid the criticism that a German chemicals company has yet again overpaid for assets.

KKR buys Borden for \$2bn

Continued from Page 1

was considerable scope for merger between RJR and Borden, particularly in the snacks market.

RJR declined to comment yesterday. However, the deal specifies that if RJR should buy any of Borden's businesses in the future, it may use in payment the Borden stock it stands to receive through yesterday's transaction.

For KKR, the immediate question is what to do with the loss-making parts of Borden's business, including the dairy division, which makes up a quarter of group sales.

An adviser to KKR said no decisions would be made until a definitive agreement was signed in two weeks' time. "They're barely begun thinking about it," she said.

Analysts commented that the move partly represented a switch by KKR out of RJR, where earnings have improved sharply in recent years, to a more highly geared recovery play.

Borden has made heavy losses in the past two years, chiefly because of restructuring charges.

Mr Les Pugh of Salomon Brothers said: "It's a very smart deal. It's not an industrial merger, but a wonderful piece of financial engineering."

Borden's shares rose 2 1/2% in early trading to 13 1/2%. RJR shares fell 3% to \$6 1/2%.

Video-on-demand set to take off for in-flight viewers

By Raymond Snoddy in London

A California company is planning to intensify competition for the world in-flight entertainment market by taking video-on-demand above 30,000 ft for the first time.

Micropolis Corporation, which specialises in video-on-demand technology, has signed a deal which should lead to the introduction of the film of your choice, when you want it, on Pacific flights from next year.

Showing films on long haul flights is already routine, but the Micropolis system means that around 20 feature films will be instantly available to passengers. They will be able to choose a film when they are ready and pause or play back the screening.

The system is sophisticated enough to serve all the first and club class passengers simultaneously - typically around 96 people - even if everyone chooses the same film. A similar service will be available to economy class passengers for a fee.

Mr Stu Mabon, chief executive of Micropolis, which has UK offices at Reading, Berkshire, southern England, said yesterday he would announce the deal at the World Aviation Entertainment Association's annual convention in Montreal next month. He declined to say whom the deal

was with, but it is believed to be with Matsushita, the Japanese consumer electronics group which has an in-flight equipment division. The first airline to use the system is expected to be Singapore Airlines.

The system, an airline version of the AV Server 100, will be demonstrated at the IBC broadcasting convention in Amsterdam this month, Mr Mabon said.

The competition for in-flight entertainment is already intense. Virgin Atlantic, which offers four channels of feature films, is in the process of introducing home shopping and even the ability to gamble on route.

Micropolis says the system is the first to go commercially operational. It has already gone live in seven hotels in the US including the Omni Richardson and Grand Kempinski in Dallas, Texas, in partnership with SpectraVision, the hotel entertainment company.

Mr Mabon said it appeared that offering guests a wide choice of films, at exactly the moment they wanted them, had nearly doubled film revenues in the hotels which have the system.

Apart from hotels and aircraft, Micropolis is targeting cruise ships, training services and the cable television industry for the systems, which cost around \$50,000 (\$77,500) each.

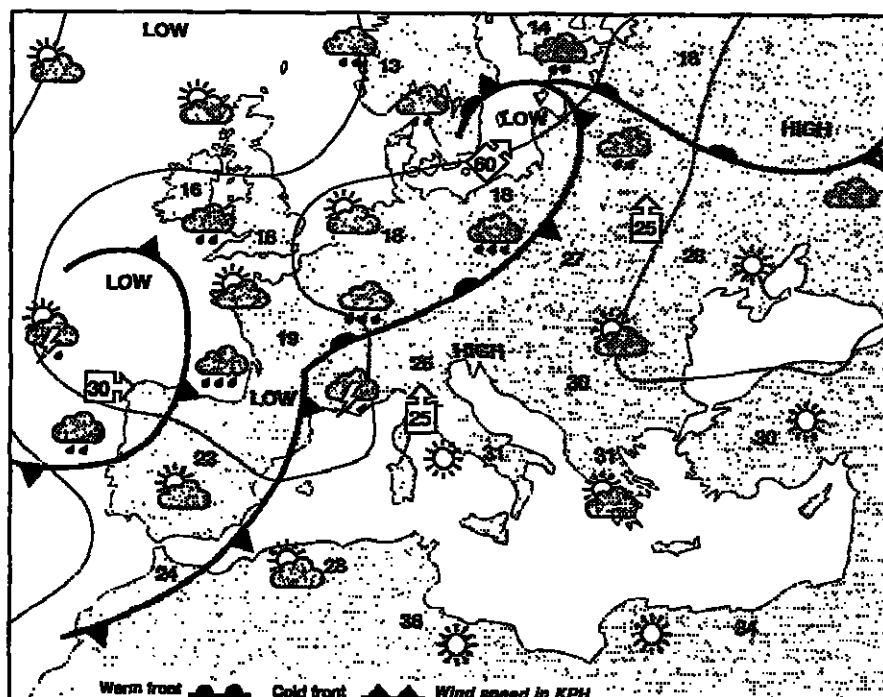
FT WEATHER GUIDE

Europe today

A warm air mass over southern and south-east Europe will continue to give temperatures up to 30C from Italy to Greece and Turkey. This warm air will be separated from cooler air by an active front from France to the Baltic states and Sweden. Southern and south-east France will have most of the heavy showers, while intermittent rain will linger in Poland. Rain will be driven by a south-westerly gale around the centre of low pressure. Northern France and the Low Countries will be dry with sunny spells, as will England, where fog patches will persist well into the morning. Meanwhile, significantly cooler air will move south on the Iberian peninsula. There will be heavy showers in north-west Spain and in Portugal.

Five-day forecast

Rain and showers will cover Denmark, the Low Countries, most of France and the Alps. Temperatures will struggle to reach 15C in Brussels, Copenhagen and Paris. Cooler air will be drawn into the UK but showers will be limited in England and the Republic of Ireland. Scattered thunder showers in central Europe will slowly move east towards the Balkans.



TODAY'S TEMPERATURES

Location	Temp	Location	Temp	Location	Temp	Location	Temp
Abu Dhabi	sun 30	Algiers	sun 27	Amsterdam	sun 18	Athens	sun 32
Bahia	sun 30	Bangkok	sun 33	Bombay	sun 30	Buenos Aires	sun 20
Calcutta	sun 33	Cairo	sun 34	Cardiff	sun 15	Chennai	sun 31
Cebu	sun 31	Dakar	sun 28	Dhaka	sun 29	Dubai	sun 31
Delhi	sun 31	Detroit	sun 17	Dublin	sun 16	Edinburgh	sun 13
Hankow	sun 24	Hong Kong	sun 27	London	sun 15	Los Angeles	sun 22
Kobe	sun 24	Kuala Lumpur	sun 27	Madras	sun 31	Manila	sun 29
Mumbai	sun 31	Osaka	sun 24	Paris	sun 15	Perth	sun 21
Rangoon	sun 30	Seoul	sun 21	Singapore	sun 31	Stockholm	sun 15
Taipei	sun 24	Tokyo	sun 21	Ulaanbaatar	sun 19	Yokohama	sun 21

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has privatised through a series of subsidiary swaps
its 58.26% holding in

Bayernwerk Aktiengesellschaft

in exchange for a cash equalisation payment and 25.1% of

VIAG Aktiengesellschaft

The undersigned advised the State of Bavaria
in this transaction.

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FINANCIAL TIMES COMPANIES & MARKETS

Tuesday September 13 1994

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IN BRIEF

Czech fund aims to raise \$45m

Oppenheimer & Co, the New York investment bank, and Nikko Securities International are expected next week to launch an investment fund to invest mainly in companies in the Czech Republic. Page 24

Digital seeks to ease fears

Digital Equipment, the troubled US computer manufacturer, plans to announce a comprehensive new technology strategy within two months. It aims to reassure customers and financial analysts. Page 27

Divided family votes on McCain

Fending members of the Canadian McCain family are due to take important decisions on the future of the multinational frozen foodmaker today. Page 28

Hayts sells cinema side

A consortium led by Hellmuth & Friedman Capital Partners, a US investment banking firm, is to buy the cinema interests of the privately-owned Hayts Entertainment company, which has theatres in Australia, New Zealand and the US. Page 29

European bankers face daunting prospect

The possibility that a move to European Monetary Union (EMU) could cost large European banks at least £100m (£79.3m) each is the most daunting conclusion of research carried out by the Ecu Banking Association. Page 29

Coles Myers denies buy-out bid

Coles Myers, one of Australia's largest retailers, has moved quickly in an attempt to quash suggestions that its planned buy-out of the 21.45 per cent stake in its equity currently held by Kmart, the US stores group, was running into shareholder opposition. Page 29

Telstra beats Australian record

Telstra, the state-owned Australian telecommunications group, made a profit of A\$1.7bn (US\$1.3bn) in the year to end-June, a sharp increase on the A\$904.2m in the previous 12 months. Page 29

Bardon granted new loan facility

Bardon Group, the UK and US aggregates and ready mix concrete company yesterday announced details of a large new loan facility as it published its first profits for 2 1/2 years. Page 32

Singer & Friedlander advances 12%

Singer & Friedlander, the UK diversified merchant banking group, reported a 12 per cent increase in interim pre-tax profits boosted by significant growth in its investment banking operations. Page 33

British Polythene announces price rises

British Polythene Industries, Europe's largest polythene film producer, announced an average 15 per cent increase in industrial and retail product prices. Page 33

Dewhurst doubles to £7m

Dewhurst Group, the UK supplier of clothing to Marks and Spencer, the high street retailer, announced profits had doubled to £7m. Page 31

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Chief price changes yesterday

FRANKFURT (DEM)		Or Fender	350	12
Paris	870	ESF	350	12
Amcor	110	ESF	350	12
Asda	110	ESF	350	12
Asda	110	ESF	350	12
Asda	110	ESF	350	12
Asda	110	ESF	350	12
Asda	110	ESF	350	12
Asda	110	ESF	350	12
Asda	110	ESF	350	12
Asda	110	ESF	350	12

LONDON (Pence)

Asda	400	+22
Asda	400	+22
Asda	400	+22
Asda	400	+22
Asda	400	+22
Asda	400	+22
Asda	400	+22
Asda	400	+22
Asda	400	+22
Asda	400	+22

German group regains brand rights and extends its grasp of OTC drugs market

Bayer to pay \$1bn to reclaim its name

By Christopher Perkins in Frankfurt and Daniel Green in London

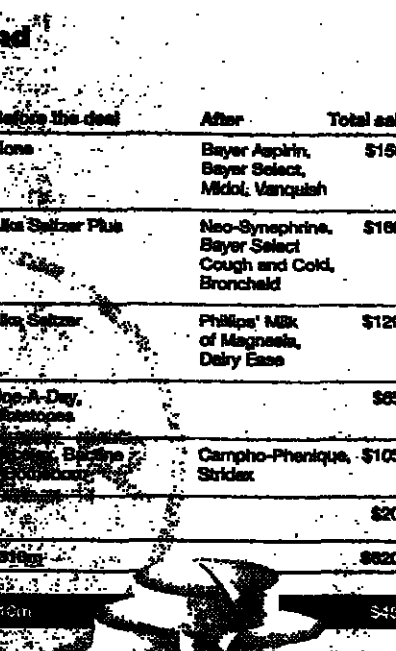
Bayer is to pay \$1bn to buy back the right to use its own brand name in the North American market more than 75 years after the US government seized and sold off the German group's local assets during the first world war.

The deal was announced yesterday, just two weeks after the Bayer name-and-cross emblem changed hands in the sale of Sterling Health, Eastman Kodak's over-the-counter drugs unit to the Anglo-American group SmithKline Beecham for \$2.5bn. The sale includes OTC products such as Bayer aspirin, Midol analgesics and the Milk of Magnesia indigestion treatment. These will fill out Bayer's existing US range built around Alka-Seltzer and One-A-Day and Flintstones vitamins.

Mr Manfred Schneider, Bayer's chairman, said the group's US and Canadian activities would switch to the Bayer name as soon as possible after completion of the transaction, which is subject to regulatory approval. The purchase met two of his prime objectives: regaining the brand rights and extending Bayer's reach in the world's largest OTC medicine market. "This is a memorable day in our corporate history," he added. The board's analysis of the assets and purchase price did not reveal evidence of a substantial premium for the rights. The sale brings SmithKline Beecham down from the world's biggest OTC drugs company, to number three.

The sale proceeds will help cut SmithKline Beecham's debt to less than \$2.5bn. The company recently reported plans to cut debt through disposal of "non-strategic acquisitions". "This is a non-strategic asset in that we already had the critical mass in the US," it said. Additions from Sterling, which last year earned Eastman Kodak \$43m on sales of \$366m, will almost double Bayer's over-the-counter turnover in the US. The branded aspirin business alone is estimated to generate \$150m sales a year in the US, and was recently valued by analysts at about \$500m. In the late 1990s, Bayer produced the first high quality acetylsalicylic acid and registered aspirin as a trademark in Germany and the US. Bayer has focused its US drugs interests in its Miles subsidiary, which last year had sales of \$6.5m.

Bayer originally made an offer for the whole of Sterling, but was outbid by SmithKline in an auction. After the sale, Bayer said it would seek "clarification" from Sterling's new owners of its intentions towards the trade mark rights and parts of the operating business. Bayer extended its reach in the US market earlier this year when it paid \$310m for a minority stake in Schein Pharmaceutical, a pri-



American Express seeks more takeovers

By Richard Waters in New York

American Express will continue to seek large acquisitions in the business travel market following the acquisition of parts of the Thomas Cook travel agency business for \$375m. "There are obviously large acquisition candidates out there," said Mr Roger Ballou, head of American Express's Travel Services group. "We're not ruling [anyone] out. We remain committed to building the business worldwide."

Yesterday's deal brings American Express Thomas Cook's international business travel agency operations, which had revenues of \$1.1bn last year, and the combined business and leisure travel agency operations in the US, with revenues of \$1.9bn. Most of the US revenues come from the business side, Mr Ballou said. The US business is being acquired from Mr David Paretsky, who has operated it under licence from Thomas Cook.

The acquisition in the US will add to American Express's leading market share there, while the non-US Thomas Cook operations give it a strong market position, particularly in Canada, Australia, Germany and the UK. Although Mr Ballou would not comment on which countries American Express would look to next for acquisitions, the financial services group is widely expected to target Asia.

American Express added that it had begun to contact Thomas Cook's biggest corporate customers over the weekend and had received a positive response to the acquisition from all the companies it had spoken to.

It is almost certain to lose the account of rival plastic card company MasterCard, however.

Thomas Cook will retain all rights to its brand name and will invest its share of the \$375m in expanding its existing travellers' cheque, foreign exchange and leisure travel businesses, according to Mr Christopher Rodriguez, the company's chief executive. Mr Rodriguez refused to comment on whether Thomas Cook would re-enter the US leisure travel market through another licensing agreement, citing commercial confidentiality.

As a subsidiary of Westdeutsche Landesbank, the German bank, it is not allowed under US laws to operate a travel business in the country directly.

CS drops bid for stake in Austrian bank

By Ian Rodger in Zurich

CS Holding, the international financial services group built around Credit Suisse, has withdrawn its offer to acquire a large minority stake in Creditanstalt Bankverein, Austria's second largest bank.

CS said it had become increasingly difficult to discuss the merits of its proposal objectively in Austria. "Other aspects, predominantly of a political nature, have prevailed," it said. Austria is in the middle of a national election campaign and the future of Creditanstalt has become a divisive issue between the Conservative and Social Democratic parties, the governing coalition partners.

CS's withdrawal comes only a week after the Austrian government engaged the New York investment bank J.P. Morgan to review bids for part of its 70 per cent voting stake in Creditanstalt. J.P. Morgan is a main rival of First Boston, a subsidiary of CS, in global investment banking markets.

Mr Ferdinand Lachner, the Austrian finance minister who had initially been a strong supporter of the CS bid, has recently appeared to distance himself from it, falling in line with other Social Democratic party leaders who say that Austrian influence in Creditanstalt must be maintained.

Mr Lachner said he regretted the withdrawal of CS. The Swiss group's offer would have provided a sensible international solution for Creditanstalt. But CS's move was understandable in the light of the opposition of Austrian Conservative forces, he said.

This opposition crystallised in June when Mr Robert Gutz, CS chairman, told an Austrian business magazine that CS would like ultimately to own 100 per cent of Creditanstalt. The CS withdrawal leaves the future of Creditanstalt uncertain. A large consortium formed by several Austrian business groups is expected to submit a bid last spring could fall apart now that the threat of a foreign takeover has disappeared.

Managing director quits after dispute over future of luxury hotels group

Board forces Shepard to check out of Savoy

By Michael Shephard in London

Mr Giles Shepard yesterday resigned as managing director of the Savoy Hotel group, saying he had been asked to go because he did not agree with proposals for the future management of the company. His resignation was widely expected, after rows last week with Sir Anthony Tuke, the Savoy chairman, and Sir Michael Richardson, a Savoy director.

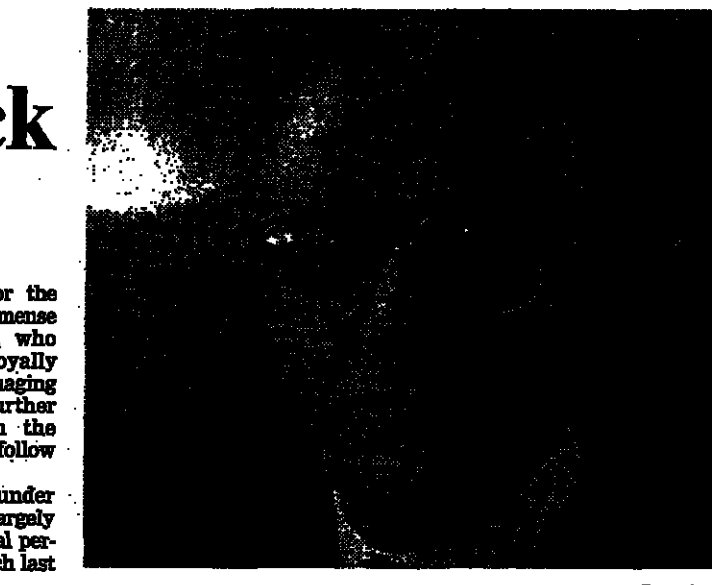
The board meets today to discuss a replacement. Mr Simon Pignatelli, general manager of London's Four Seasons hotel, has been approached to take the job. Mr Shepard said yesterday: "Over the past few months, discussions have taken place between our major shareholders regarding the future of the company, its management and its organisation. I have not found myself able to concur with what is proposed. Accordingly, I have been asked to resign."

"Because of my love for the Savoy company and my immense admiration for the staff, who have supported me so loyally during my 16 years as managing director, and to avoid further damaging speculation, in the press, I have decided to follow this course of action."

Mr Shepard has been under pressure for some time, largely because of the poor financial performance of the group, which last year halved its dividend. His position became unsustainable last week when he issued a statement on behalf of the Savoy board criticising a non-executive director for leaking a document to the press. The statement, which was not authorised by the board, was seen as a criticism of Sir Michael, who denied leaking the document. Sir Michael was supported by Sir Anthony.

The Savoy board is expected to announce today that Sir Anthony, who wishes to retire, is to be succeeded by Sir Ewen Ferguson, chairman of Coutts, the private bank, and a Savoy director since July last year.

Directors' caution, however, that Sir Ewen's appointment cannot be taken for granted; previous widely-tipped candidates for the chairmanship have not won board approval. If he is approved, his appointment is unlikely to be temporary. Reports that Sir Ewen will be succeeded by a chairman rotating between Savoy loy-



Shepard: resignation was widely expected

gusson, chairman of Coutts, the private bank, and a Savoy director since July last year. Directors' caution, however, that Sir Ewen's appointment cannot be taken for granted; previous widely-tipped candidates for the chairmanship have not won board approval. If he is approved, his appointment is unlikely to be temporary. Reports that Sir Ewen will be succeeded by a chairman rotating between Savoy loy-

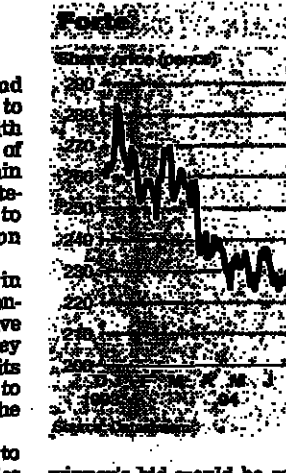
Forte expected to beat Accor for Meridien hotels

By John Piddling in Paris and Michael Shephard in London

Forte, the UK hotels and restaurants group, is favoured to win its long-running battle with Accor of France to gain control of Meridien, the luxury hotels chain owned by Air France. The state-owned airline is expected to make an announcement on Wednesday.

Hotel industry observers in London, however, were cautious yesterday, against excessive optimism on Forte's behalf. They point out that Accor has used its political influence in France to postpone a Forte victory in the past.

Accor lobbyists are believed to have stepped up their activities over the past few days, arguing for the chain to remain in French hands. "We know they're going like fury," one UK industry observer said yesterday.



Air France, which is seeking to reduce its debt burden as part of a rescue package, is expected to sell the majority of its 57 per cent stake in the hotels chain. The European Commission has ordered the completion of the sale by the end of this year as a condition for a French state capital injection of FF20bn for the loss-making airline.

Meridien's management has expressed its preference for the bid from Forte. But some unions at the hotel chain are opposed to the sale and are planning a demonstration at Air France today in protest at the move.

The Meridien group, which comprises 88 hotels, fell into loss last year. The company blamed the losses, which totalled FF29.7m, on difficult market conditions, particularly in its French operations.

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£4 18s 9d per fine ounce

INTERNATIONAL COMPANIES AND FINANCE

Oppenheimer and Nikko Securities in Czech deal

By Vincent Boland in Prague

Oppenheimer & Co. the New York investment bank, and Nikko Securities International are expected next week to launch an investment fund to invest mainly in companies in the Czech Republic.

The Czech Republic Fund, which will be listed on the New York Stock Exchange and the Osaka Securities Exchange, plans to raise at least \$45m, though the final figure could be higher depending on investor demand.

The fund will have a minimum of 65 per cent of its assets

invested in Czech securities, with the balance in other central European countries, including Austria, Slovakia, Hungary and Poland. The objective is long-term capital appreciation.

Shares in the fund, priced at \$15 each, are expected to be offered to investors on September 20 in the US, Japan and internationally.

Quest for Value Advisors and Advantage Advisors, both part of Oppenheimer, have been appointed investment adviser and investment manager respectively to the fund. The fund's regional adviser is

BAI Fondservat, a subsidiary of Bank Austria Investment Bank.

The Czech Republic is the main focus of investment funds targeted at emerging central European markets.

Last week, the Robert Fleming-managed Czech and Slovak Investment Corporation said it was raising up to \$25m dollars in additional capital for investment mainly in Czech securities.

The country is the only post-communist country to win an investment grade rating from Moody's and Standard & Poor's.

Swire buys holding in Carlsberg HK brewery

By Hilary Barnes in Copenhagen

Swire Pacific, the Hong Kong conglomerate, has acquired a 39.2 per cent stake in Carlsberg Brewery Hong Kong, formerly a joint venture between Carlsberg, the Danish brewery group, and the East Asiatic Company, the Danish-based trading group with interests in the Asia-Pacific region.

The Hong Kong Brewer has also signed a memorandum of understanding to acquire a 99 per cent share in Huizhou Brewing Company, in China's Guangdong province.

"The new agreements, and not least the co-operation with the Swire Group, will contribute to our prospects of continued growth, especially in China," said Mr Paul Svanholm, Carlsberg's chief executive.

"The China potential is considerable, but it is also a very demanding task which initially requires quite substantial investments, *inter alia* in marketing and distribution. Satisfactory levels of profitability can hardly be expected in the immediate future," he added.

The East Asiatic Company, which is restructuring after suffering heavy losses in recent years, will reduce its half share in the Hong Kong brewery to 20 per cent, with Carlsberg owning 40.8 per cent and Swire 39.2 per cent.

The financial details of this deal and the acquisition of Huizhou Brewery were not released.

The Carlsberg parent has turnover of about DKK16bn (\$250m) and beer sales total about 27m hectolitres, of which 23m are sold outside Denmark.

Production by the Hong Kong brewery is about 48m litres, sold mainly in Hong Kong and Singapore, with Carlsberg claiming an 18 per cent share of both these markets.

The Huizhou Brewery, which was founded by the Australian Bond Group and has been bought from Tomson Group, listed in Hong Kong, has production capacity of about 60m litres.

Flag still flies over Austrian bank

CS did not expect such a strong nationalistic reaction, writes Ian Rodger

The leading trend in banking may be globalisation, but nationalistic sentiment still counts for a lot, even in advanced industrialised countries.

That is probably the main message from the aborted attempt by CS Holding, the international financial services group built around Credit Suisse, to take over Creditanstalt, Austria's second largest bank.

The Swiss knew they were sticking their noses into a political quagmire when they ventured into Austria, but did not expect such a strong nationalistic reaction.

The tone was set in mid-May shortly after Mr Rainer Gut, CS chairman, had made known that the Swiss group was interested in a large part of the Austrian government's 70 per cent voting stake in the bank.

"We would be the only leading commercial bank in the developed world that would be controlled from abroad," moaned Mr Guido Schmidt-Chiari, chief executive of Creditanstalt, in response, Mr Gut could only point to the Hong Kong and Shanghai Bank's control of Midland Bank of the UK.

In the subsequent three months, no one in Austria or anywhere else has made any serious criticism of the commercial logic of CS taking over Creditanstalt. Mr Gut said CS

would have maintained the bank's Austrian identity and it would have brought better access to global financial markets.

However, even at the highest levels of Austria's business community, the idea of Creditanstalt, the bank that financed the industrial development of the Austro-Hungarian empire, being taken over by a foreigner, stuck in the throat. When Mr Gut said CS wanted ultimately to control 100 per cent of Creditanstalt,

Mrs Maria Schumayer, president of the Austrian National Bank, declared solemnly: "Creditanstalt must fly under the Austrian flag and not the Swiss flag."

A week later, an unlikely combination of Austrian, German and Italian banks and companies put together a counter-bid.

The Austrians do resent the Swiss, finding it difficult to accept that their Alpine neighbours, so similar in many ways, are so much more successful in international business.

But Austrian bankers admit that a bid from a big UK or German bank would have had the same reception.

Initially, this nationalistic response was camouflaged by the workings of partisan politics in Austrian banking. Because the country has long been run by a coalition of Conservatives and Social Demo-

crats, the leading financial institutions of each tendency share in government and government-influenced business.

Creditanstalt is the flag bearer for Austria's Conservative party banks. But if it were sold to CS, it would be out of the loop, and most of the government's largesse could be directed to arch-rival Bank Austria, the Socialists' bank. Therefore, the initial opposition to the CS bid came from Conservatives.

Although it was aware of this possibility, CS argued privately that the government could not consistently resist putting business Creditanstalt's way if, under CS direction, it made increasingly competitive and attractive offers. It was also widely thought that Mr Lachner, who was initially enthusiastic in his support for the CS bid, shared this view. Indeed, he probably saw it as a way to begin depoliticising the banking sector.

Nationalistic currents soon infected the Socialist party as well. In late June, Mr Helmut Zilk, the mayor of Vienna, said: "Any other solution would be better than CS".

Mr Lachner, who originally said he would make a decision before summer, announced in July that he would appoint a consultant to review the bids.

It was widely understood that this meant nothing would be decided until after national elections due in October. But supporters of the CS cause took comfort from the thought that the Conservatives would likely lose a lot of ground in the election, making it easier for the Social Democrats to sell Creditanstalt to CS.

Then last month, Mr Kurt Heindl, the powerful trade spokesman for the Social Democrats, said the government must maintain a golden share or some other means of domestic control over Creditanstalt. More recently, Mr Viktor Klima, the Socialist transport minister, said it was important to have privatised banks controlled within Austria.

Mr Lachner, suddenly alone, began to backtrack, saying two weeks ago that an Austrian influence in the bank had to be guaranteed. Then, a month later than planned, he appointed a consultant to assess the bids.

CS said yesterday the appointment of J.P. Morgan did not have much to do with its decision. "We always knew someone would be appointed, and it pretty well had to be a competitor," CS said.

CS said the group had no regrets about making clear its desire ultimately to buy 100 per cent of Creditanstalt. "It was honest," it said.

Hermès rises 56% to FFfr85m

By Alice Rawsthorn in Paris

Hermès, one of France's leading luxury goods groups, yesterday announced a 56 per cent increase in interim net profits to FFfr85.1m (\$15.87m) in the first six months of 1994 from FFfr54.6m in the same period of last year.

The news of healthy first-half profits growth from Hermès, which last year ended decades of family dominance by floating on the French secondary market, continues the positive trend in the luxury goods sector.

The industry was hit by the economic recession of the early 1990s but has staged a sharp resurgence since last autumn.

LVMH, another famous name in French luxury goods, last week reported strong profits growth of 35 per cent to FFfr1.26bn during the first half of this year.

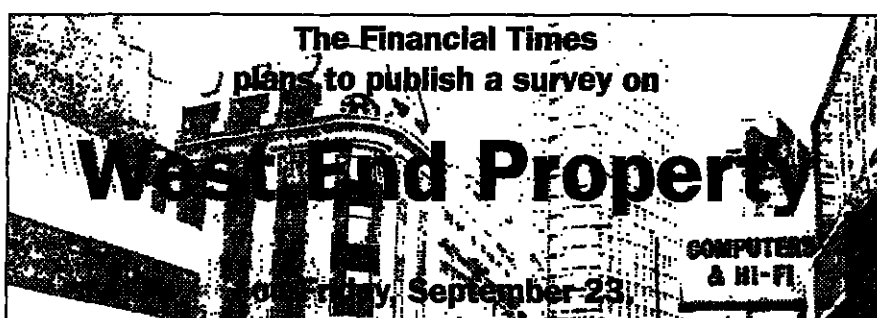
The only negative note among the large luxury groups was struck on Friday by Asprey, the London-based business specialising in super-rich clients, which issued a profits warning because customers have spent less.

Hermès, which has a broader customer base at the upper end of the luxury market, was relatively resilient to the recession.

It has reflected the industry's recent recovery by mustering a higher rate of profits growth in the first half.

Sales rose 24.3 per cent to FFfr1.53bn during the interim period from FFfr1.23bn at the same time last year. Operating profits increased 47.8 per cent to FFfr220m from FFfr148.8m.

The group said it anticipated continued growth in sales and profits for the full financial year.



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FT Surveys

Dalgety held to 7% pre-tax advance

By Roderick Oram, Consumer Industries Editor

Lower UK crisp prices and over-supply in continental pigs held Dalgety, the UK food and agribusiness group, to a 7 per cent rise in pre-tax profits to £120.1m (\$186.2m) for the year to June 30.

Without these setbacks, operating profits from continuing operations would have risen about 10 per cent, Mr Richard Clothier, chief executive, said. They fell 4 per cent to £124.9m, although acquisitions contributed a further £9.6m to leave the group modestly ahead.

With both markets expected to show tentative signs of recovery this year, however, Dalgety raised its full-year div-

idend by 3 per cent to 21.15p a share and said it would seek more acquisitions in continental Europe. It is focusing on food ingredients and pet foods in continental Europe while concentrating its consumer foods efforts on the UK, where it has strong brands such as Golden Wonder Crisps.

In line with that strategy it said yesterday was selling its Dutch savoury snack business to United Biscuits for £21m.

The UK crisp market enjoyed volume growth over the past year but wholesale prices have fallen by at least 5 per cent, analysts estimate. Supermarkets have exploited excess capacity, persuading manufacturers to produce own-label snacks at low prices.

Despite the pressures, Dalgety's Golden Wonder products increased their market share to 18 per cent. Further cost cuts was the key to improving profitability, Mr Clothier said.

Operating profits from foods fell 13 per cent to £57.4m despite good performances from sauces and Spillers pet foods. The latter was boosted by the acquisition of Paragon from British Petroleum.

Agribusiness operating profits rose 8 per cent to £24.6m. An animal feed acquisition and a 24 per cent increase in US sales by Dalgety's Pig Improvement Company offset pig problems in Europe.

Food ingredients lifted operating profits by 49 per cent to £57.4m due to improved flour

milling and acquisitions. Food distribution in the US reported a 15 per cent increase in operating profits to £16.4m.

Group turnover rose 11 per cent to £4.98bn, with acquisitions contributing four percentage points of the growth. Pre-tax profit of £120.1m was struck after a £2.8m charge for the settlement of insurance claims. The 1992-93 figure of £112.2m included a £9m provision for the same reason. Including the charges, earnings per share were 36.7p against 35.7p.

Acquisitions totalling £85m pushed up net debt to £127m from £49m and gearing to 33 per cent from 12 per cent. Lex, Page 22; Sale to UB, Page 33

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Echenique
steps down
as chief of
Santander

Banco Santander, the Spanish bank, has accepted the resignation of Mr Rodrigo Echenique, the chief executive, as part of wider management changes at the bank, AFX reports from Madrid.

The bank said Mr Echenique, who also headed its brokerage arm Banco Santander de Negocios, would remain on the bank's board. It offered no reason for his resignation.

Santander said Ms Ana Patricia Botín will replace Mr Echenique as chief executive of its brokerage arm and will also become a general director of the bank. It did not refer to the vacant post of chief executive.

The bank has named Mr Juan Rodríguez Inclarte as its director responsible for finance, which includes management of the group's treasury, capital markets and investment fund operations. Dealers said the changes at the bank's treasury and capital markets were widely expected after these divisions posted large first-half losses.

Santander said it had appointed Mr Matías Rodríguez Inclarte as its second vice-president, responsible for retail banking, human resources and planning.

Mr Casto de la Mora Mata has been appointed director responsible for retail banking division, while Mr José Antonio Villanueva del Cerro will replace him as head of Santander's Madrid operations.

Time Warner in
cable venture

Time Warner Cable, part of Time Warner, the US entertainment group, has signed an agreement with Advance Publications and Newhouse Broadcasting to create a new joint venture cable operation. Reuter reports from New York.

The venture, called Time Warner Entertainment-Advance/Newhouse, will enlarge existing cable clusters already owned by the three partners in North Carolina, Florida and New York.

Divided family votes on the future of McCain

By Bernard Simon in Toronto

Sparks are certain to fly today at a shareholders meeting of McCain Foods, at which members of New Brunswick's feuding McCain family are due to take important decisions on the future of the multinational frozen foods maker.

Family members are expected to vote on a proposal to oust Mr Wallace McCain as joint chief executive, leaving his older brother Harrison as sole chief executive pending the appointment of an outsider to head the company. The two brothers would continue as non-executive chairman and deputy chairman.

Wallace has strongly resisted the move. He has proposed that the McCain family should instead spin off part of the company to the public, and that he and Harrison should step down at the same time.

Wallace yesterday asked a New Brunswick court to endorse his strategy.

Although McCain is a private company, members of the family have increasingly vented their anger through public court documents, press releases and leaked letters.

Wallace alleged in an affidavit submitted to yesterday's court hearing that none of the second-generation family members who comprise the board of

McCain Foods holding company has "the character, ability, business experience, judgment or acumen to direct and manage (its) affairs."

He alleged that McCain's extensive UK and European activities, which are under Harrison's control, are performing poorly, compared to the North American and Australasian operations, which are under his own control.

According to the affidavit, the European businesses suffered a loss in July "for the first time in many years".

One leaked document has revealed that McCain posted profits of C\$84.3m (US\$61.8m) last year on worldwide sales of

C\$2.7bn. But Mr Harrison McCain said in a memo to employees last week that "all the shareholders, except Wallace's family, think that Wallace and I... should make way for a new, independent CEO who will run the company professionally and well... When that is done, I believe we will have much more peace and quiet."

Wallace, Harrison and their respective families each own one third of McCain Foods, with the remaining third split between the children of their two deceased brothers. One issue that has arisen in the search for an outside chief executive is whether the new-

comer will be willing to keep McCain's head office in the picturesque hamlet of Florenceville, New Brunswick, where Harrison and Wallace McCain built their first potato processing plant in 1968.

Harrison McCain stressed the importance of finding the best candidates for the job, "not just the ones who agree with restrictions imposed on them beforehand". However, he indicated that his opposition to taking the company public was partly based on a fear that control might eventually pass to faraway institutional shareholders with little interest in maintaining the links with Florenceville.

Blocked bank bid leaves bruises all round

Few emerge with credit from BCP's unsuccessful attempt to win BPA, says Peter Wise

No one has emerged from the battle for Banco Português do Atlântico with a convincing victory. Banco Comercial Português, whose hostile bid for Portugal's second largest bank has been vetoed by the government, is the most prominent loser.

But little glory has attached to the other main forces in the struggle.

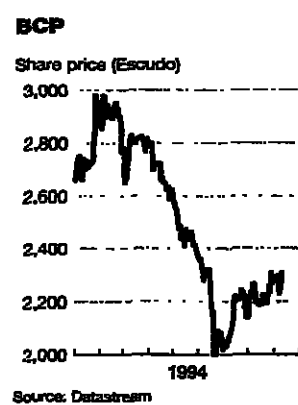
BCP, which has earned a reputation for almost flawless management since it was founded in 1985, will suffer for its political misjudgement. The government has sullied its pro-market credentials. BPA's management is under fire for lacking direction and the soundness of the relationship between core shareholders and the bank has been called into question.

As for the securities exchange commission (CMVM), it has been exposed as slow-moving and hampered by bureaucratic regulations.

Portugal's capital markets will not benefit from the badly-needed boost expected from BCP's E\$132m (\$538m) offer for 40 per cent of BPA.

In addition, traders fear the international image of the Lisbon market may have been damaged by the six-week process that culminated with a government decision to block the bid.

BPA shareholders have been the first to suffer. Shares fell to



Source: Datastream

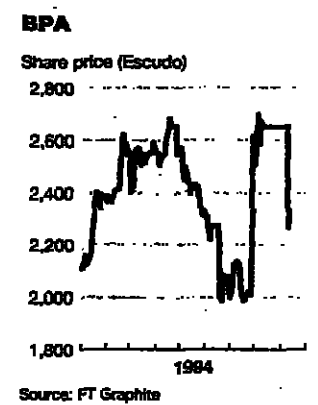
E\$2,280 at the close yesterday, the first day of trading since they were suspended by the CMVM on August 10. After BCP announced its offer of E\$3,000 a share on July 26, the shares had climbed 31.8 per cent to E\$2,850 before they were suspended out of concern that a disorderly market could develop. BCP shares also closed at E\$2,280 yesterday, down 1.74 points from Friday.

Lisbon dealers said the CMVM's long suspension of BPA shares had prevented small shareholders from taking advantage of their first opportunity for making gains since the bank began to be privatised in 1980. They fear the bid has shown Portugal's capital markets to be burdened with an overly bureaucratic regulatory framework that could deter foreign investors.

In January, the government rejected BCP's bid for Banco Pinto e Sotto Mayor, the sixth-ranked bank, as too low. A second attempt to privatise BPSM will be made later this year. But Mr Jardim Gonçalves said yesterday BCP was no longer interested.

BCP control of BPA would have increased its market share from 9.5 per cent to 24 per cent in a single blow. BCP will now have to resign itself to more gradual expansion, either by redirecting its sights on smaller takeover targets or by starting a new banking operation, its eighth, from scratch.

The expansion envisaged by BCP is of the kind often promoted by the centre-right government of prime minister Aníbal Cavaco Silva, who regularly expresses support for the building of strong Portuguese



Source: FT Graphite

companies able to compete at a European level. The government's decision that a BCP takeover of BPA could destabilise the financial system has drawn strong criticism from a majority of Lisbon analysts and opposition parties. They say the veto is an unwelcome interference in the free operation of the market and a brake on the capacity of Portuguese banks to gain critical mass.

The government's other main argument is that BCP's planned acquisition would have perturbed the privatisation strategy mapped out for BPA. The state still owns 24.5 per cent. BPA's core shareholders, a group of 13 Portuguese companies that owns 98.7 per cent, say the government has made an unwritten commitment to keep them in control

after the final stage of privatisation, for which no date has been set.

Praise may be due to the government for keeping faith with the core shareholders and sticking to a pledge to disperse BPA's capital widely among small investors. But BCP's bid has indicated the uncertainties to which the protracted privatisation of BPA and other banks has exposed Portugal's financial system. Rival bids from BCP and BPA's main shareholders for the remaining state holding would also have almost certainly increased the value of the stake.

BPA's management has the most reasons to toast the government decision. It has survived - but far from unscathed. BCP's offer has shown the management team of Mr João Oliveira, chairman, to have been slow in implementing a strategic restructuring of the bank.

BCP supporters claim the core shareholders tolerated relatively passive management in return for favourable treatment. Whether or not this is true, the core shareholders will now press hard for more aggressive management. They are expected to nominate eight non-executive board members at an extraordinary meeting on October 6, when the board will be expanded from seven to 15 members. The core shareholders are not currently represented.

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INTERNATIONAL COMPANIES AND FINANCE

Digital seeks to ease fears over its future

By Alan Cane in Barcelona

Digital Equipment, the troubled US computer manufacturer, plans to announce a comprehensive new technology strategy within two months.

The aim is to reassure customers and financial analysts concerned about the group's future in the light of four consecutive years of losses.

For the fiscal year to end June 1994, the company reported net losses of \$2.16bn after restructuring charges, against a fiscal 1993 loss of \$2.1m, and revenues of \$13.4m, down 5 per cent on 1993.

The plan will complement the restructuring strategy put in place earlier this year by Mr Robert Palmer, chief executive, which is expected to lead to some 30,000 job losses, reducing the workforce

to less than 60,000 people.

Mr Enrico Pesatori, head of the computer systems division which is the largest part of Digital's operations, said that the new strategy would be made public by the middle of November.

The chief element is expected to centre on Digital's new technology, a family of microprocessors called Alpha, generally recognised as one of the world's most powerful microprocessors. Digital has tied its future largely to the success of Alpha, but so far the chip has failed to dominate the market in the way the company had expected.

Alpha is based on reduced instruction set computing (Risc) technology and competes with similar devices from IBM, Sun Microsystems and Silicon Graphics, as well as

with microprocessors sold by Intel, the leading semiconductor manufacturer.

Digital's top management agrees that the next two years will be critical for Alpha, which they accept has proved to be ahead of its time. Their worry is that their lead with Alpha will be lost as Intel improves its Cisc processors.

Last week Digital unveiled the latest Alpha processor, the first capable of carrying out 1bn instructions a second and up to five times faster than competing microprocessors.

Critics argue that the company has been rash to place so much reliance on a single technology. Mr Pesatori said, however, that sales of Alpha technology reached \$1bn last year and were growing at a rate of 100 per cent a year.

Acceptance of Alpha in the

market remains the main problem. Digital's recent decision to sell its stake in Olivetti has been attributed partly to the Italian company's failure to sell more Alpha-based systems.

Mr Pesatori said the company's investment in Alpha designs would carry it through to the first years of the next century while its investment in manufacturing facilities for the chip could be defrayed by alliances with other manufacturers anxious to make use of the latest process technology.

He said there had been a significant improvement in Digital's financial performance. Revenues for the current quarter were ahead of the recovery plan and he expected to break even by the end of the year. The company would be profitable by the end of the second quarter next year.



Enrico Pesatori: expects to break even by year-end

Bekaert posts sharp advance at six months

By Emma Tucker in Brussels

Consolidated profits at Bekaert, the Belgian wire and steel cord producer, leapt to BFR5.1bn (\$157m) in the first six months of the year, compared with BFR551m in the same period a year ago.

The result was inflated by a capital gain of BFR3.7m from the sale of 12.1m shares in BMA-Bridgestone Metalphs Corporation, formerly BSE. Without this, consolidated profits were BFR1.4bn, 48 per cent up over the same period in 1993.

Bekaert said the rise, excluding the capital gain, was partly due to improved economic conditions - particularly in the US - but more to "the continued internal efforts started in previous years", particularly the group's total quality management programme.

Consolidated turnover increased by 12.8 per cent to BFR31.4bn in the period, while cash flow reached BFR7.2bn, including the capital gain from the share sale. Without it, cash flow was BFR3.5bn.

Combined sales volume for the consolidated and associated companies increased by 7.9 per cent compared with the first half of 1993, but growth came entirely from the consolidated companies which lifted sales by 10.5 per cent.

Sales volume of associated companies was flat due to poor economic conditions in some Latin American countries, in particular Brazil and Venezuela. The contribution of the associated companies fell 25 per cent.

Capital spending for the consolidated companies was BFR2bn in the first half of the year, little changed from the BFR1.9bn in the same period of 1993.

An interim dividend before withholding tax of BFR134.68 per share will be paid. For the ordinary shares this represents a net dividend of BFR100 per share.

Euro Disney's Saudi rescuer may enlarge 9.65% holding

By Alice Rawsthorn in Paris

Prince Al-Waleed, the Saudi financier who earlier this year rode to the rescue of the ailing Euro Disney leisure group in its emergency financial restructuring, has emerged with a 9.65 per cent stake in the company.

The prince is expected to augment this holding, which is owned by United Saudi Commercial Bank (USCB), one of his main investment vehicles, by triggering agreements to buy additional Euro Disney shares from Walt Disney, its US parent, and Caisse des Dépôts et Consignations, the state-controlled French financial institution.

Prince Al-Waleed, a member of the Saudi royal family and one of the Middle East's most aggressive investors, stunned the stock market in early June by unveiling plans to acquire up to 24.63 per cent of Euro Disney.

He undertook to buy any shares left on the market after the FR6bn (\$1.1bn) rights issue which was a vital component of the restructuring.

Ironically, the prince's arrival boosted investor confidence and the rights issue was more heavily subscribed than many observers had expected. As a result, Prince Al-Waleed is likely to raise his stake through his agreements to buy additional shares from Walt

Disney and the Caisse. He can acquire up to 5.22 per cent of Euro Disney from the Caisse at the rights issue price of FR10.00 per share, and is also able to buy more shares from Walt Disney, to take the USCB stake up to its 24.63 per cent ceiling.

Euro Disney is struggling to improve its performance, and there has been speculation that attendance levels at the EuroDisneyland theme park have been poor in the current financial year. The company is implementing a new marketing strategy by packaging itself as part of the Paris tourist scene. One concept is to market itself as Disneyland Paris, rather than EuroDisneyland.

United Healthcare purchase

By Richard Waters in New York

United Healthcare, one of the largest managed healthcare companies in the US, announced a \$520m cash deal yesterday, the latest in a series of acquisitions aimed at expanding into new markets across the country.

United has agreed to buy GenCare Health Systems, which operates in St Louis, Missouri, with revenues last year of \$197m.

The purchase is being made with part of the \$2.3bn United received from the sale of its pharmacy benefit management

company, Diversified Pharmaceutical Services, to Smith-Kline Beecham earlier this year.

The company made clear at the time that it planned to use the money to continue buying regional healthcare companies.

At the end of June, United had \$2.6bn of cash and securities, giving it the resources to accelerate its acquisition programme. Earlier this year it made two all-stock acquisitions, worth around \$900m at yesterday's market prices.

GenCare operates managed healthcare programmes in St Louis, including health maintenance

organisations, with 194,000 members; preferred provider organisations, with 98,000 members; a workers' compensation plan covering 41,000 people; and a dental programme with 31,400.

The consolidation of the managed care industry is rapidly throwing up a small number of big companies with the power to negotiate lower prices from hospital groups, drugs companies and other healthcare providers.

In early trading GenCare's shares jumped by 85% on the news, to \$45, while United Healthcare's shares slipped by 3% to \$63.

US paper group may raise \$700m in sell-off

By Laurie Morse in Chicago

Kimberly-Clark, the US paper group best known for its branded tissue products, plans to dispose of its pulp and newsprint businesses. Analysts said the potential sale or spin-off of the commodity operations could raise as much as \$700m.

The company is evaluating the options for divesting a pulp mill in Terrace Bay, Ontario, and its pulp and newsprint mill in Coosa Pines, Alabama. It said it was considering both a sale and an initial public stock offering.

Kimberly-Clark's pulp and paper operations supply the company with its raw paper materials. They have been sluggish performers during a prolonged recession in pulp and paper prices, but the pulp and newsprint markets have seen a sharp price rebound.

The sale of the Coosa and Terrace Bay operations would enable Kimberly-Clark to focus on global expansion of its consumer products businesses. It is a strong competitor to Procter & Gamble for branded personal paper products in the US, but has a smaller overseas presence.

Last year the company formed new subsidiaries or joint ventures to manufacture and market consumer products in Argentina, Venezuela, China, Indonesia, India and the Middle East.

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0000	9.82	10.34	10.34	10.34
0100	9.82	10.34	10.34	10.34
0200	9.82	10.34	10.34	10.34
0300	9.82	10.34	10.34	10.34
0400	9.82	10.34	10.34	10.34
0500	9.82	10.34	10.34	10.34
0600	9.82	10.34	10.34	10.34
0700	9.82	10.34	10.34	10.34
0800	9.82	10.34	10.34	10.34
0900	9.82	10.34	10.34	10.34
1000	9.82	10.34	10.34	10.34
1100	9.82	10.34	10.34	10.34
1200	9.82	10.34	10.34	10.34
1300	9.82	10.34	10.34	10.34
1400	9.82	10.34	10.34	10.34
1500	9.82	10.34	10.34	10.34
1600	9.82	10.34	10.34	10.34
1700	9.82	10.34	10.34	10.34
1800	9.82	10.34	10.34	10.34
1900	9.82	10.34	10.34	10.34
2000	9.82	10.34	10.34	10.34
2100	9.82	10.34	10.34	10.34
2200	9.82	10.34	10.34	10.34
2300	9.82	10.34	10.34	10.34

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Continued growth for Millicom International Cellular

Results for the six months to June 30, 1994

All financials in US\$ million unless otherwise stated

	1994	1993
Number of working mobile phones	1,000,000	800,000
Revenue	1,000,000	800,000
Operating profit	1,000,000	800,000
Net profit	1,000,000	800,000
Consolidated earnings	1,000,000	800,000
Consolidated cash flow	1,000,000	800,000
Consolidated assets	1,000,000	800,000
Consolidated liabilities	1,000,000	800,000
Consolidated equity	1,000,000	800,000
Consolidated net worth	1,000,000	800,000
Consolidated total assets	1,000,000	800,000
Consolidated total liabilities	1,000,000	800,000
Consolidated total equity	1,000,000	800,000
Consolidated total net worth	1,000,000	800,000

MIC continued to grow in the first six months of 1994.

Worldwide sales for the first six months of 1994 were \$1.4bn, up from \$1.1bn in the same period of 1993.

Subscribers to the Swedish GSM operation, which MIC holds a 20% stake, increased from 1.1m to 1.4m by June 30, 1994, up from 770,000 in 1993.

Operating profit from cellular operations also increased strongly compared with the first six months of 1993, rising by 120% to \$7.5m.

MIC was awarded a second licence for the northern region of Colombia, increasing the number of MIC licenses to 215 million.

The company further strengthened its financial position during the first half of 1994 through a public offering and a new medium-term debt facility.

MIC continues to pursue new licenses in Asia, Latin America and Europe.

MIC Millicom International Cellular SA

For a copy of MIC's interim report, please contact the company at 75 Route de Longuey, L-8080 Bertrange, Luxembourg (Tel: +352 45 71 45 1, Fax: +352 45 73 52).

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FURTHER PROOF THAT ABN AMRO DELIVERS.

<p><i>This announcement appears as a matter of record only. New Issue July 1994</i></p> <p>EUROFIMA European Company for the Financing of Railroad Rolling Stock NLG 400,000,000 7% Bonds 1994 due 2001 Lead Managed by ABN AMRO Bank N.V.</p>	<p><i>This announcement appears as a matter of record only. New Issue June 1994</i></p> <p>KfW International Finance Inc. Can. \$150,000,000 8 1/4% Guaranteed Notes due 1999 unconditionally and irrevocably guaranteed by KfW Kreditanstalt für Wiederaufbau Lead Managed by ABN AMRO Bank N.V.</p>	<p><i>This announcement appears as a matter of record only. New Issue June 1994</i></p> <p>KREDITBANK INTERNATIONAL FINANCE N.V. Can. \$150,000,000 8 1/4% Guaranteed Bonds 1994 due 1999 unconditionally and irrevocably guaranteed by KREDITBANK Lead Managed by ABN AMRO Bank N.V.</p>	<p><i>This announcement appears as a matter of record only. New Issue June 1994</i></p> <p>OCÉ Océ-van der Grinten N.V. NLG 150,000,000 4 1/4% Convertible Subordinated Bonds 1994 due 2001 Lead Managed by ABN AMRO Bank N.V.</p>	<p><i>This announcement appears as a matter of record only. New Issue May 1994</i></p> <p>Gist-brocades Koninklijke Gist-Brocades N.V. NLG 200,000,000 4 1/4% Convertible Subordinated Bonds 1994 due 2004 Lead Managed by ABN AMRO Bank N.V.</p>
<p><i>This announcement appears as a matter of record only. New Issue May 1994</i></p> <p>Koninklijke Volker Stevin N.V. NLG 75,000,000 5 1/4% Convertible Subordinated Bonds 1994 due 2002 Lead Managed by ABN AMRO Bank N.V.</p>	<p><i>This announcement appears as a matter of record only. New Issue May 1994</i></p> <p>TATELYLE Tate & Lyle International Finance PLC £100,000,000 8% Guaranteed Bonds due 1999 unconditionally and irrevocably guaranteed by Tate & Lyle PLC Joint Lead Managed by Hoare Garrett Corporate Finance Limited (a subsidiary of ABN AMRO Group)</p>	<p><i>This announcement appears as a matter of record only. New Issue May 1994</i></p> <p>Unilever N.V. NLG 350,000,000 6 1/4% Bonds 1994 due 2004 Lead Managed by ABN AMRO Bank N.V.</p>	<p><i>This announcement appears as a matter of record only. New Issue April 1994</i></p> <p>Kingdom of Sweden NLG 400,000,000 5 1/4% Bonds 1994 due 1998 Lead Managed by ABN AMRO Bank N.V.</p>	<p><i>This announcement appears as a matter of record only. New Issue April 1994</i></p> <p>Koninklijke Nederlandsche Hoogovens en Staalfabrieken N.V. NLG 300,000,000 4 1/4% Convertible Subordinated Bonds 1994 due 2001 Joint Lead Managed by ABN AMRO Bank N.V. S.C. Warburg Securities B.V.</p>
<p><i>This announcement appears as a matter of record only. New Issue April 1994</i></p> <p>NBM-AMSTELAND NV NLG 100,000,000 5 1/4% Convertible Subordinated Bonds 1994 due 2002 Lead Managed by ABN AMRO Bank N.V.</p>	<p><i>This announcement appears as a matter of record only. New Issue April 1994</i></p> <p>Gasunie N.V. Nederlandse Gasunie Sfr. 125,000,000 4 1/4% Bonds 1994 due 1999 Lead Managed by ABN AMRO Bank (Schweiz)</p>	<p><i>This announcement appears as a matter of record only. New Issue March 1994</i></p> <p>GE Capital General Electric Capital Corporation NLG 250,000,000 5 1/4% Notes 1994 due 1997 Lead Managed by ABN AMRO Bank N.V.</p>	<p><i>This announcement appears as a matter of record only. New Issue March 1994</i></p> <p>Nedlloyd Koninklijke Nedlloyd Groep N.V. NLG 499,369,000 4 1/4% Convertible Subordinated Bonds 1994 due 2001 Joint Lead Managed by ABN AMRO Bank N.V. Goldman Sachs International</p>	<p><i>This announcement appears as a matter of record only. New Issue February 1994</i></p> <p>European Investment Bank NLG 300,000,000 5% Bonds 1994 due 1999 Lead Managed by ABN AMRO Bank N.V.</p>
<p><i>This announcement appears as a matter of record only. New Issue February 1994</i></p> <p>Republic of Austria NLG 1,000,000,000 6 1/4% 30-Year Bonds due 2024 Lead Managed by ABN AMRO Bank N.V.</p>	<p><i>This announcement appears as a matter of record only. New Issue February 1994</i></p> <p>Rothschilds Continuation Finance (CI) Limited £125,000,000 9% Perpetual Subordinated Guaranteed Notes guaranteed on a subordinated basis by Rothschilds Continuation Limited Joint Lead Managed by Hoare Garrett Corporate Finance Limited (a subsidiary of ABN AMRO Group)</p>	<p><i>This announcement appears as a matter of record only. New Issue January 1994</i></p> <p>BARINGS BARINGS plc £100,000,000 9 1/4% Perpetual Subordinated Notes Joint Lead Managed by Hoare Garrett Corporate Finance Limited (a subsidiary of ABN AMRO Group)</p>		
<p><i>This announcement appears as a matter of record only. New Issue June 1994</i></p> <p>Koninklijke PTT Nederland NV Offer of 138,150,000 Ordinary Shares by the State of The Netherlands Offer Price NLG 49.75 per Share Global Coordinator ABN AMRO Bank N.V.</p>	<p><i>This announcement appears as a matter of record only. New Issue May 1994</i></p> <p>PIRELLI Pirelli Tyre Holding N.V. Rights Issue of 31,022,000 Ordinary Shares of NLG 10 nominal value each on a one for three basis at a price of NLG 17.30 per Ordinary Share with up to 7,377,467 attached Warrants Lead Managed by ABN AMRO Bank N.V.</p>	<p><i>This announcement appears as a matter of record only. New Issue April 1994</i></p> <p>KBB N.V. Koninklijke Bijenkorf Beheer KBB 1,305,864 Ordinary Shares Lead Managed by ABN AMRO Bank N.V.</p>	<p><i>This announcement appears as a matter of record only. New Issue April 1994</i></p> <p>KLM Royal Dutch Airlines 21,275,000 Common Shares Joint Global Coordinators ABN AMRO Bank N.V. Merrill Lynch & Co.</p>	<p><i>This announcement appears as a matter of record only. Private Placement March 1994</i></p> <p>Koninklijke Pakhoed N.V. 2,600,000 Common Shares These securities were privately placed by the undersigned. ABN AMRO Bank N.V.</p>
<p><i>This announcement appears as a matter of record only. New Issue March 1994</i></p> <p>VNU N.V. Verenigd Bezit VNU 3,600,000 Common Shares Global Coordinators ABN AMRO Bank N.V. Goldman Sachs International</p>	<p><i>This announcement appears as a matter of record only. New Issue March 1994</i></p> <p>TULLOW OIL Tullow Oil plc. 18,100,000 New Ordinary Shares Arranged by Rinda Corporate Finance Limited (a subsidiary of ABN AMRO Bank)</p>	<p><i>This announcement appears as a matter of record only. Private Placement January 1994</i></p> <p>Sphinx N.V. Koninklijke Sphinx 1,100,000 (Depositary Receipts of) Common Shares These securities were privately placed by the undersigned. ABN AMRO Bank N.V.</p>		
<p><i>This announcement appears as a matter of record only. June 1994</i></p> <p>Puerto de Ilo International Tender for the privatisation of The undersigned acted as Financial Advisors to Cepti - Puerto de Ilo ABN AMRO Bank N.V. Prisma Inversiones & Finanzas S.A.</p>	<p><i>This announcement appears as a matter of record only. May 1994</i></p> <p>Telefónica Internacional US \$1,000,000,000 Syndicated Short Term Bridge Facility Arranged and Underwritten by ABN AMRO Bank N.V.</p>	<p><i>This announcement appears as a matter of record only. February 1994</i></p> <p>Hoogovens Groep B.V. The Netherlands Management-Investors buy-out of a part of the Industrial Supply division of under the name of BHG B.V. Arranged by Albif B.V. (a subsidiary of ABN AMRO Bank)</p>	<p><i>This announcement appears as a matter of record only. January 1994</i></p> <p>Banco Comafi US \$10,000,000 181-Day Eurodollar Certificate of Deposit Issue Arranged by ABN AMRO Bank N.V.</p>	

ABN·AMRO Bank

INTL COMPANIES AND CAPITAL MARKETS

Europe faces Ecu100m bank charge

The possibility that a move to European monetary union (Emu) could cost large European banks at least Ecu100m (\$120m) each is the most daunting conclusion of research carried out by the Ecu Banking Association. But the cost is only one of many disruptions faced by banks moving to Emu.

As the study points out, the effect on banks of moving to monetary union is comparable to large scale deregulation. It will involve massive technical changes, elimination of some markets and the growth of others, and large changes to banks' funding methods and strategy for European operations.

Furthermore, banks in the core group of European countries that move to monetary union by the turn of the century may be in a better position than those outside. Exclusion from Emu could raise funding costs, lower credit ratings and form a large hurdle to operating efficiency.

Given this large list of obstacles, it appears surprising at first that bankers involved in the study group should have emphasised their enthusiasm for the idea yesterday. But the report concludes that banks could gain comparative advantage by embracing the idea quickly and comprehensively.

A move to monetary union could challenge traditional methods of banking in Europe in a number of ways:

● Foreign exchange trading among different European countries will disappear, wiping out an important source of income not only from cash markets but also sales of financial derivatives to hedge currency risks. In their place will be put a larger market for exchange of Ecu with dollars and yen.

● Correspondent banking - in which banks have partners in other countries to perform payments - will be replaced by bilateral or multilateral payment arrangements in Ecu. This could affect traditional profits from fees and "float" income on cash sums.

● Local money markets, bond markets and credit markets, which are supported by local payment and settlement services will be replaced by an Emu-sized market, bound by one currency. This will change the scale at which many banks operate, forcing them to re-design operations.

● Retail banks will have to re-state historical data on customer accounts in Ecu after monetary union, as well as altering technology and producing new transfer forms and cheque books. They will also have to make big changes to clearing systems.

The transition costs will be higher if governments avoid a

"big bang" approach in which currencies within monetary union disappear - perhaps over a weekend. If they choose to allow a "dual currency" system with local currencies running alongside the Ecu for a time, costs would be higher.

Bankers yesterday pointed out that costs of transition could vary considerably depending on the legislative approach. For example, if European legislation allows all outstanding loans to be re-stated in Ecu rather than being individually re-negotiated, it avoids large one-off costs.

Yet the banks within monetary union will at least be able to comfort themselves that most costs are transitional, and that they may be able to exert a competitive advantage on outsiders after union. The most worrying face banks whose currency is excluded from the union.

A study of the impact on banks in countries outside Emu, prepared by Mr Juan Moro of Banco Bilbao Vizcaya, argues that such banks will suffer competitive disadvantage in lacking a stable Ecu funding base. This will compress their margins if they end at similar spreads to Emu-based banks.

Mr Moro argued that banks from non-integrated countries risk being downgraded by credit rating agencies because they are exposed to "second tier currencies". They will also have to use "massive amounts of hard currency" as an alternative to their domestic currency, so raising their costs.

This could have considerable implications for large banks in countries such as the UK, Ireland and Denmark which could be left behind in the initial move to monetary union. UK banks with large cross-border businesses, such as NatWest and Barclays, could be severely affected.

Mr Olivier Mas, chairman of the association, emphasised that banks are likely to be impelled to start thinking of the Ecu area as their domestic market. This is likely to lead to a re-consideration of cross-border partnerships, particularly on payment systems.

As Mr Mas said, London is the leading centre for Ecu clearing in Europe despite the UK government's attitude to monetary union. Yet UK banks could face difficulties in maintaining their grip on Ecu clearing and financial markets if they were operating sterling as a dual currency.

This could lead to Emu changing the balance of power among banks that want to be forces in Europe. Those from non-Ecu countries would have to fight harder against those which would gain funding advantages, and the backing of the hardest currency.

The cost may be only one of many disruptions caused by a move to monetary union, writes John Gapper

Telstra turns in record A\$1.7bn

By Nikki Tait in Sydney

Telstra, the state-owned Australian telecommunications group which is known as Telecom in its own country, made a profit of A\$1.7bn (US\$1.3bn) in the year to end-June, a sharp increase on the A\$904.8m of the previous 12 months, and a record for any Australian corporation.

Revenues were 5.6 per cent higher at A\$13.4bn.

Part of the improvement was due to a reduction in abnormal items - down to A\$277.4m from almost A\$500m, and a fall in interest charges to A\$75.5m from A\$200m a year ago.

However, Telstra also said that earnings before interest and tax had increased by 13.2 per cent, in spite of increasing

competition as the Australian telecommunications market is opened up and Telstra's monopoly dismantled.

The return on equity, before abnormal items, was 18.3 per cent, "in line with other successful world telecommunications companies".

In spite of the figures, Mr Frank Blount, Telstra's American chief executive, made clear that he expected competition to intensify and indicated that the group - much criticised in the past for its poor service levels - had further to go in reaching the highest international standards.

He declined to be drawn on the debate about the possible

privatisation of Telstra.

"It's a matter for the shareholders," he said, noting that the federal government has said that such a move "is not on the agenda in the term of this government".

However, Mr Blount said he welcomed last week's final break-up of the "FMT" consortium - the alliance of Telecom, Mr Rupert Murdoch and Mr Kerry Packer - which was formed to pursue pay-TV opportunities in Australia.

This freed Telstra to pursue other alliances, he indicated. "We're talking to other programming and content people and services providers. We have discussions going with at two or three parties in Australia and some that are not in Australia," he said.

Hoyts sells cinema side to US-led consortium

By Nikki Tait and agencies

A consortium led by Hellmann & Friedman Capital Partners, a US investment banking firm, is to buy the cinema interests of the privately-owned Hoyts entertainment company, which has theatres in Australia, New Zealand and the US.

No purchase price for the Australian group, owned by the Melbourne-based Fink family, has been revealed, although a spokesman for the US firm suggested it might be as high as A\$500m (US\$372m).

The sale supersedes plans to float the Hoyts business on the stock market. These were announced in June, when Hoyts indicated that it was hoping to raise about A\$400m. At the time, Mr David Clarke, the company's chairman, suggested that the group might consider expansion into south-east Asia, particularly China, South America, and the Mexican market in particular, could also offer new opportunities, he added.

In a statement yesterday, Hellmann & Friedman indicated that it supported this assessment: "A well-capitalised Hoyts has exciting expansion opportunities in its existing markets as well as in Asia and Latin America," it said.

Hoyts claims to be the 10th largest US cinema operator, with 79 cinemas - mainly on the east coast - and 519 screens. In Australia, it is the third largest operator, taking about a quarter of the country's box-office receipts.

The Fink family has owned the chain since 1985, and had planned to retain a small interest in the business. At the time of the flotation announcement, it was said that Hoyts' earnings before depreciation, interest and tax were expected to be some A\$38m in the 1994 financial year.

Coles Myers denies buy-out hitch

By Nikki Tait

Coles Myers, one of Australia's largest retailers, has moved quickly in an attempt to quash suggestions that its planned buy-out of the 21.45 per cent stake in its equity currently held by Kmart, the US stores group, was running into shareholder opposition.

In a statement to the stock exchange yesterday, Coles said it had received almost 12,000 proxies, covering more than one-fifth of its shares. It said these were overwhelmingly in favour of the deal.

Coles, which is due to release its profit figures today, added that "the company's chairman and chief executive officer have recently visited many of the major institutional shareholders... and the response to the proposed transaction... has been consistently and overwhelmingly supportive and affirmative".

The deal comprises a direct buy-back and cancellation of just under half the Kmart stake, and the possible purchase of a Kmart subsidiary which holds the remaining 11.45 per cent, with the method

of disposal for these shares yet to be decided. A meeting to approve the deal has been called for September 19.

However, Coles' task of persuading shareholders to back the deal has not been made easier by its falling share price, which closed down another 12 cents at A\$3.98 yesterday, compared with the A\$4.55 at which the Kmart interests would be bought in.

Conversely, the fact that directors and associates own or control around 28 per cent of the equity could be to Coles' advantage.

APN in A\$106m bid for Wesgo

By Our Sydney Correspondent

Australian Provincial Newspapers (APN), the chain of regional newspapers controlled by Mr Tony O'Reilly, the Irish businessman, yesterday launched a A\$106m (US\$82m) cash bid for Wesgo, the Australian radio company which operates stations in eastern and South Australia.

APN had picked up a 14.8 per

cent stake in Wesgo on Sunday, following discussions between the two companies, and Wesgo immediately recommended the A\$1.90-a-share offer when it was announced yesterday.

The radio company had been facing a rival bid from Sunshine Broadcasting Network, which valued it at about A\$90m. By yesterday afternoon, however, Sunshine had

sold its own stake in Wesgo to APN.

Ameor, the Melbourne-based packaging, paper and pulp group, yesterday announced its first move into Indonesia. It will take a 55 per cent interest in Indopack Pratama, which is owned by Pakertan, a privately-owned paper and packaging company in Indonesia. Financial details were not disclosed.

Dominion Mining reduces loss for year

Dominion Mining, the Perth-based miner which earlier this year saw off a bid from Gold Mines of Australia, yesterday reported a A\$52.7m (US\$39.2m) loss after abnormal items in the year to end-June, compared with a deficit of A\$127.1m in the previous year, writes Nikki Tait.

There was a small operating profit before abnormal items and tax of A\$4.29m, down from A\$15.1m previously.

Dominion was loss-making in the second half, which the company said was due to "insufficient operating margins" at the Cosmo Howley and Bannockburn gold mines, and high amortisation charges

here, reflecting short mine lives.

The bottom-line loss for the year also reflects a A\$56.8m abnormal charge, which includes a A\$29.3m write-down of gold operations and a A\$17.8m write-off of capitalisation exploration expenditure.

● GEO Australia, which was privatised by the New South Wales government and is one of Australia's largest general insurers, reported after-tax profits of A\$128.1m for the year to end-June, up by 23.3 per cent, writes Nikki Tait.

The result, however, was aided by a reduced tax charge, and operating profit before tax rose more modestly

from A\$157.1m to A\$163.2m.

● Berjaya, one of Malaysia's biggest conglomerates, intends to sell its 20.5 per cent stake in Star Publications, publishers of The Star, one of Malaysia's leading English-language daily newspapers, writes Kieran Cooke in Kuala Lumpur.

Star Publications also has a wide range of magazines.

Berjaya said that its stake in Star Publications would be sold for a total of M\$93m (US\$23.4m).

Mr Vincent Tan, head of the Berjaya group, has recently launched The Sun, an English-language daily, in Malaysia.

These Securities have been previously sold. This announcement appears as a matter of record only.

September 1994

308,843 Shares

Cementos Lima S.A.
(a company organized in the Republic of Peru)

Common Stock

Global Coordinator

Bankers Trust International PLC

BT Securities Corporation

Baring Securities Inc.

Bear, Stearns & Co. Inc.

J.P. Morgan Securities Inc.

These Securities have been previously sold. This announcement appears as a matter of record only.

New Issue

September 1994

1,759,465 American Depositary Shares



Chilquinta S.A.

American Depositary Shares

Representing 5,278,395 Shares of Common Stock

Global Coordinator

BT Securities Corporation

BT Securities Corporation

Baring Securities Inc.

Bear, Stearns & Co. Inc.

Kleinwort Benson North America Inc.

GLOBAL EMERGING MARKETS '94

The Mining Investment Summit

THE BREWERY, CITY OF LONDON, OCTOBER 3-4, 1994



October 3rd Program Highlights

Exposure to Emerging Markets Through North American Gold
Richard M. Pombo, Portfolio Manager, Pombo Asset Management, Inc.
How Emerging Markets Are Changing the World
David D. Hale, Chief Economist, Kemper Financial Companies

New Mining Investment in Zimbabwe
Dr. E.J.M. Zvobgo, Mines Minister, Zimbabwe
Tanzania: Prospective Area of E. Africa
Lt. Col. Jakaya Mrisho Kikwete, Minister of Water, Energy & Mines, Tanzania

Experience in Emerging Markets
Geoffrey Loudin, Chairman, CEO, Nugini Mining
Platinum Mining in Zimbabwe
Peter M. Vanderspy, Chairman, Delta Gold N.L.

The Potential in African Countries
Mike Kurtanek, Credit Lyonnais Securities Ltd.
The Changing Investment Environment
Philip S. Martin, Partner & Mining Analyst, Gordon Capital Corp.

Trends in Emerging Markets
Michael Simon, CPM Group Ltd.
Rapidly Changing Mining Markets
David Williamson, David Williamson Assoc.

Yorkton Securities presents Americas Day, October 4th...

Keynote Speaker Herman Alberto Büchi Buc, Former Minister of Finance, Chile; President, The Institute of Freedom & Development

Development of Natural Resources in the Andean Countries

Jaime Villalobos Sanjines, National Secretary of Mining in the Republic of Bolivia
Roque Benavides, President, National Society of Mining and Petroleum (Peru)
Charles Bruce, Executive Vice President, Mintec (S.A.)

Investment in Latin America presented by Yorkton Securities

Ian Lamont, Economist; James Crombie, Mining Analyst; David Shaw, Corporate Finance

Other Corporate Presenters & Sponsors Include:
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GATC S.A.L.C.F.A.
US\$35,000,000, 11% NOTES DUE 1995
Noteholders are advised that in accordance with Condition 5(c) of the above Notes, the Notes may be redeemed at the option of the holder of the Notes by tendering to the Issuer, on or before September 15, 1994, a sum equal to 99.75% of the principal amount of the Notes, together with all accrued interest to the date of redemption. Payment will be made in accordance with Condition 6 of the Notes against surrender of the Notes, together with all unexpired coupons at the office of any of the Paying Agents listed below. Notes and Coupons will become void unless presented for payment within a period of ten and five years respectively from the Optional Redemption Date. To exercise such option the holder must deposit such Notes, accompanied by a completed form of election with any Paying Agent mentioned below during the period beginning 24th October 1994 and ending on 8th November 1994. The form of election notices are obtainable from any Paying Agent. Noteholders should take the appropriate tax advice when deciding whether to exercise the option referred to above.

Respectfully, London
10a Boulevard Royal, L2093 Luxembourg
Morgan Guaranty Trust Co of New York - Morgan Guaranty Trust Co of New York
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Avenue des Arts 25
B-1040 Brussels

DAEWOO TELECOM

NOTICE
To the Holders of the outstanding USD 30,000,000 3.5 percent Convertible Bonds Due 2006 (the "Bonds")

DAEWOO TELECOM LIMITED (the "Company")

NOTICE IS HEREBY GIVEN to the holders of the Bonds that pursuant to the provisions of the Trust Deed constituting the Bonds, the conversion price of the Bonds has been adjusted from Won 22,776 to Won 21,611 effective 28th July, 1994.

This adjustment has resulted from the issue of new shares, on which the details were described in the Notice given to the bondholders on 12th July, 1994. September 1994. DAEWOO TELECOM LTD.

Lufthansa shares priced at DM160

Source: Data supplied by International Securities Market Association.

 The Royal Bank of Canada

Shares climb in spite of price increase and warnings of more to come

British Polythene expands 30%

By Caroline Southey

British Polythene Industries, Europe's largest polythene film producer, announced an average 15 per cent increase in industrial and retail product prices yesterday in the wake of raw material price rises.

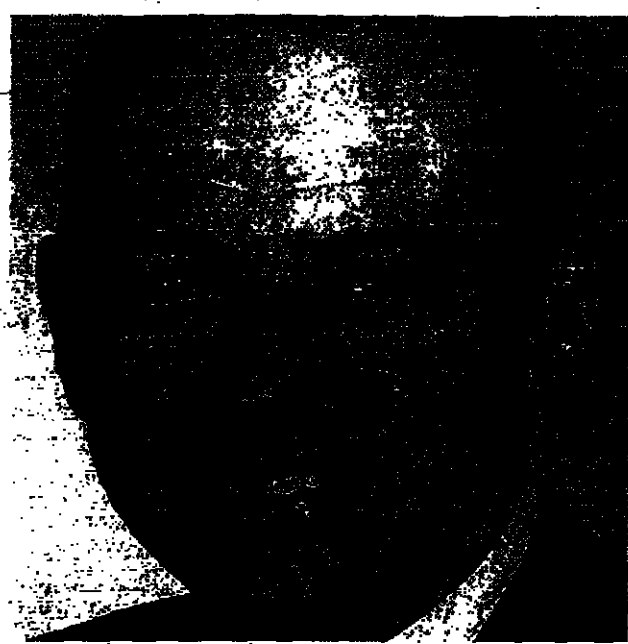
Mr Cameron McLatchie, chairman and chief executive, said the company was raising sales prices to customers following a 25 per cent increase in polymer prices to over £500 per tonne in August.

British Polythene increased pre-tax profits by 30 per cent from £6.6m to £8.6m in the half-year to 30 June. Turnover rose by 20 per cent from £36.6m to £43.9m with a 52m contribution from acquisitions. Operating profits were ahead at £10.2m (£7.7m) helped by £89,000 from acquisitions.

Fully diluted earnings per share rose from 12.29p to 14.65p. The share price closed up 7p at 489p yesterday.

The raw material price increases reflected general upward pressure on prices in the world plastics market and further increases are likely in the near future, including a 10 per cent rise in October.

"In the short term these raw material cost increases present our customers and ourselves with pricing problems," he said.



Cameron McLatchie: raw material costs have increased.

However, in the absence of monthly rises in polythene prices, Mr McLatchie anticipated that margins would begin to improve again once prices had settled down. In the medium term the raw material prices would not have a detrimental effect on the business, particularly as prices were heading "for the level where our recycling will start to show good returns". The company was able to offer more competitive prices for its recycled material as virgin plastic prices rose.

The directors said British Polythene continued its acquisitive strategy, buying a further seven businesses this year with total pre-acquisition turnover of £26m.

Gearing rose from 18 per cent last time to 28 per cent with net borrowings of £23m.

Acquisitions included Nelson Packaging, a specialist carrier bag business, the remaining UK polythene assets of Nyborg Plast and Megafilm. An interim dividend of 4.5p (3.75p) was declared.

COMMENT

British Polythene demonstrated it is a credible business yesterday when its shares closed up 7p despite its price increases and warnings of more. It is a credit to the business that the market also believes price rises should not be regarded as a major problem per se. If rises in raw material costs can be passed on efficiently, the possibility remains that margins might even improve. Acquisitions have blurred the company's results but a clearer picture is beginning to emerge and organic growth of 4 to 5 per cent was achieved this time. Forecasts put profits between £17m and £18.5m next year and £19m and £21m in 1995. The shares are trading on a prospective P/E of 15 and look a safe bet for the medium-term investor.

Boxes coming to market this month

By Richard Wolff

Boxes, a cardboard packaging producer, is planning to come to market through a placing which is likely to value the company at more than £15m.

The family-owned company is expecting to raise up to £5m in new money through the flotation at the end of this month, in order to fund acquisitions. Boxes is estimated to have about 200 competitors in the cardboard packaging market.

The Watford-based manufacturer specialises in the production of printed folding cartons for the pharmaceutical, food and household markets.

Mr Yalchin Tanyar, chief executive of Boxes, said: "We believe that a listing on the London Stock Exchange will give Boxes greater flexibility to take advantage of opportunities to develop the group, both organically and through the selective acquisition of complementary businesses."

The company also expects to benefit from a higher profile and greater acceptance by customers as a result of being a listed company.

Boxes, which also owns manufacturing operations in Great Harwood, near Manchester, and Burnley, Lancashire, increased its turnover from £15.7m to £17.2m between 1992 and 1994.

Pre-tax profits increased from £0.7m to £1.2m in the same period, as the company increased its operating margin from 8.7 per cent to 12.8 per cent.

The company, which also owns businesses making cake decorations and small rigid boxes, has a blue chip customer base including Smith & Nephew, Beckitt & Coleman and SmithKline Beecham.

The flotation will leave the bulk of the company in the hands of the family of Mr Derek Gee, president of Boxes which currently owns 85 per cent of the capital. The remainder is held by Mr Tanyar's family.

The issue is sponsored by Samuel Montagu and the stockbroker is James Capel.

NEWS DIGEST

Scientific side behind drop at FII

Despite an improved second half, FII Group, maker and distributor of footwear and scientific and medical equipment, reported a fall in pre-tax profits from £5.2m to £3.5m in the year ended May 31.

The result was after exceptional items of £1.32m (£550,000) relating to product recall costs, losses on cancellation of a development contract and rationalisation costs.

Turnover edged ahead to £23m (£22m) which Mr Monty Sumray, the chairman, said was despite setbacks in the scientific and technical division where sales fell to £5.5m (£11.3m). Rationalisation and investment programmes were continuing in the division which reported losses of £1.47m (£59,000).

In footwear, sales rose to a record £74.6m (£70.6m) although operating profits slipped to £3.49m (£4.93m). Earnings per share fell from 22.7p to 10.9p but the dividend is maintained at 14.75p with an unchanged final of 8.75p.

Merivale Moore £1.1m in the black

Merivale Moore, the commercial property investment company, ended the year to June

30 firmly in the black with a pre-tax profit of £1.1m.

The outcome, which compared with a loss of £693,000 last time, was achieved on turnover up from £24.3m to £24.5m and was struck after an exceptional charge of £67,000 (£2.36m gain).

Merivale suffered losses in both 1992 and 1993 years, but returned to profit in the first half of 1994.

After a tax charge of £289,000 (£2.71m refund) earnings per share came out at 6p (12.5p) and the company is returning to the dividend list with a proposed 2p pay-out for the year. Since the year end Merivale has acquired a 58m portfolio of retail properties from Warner Estate Holdings, part of the consideration for which was the issue to Warner of 3.5m Merivale shares - 20.5 per cent of the enlarged equity.

In addition, 16 commercial properties were acquired from Sun Life for £12.4m cash.

Aspen at £1m after all-round growth

All-round growth enabled Aspen Communications to report pre-tax profits of £1m for the half year to June 30. Profits of £1.29m last time included an exceptional credit of £1.1m.

Turnover for the USM-quoted provider of publishing, media and communications and marketing services, advanced by 15 per cent to £34.5m (£30.2m). After redundancy costs, opera-

ting profits amounted to £1.6m (£281,000).

Earnings per share worked through at 4.5p (6.5p) and the interim dividend is lifted to 2.15p (2p).

Mr Henry Meakin, chairman, said the directors believed trading margins were capable of doubling over the next two years.

Sharpe & Fisher advance to £2.04m

Recovery in the housing and home improvement markets helped Sharpe & Fisher, the building supplies company, to increase first half pre-tax profits from £592,000 to £2.04m, helped by a £568,000 contribution from the sale of investment property.

Turnover for the six months to June 30 was 27 per cent ahead at £31.5m (£24.9m), with acquisitions contributing £32,000 (nil) and rental income £345,000 (£355,000).

Earnings per share came out ahead at 6.5p (3.1p) and there is an increased interim dividend of 1.7p (1.5p).

Healthcall moves ahead to £2.94m

Healthcall Group continued to make progress in the first half of 1994. Pre-tax profits on healthcall - operations advanced to £2.94m, against £1.45m last time, which was after a £450,000 loss on other operations.

Turnover on healthcare operations grew 11 per cent to £19.4m (£17.45m). The company, which provides health-

care services to GPs and Family Health Services Authorities, made its market debut in May.

Pro forma earnings per share on healthcare grew 11 per cent to 4.02p and an interim dividend of 1.5p has been declared.

Select Appointments at £2,000 midway

Select Appointments (Holdings), the USM-quoted recruitment agency, reported pre-tax profits of £2,000 for the six months to end-June, against losses of £892,000. However, a tax charge of £135,000 this time left losses per share of 0.06p, against 0.52p.

Strong growth in all markets helped turnover rise from £12.7m to £28.8m including £485,000 from acquisitions. Since the period and two further acquisitions have been made and more are being sought.

Murray European asset value up 20%

The net asset value per share at Murray European Investment Trust improved by 20 per cent from 51.6p to 62.1p over the year to June 30. For the six month period net available revenue slipped to £187,000 (£224,000), equivalent to earnings per share of 0.56p (0.75p).

Retailing losses take toll on Liberty

By Peter Pearce

Shares in Liberty fell by 83p to 355p yesterday, as the retailing and textile group tumbled into the red in the six months to July 30, following sharply increased losses on the retailing side.

Pre-tax losses emerged at £562,000, against profits of £502,000 previously, as trading losses in the retailing division grew to £1.36m (£561,000).

Mr Patrick Austen, chief executive, described the performance as "disappointing", though he stressed that poor first halves were not uncommon - Liberty's year is heavily weighted to the second half.

Having steered the group through full enfranchisement of its non-voting shares since his arrival in May 1993, he has rejigged the divisional and management structure - creating separate textile and brand products divisions - and had "hit the buffers" and closed the store in New York's 5th Avenue.

This had been the flagship of a five-store US chain, but the other stores were all closed by January 1994.

The US closure had stunched regular first-half losses of about £200,000, said Mr Austen, but had cost £606,000. This was included in retailing's trading losses.

However other factors contributed to the decline. The group said that the first day of the sale had coincided with a rail strike and that the "extremely hot weather" had kept shoppers away.

There had also been several primary "disruptions", when the London flagship store - and Regent Street itself - was closed after a firebomb and other bomb alerts.

Mr Austen said Liberty was trading 7 per cent up year-on-year until June, but that in July it was 5 per cent down. However since the period-end the group was back to a 5 per cent increase over last time.

Group turnover rose 2 per cent to £36.5m. The interim dividend is held at 1.85p in spite of losses of 3.44p (earnings 0.25p) per share.

Mid Assets in talks over acquisition

By David Blackwell

Midland Assets, which was created in May to acquire four nursing homes from Northern Leisure, said yesterday that it was in talks that might lead to "a substantial acquisition."

It is understood that the talks could end in a reverse takeover. An announcement is expected by the end of next week.

Midland Assets is chaired by Mr Nicholas Oppenheim, also vice-chairman of Northern Leisure. It paid £1.9m in cash for the RealCare nursing homes business, which Northern had been trying to sell for two years.

The company, which raised £2.4m via an intermediaries offer of ordinary shares, said at the time that it was looking for opportunities that either had above average possibilities for medium term growth, or were likely to generate steady but increasing income. Yesterday the shares closed at 21.5p, up 1p.

Dewhurst doubles to £7m and raises pay-out by 63%

By Peggy Hollinger

Dewhurst Group, the supplier of clothing to Marks and Spencer, the high street retailer, increased its interim pay-out to shareholders by 63 per cent yesterday as it announced profits had doubled to £7m.

Mr Scott Beattie, finance director, said the profits growth was mainly the result of higher volumes and better productivity. This had helped to increase trading margins from 3.8 per cent to 6 per cent.

"Last year was a year of getting sales growth and this was a year of making use of it," he said. Sales for the 26 weeks to July 15 rose by 23 per

cent from £56.4m to £117m.

As a result of the substantially improved performance, the dividend was increased from 0.4p to 0.65p. Earnings were almost doubled to 3.63p.

Both the ladies' wear and men's wear divisions had performed strongly during the first half, said Mr Tim Dewhurst, chairman. Reorganisation of the children's wear operation, which incurred losses last year, was now almost complete. This business was expected to break even in 1994.

Mr Dewhurst said prices were not expected to rise this year. There remained some uncertainty, however, given the

pressure of hardening cotton prices.

Mr Dewhurst said he was confident the company would continue to make progress in 1994. In the past 12 months, Dewhurst had increased its market share both on the high street and in Marks and Spencer, which accounts for about 85 per cent of its sales.

"Our efforts are focused at improving operating margins," he said. Dewhurst has said it aims to get trading margins up to 7 per cent by 1996.

Higher profits and improved cashflow helped Dewhurst to reduce its net interest payments from £156,000 to £121,000.

Pendragon helped by revived demand for new upmarket cars

By Peter Pearce

A revival in demand for new upmarket cars lay behind a 32 per cent rise in pre-tax profits to £4.06m at Pendragon, the executive and luxury car dealer, in the six months to June.

Mr Trevor Finn, chief executive, explained that with used car values rising towards the levels for new cars, people were more likely to buy new. New car sales contributed £6.2m of gross profit, against £4.6m last time.

He suggested that "principals of industry" were giving signals that the recession was now over and that they were making car purchases they had previously postponed.

This, Mr Finn said, helped to explain why the group's total new registrations grew by 20 per cent over last time, against a 14 per cent rise in the whole car market.

Group turnover climbed 56 per cent from £19.6m to £30.6m, including £2.48m from acquisitions. Growth in operating profits was less

dramatic at 39 per cent, from £3.57m to £4.94m, including £68,000 from acquisitions.

Mr Ian Wheeler, finance director, said the margin slippage was due to the addition of Ford, Peugeot and additional Rover franchises, which added £25m turnover to last time's £5.5m in the group's EC volume car sector. This greater turnover at smaller margin, he said, had a dilutive effect across the group.

Gross profits from used car sales were flat at £2.2m, while after sales business contributed £12.4 (£9.4m). Mr Finn said that luxury car owners were more likely to return to the seller than turn to Kwik-Fit or the like. Contract hire chipped in £1.9m (£900,000), illustrating the rise in values in the used car market.

Interest payable rose to £288,000 (£495,000) on borrowings up at £13.4m (£8.2m at end-December).

The interim dividend is lifted to 2.7p (2.4p), payable from earnings up 20 per cent to 7.3p (6.1p) per share.

Centre Re buys Sedgwick arm

By Richard Lapper

Centre Re, the Bermuda-based reinsurer, yesterday further strengthened its connections with the Lloyd's of London insurance market when its CentreLine subsidiary acquired Mendip, a Bermudian subsidiary of Sedgwick, the insurance broker.

Like CentreLine, Mendip is an "underwriter of time and distance" policies, a form of specialist financial reinsurance used by Lloyd's syndicates to manage their reserves more effectively.

CentreLine will pay up to £30m for Mendip, which will increase its total time and distance assets under management to some £2bn (£1.2bn). The consideration is payable in cash on completion - which will take place not later than September 30 - except for a deferred sum of £8.6m, payable in nine annual instalments to December 31 2002, with the amounts varying between £800,000 and £1.2m.

Mendip's profits for 1993 were £1.7m and its net assets at that date amounted to £12.2m. Its total assets and liabilities at last December 31 were £337.7m and £319.5m respectively.

Sedgwick said the proceeds would be used to reduce group borrowings but group profits would not be materially affected.

Centre Re, now wholly owned by Zurich of Switzerland, has a number of other connections with Lloyd's. It provides reinsurance for Integer, a stop loss reinsurance scheme for individual Lloyd's Names. The company is also involved as a reinsurer in a corporate capital scheme designed by insurance indemnity services which aims to provide some £50m in capacity for up to 86 syndicates.

Dowding & Mills achieves 33% growth

By David Blackwell

Dowding & Mills, the electrical and mechanical services group, lifted pre-tax profits by 33 per cent to £6.73m in the year to June 30 the back of a 9 per cent rise in turnover.

Profits of £5.04m last time included exceptional costs of £632,000. Sales increased from £58.8m to £59.1m.

Mr Jim Cole, chief executive, said that excluding exceptional costs, operating profits were up 12.6 per cent at £7.2m, helped by a good performance in the US.

Conditions in continental Europe continued to be difficult, although Germany had performed well.

In the UK, which accounts for 50 per cent of turnover, the volume of business throughout 1993-94 had levelled out after three years of decline. The group had also been able to

impose price rises in line with inflation.

"Since the end of July we have seen some improvement in the UK," said Mr Cole.

Mr Peter Hollings, the chairman, said in Australia recovery was well under way but it would take time for the new Melbourne facility to contribute to profits.

During the year the company shed 35 people at a cost of £148,000, against 97 redundancies at a cost of £423,000. Net interest payable fell from £782,000 to £479,000, and gearing was reduced from 18.5 per cent to 15.3 per cent.

Earnings per share rose to 2.74p (2.04p). A final dividend of 1.62p (1.59p) is proposed, taking the total to 4.36p (3.63p).

The group also announced the acquisition of The Surface Flatness Co, a Manchester mechanical calibration business, for £370,000.

Candover net asset value advances 7%

Candover Investments, the investment trust specialising in large management buyouts, saw a 7 per cent increase in net assets per share in the six months from December 31, up from 310p to 330p, and a 17 per cent increase from 281p on June 30 1993.

Pre-tax profits for the first half were ahead at £2.4m (£1.6m), including a £774,000 non-recurring contribution from an investee company. Profit after tax was also ahead, at £1.61m, against £1.05m.

Following an additional 25m contribution, the Candover 1994 Fund to finance large buy-outs and buy-ins now stands at £222m and a final closing is expected before the year end.

Earnings per share came out at 7.18p (4.97p). The interim dividend is increased to 4.18p (3.95p).

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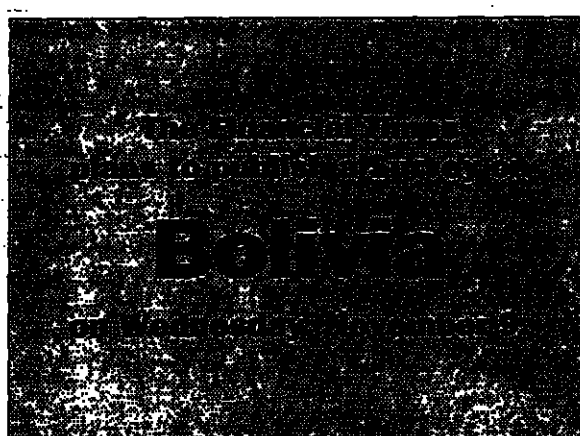
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COMPANY NEWS: UK

Bardon in the black with £2.1m at midway

By Andrew Taylor, Construction Correspondent

Bardon Group, the international aggregates and ready mix concrete company, yesterday announced details of a large new loan facility and management reorganisation as it published its first profits for 2½ years.

The company, which had net borrowings of £238m at the end of June, representing gearing of 69 per cent, said that it had agreed a \$350m (£226m) four-year syndicated banking facility, stabilising its finances. Most of Bardon's borrowings are in the US.

The company made pre-tax profits of £2.1m on turnover of £140m in the first six months of this year, compared with a loss of £59.5m from turnover of £160.5m in the first half of 1993, when it wrote down by £50m the value of its UK sand and gravel dredging business.

Operating profits rose by 10 per cent in the first half to £10.1m, thanks to a strong performance from its UK businesses which had increased profits by a third to £4.4m.

Profits at the US arm, however, fell from £2.5m to £900,000 due to bad winter weather which had restricted construction activity, and a delay in approving finance for the Massachusetts road programme.

Bardon said that it had removed the divisional management structure of its UK and US businesses to shorten reporting lines, improve efficiency and reduce costs. These businesses would in future report direct to Mr Peter Tom, the chief executive.

It had been agreed that Mr



Peter Tom: the pressure to sell businesses to cut debt is removed

Stuart Lamb, previously US divisional chief executive, would leave the group shortly.

The improvement in the group's finances meant that the pressure to sell businesses to reduce borrowings had been removed, said Mr Tom. An attempt to sell the UK aggregates dredging business - it is thought to Minorco - fell through last year.

The UK businesses, including the dredging operations, were now benefiting from increased sales volume and higher prices as UK construction activity had risen. Prices also had risen in the US, but coastal roadstone volumes in Massachusetts were significantly lower.

Losses per share emerged at 0.1p (18.2p) and the interim dividend is held at 0.8p.

Country Casuals shares fall on warning

By Peggy Hollinger

Country Casuals shares plunged by more than a fifth yesterday as the clothing retailer warned profits would be hit by unexpected difficulties in establishing its larger women's brand, Elvi.

The shares fell by 32p to 120p following the announcement. Analysts, who had been expecting some costs as a result of the expansion of Elvi, marked their forecasts for annual profits down from about £2m to £1.8m.

Mr John Shannon, chairman, said establishing Elvi as a retail chain had taken longer than expected. The group had encountered difficulties in opening shops and sales had been below budget.

Country Casuals was forced to discount higher levels of Elvi stock in the summer sales as a result and gross margins were hit. Mr Shannon said the group remained committed to developing a middle market niche in the larger women's market. In the second half, Country Casuals would be supporting its 50 shops with national advertising.

Country Casuals also suffered delays in opening shops in its smaller Koto business, which caters for the younger fashion market. Although sales were 10 per cent higher in the first half, margins were affected by discounting.

These factors meant that full year profits would be substantially below market expectations, Mr Shannon said. He refused to quantify the extent of the expected write-downs and provisions. More details would be given with the interim results due in October, he said.

The Elvi management team has been strengthened with the appointment of Mr Russ Hamer, formerly of Debenhams and Laura Ashley, as managing director.

The core Country Casuals chain improved margins by about two percentage points. The division achieved sales of £15.1m in the first half, down by 1 per cent.

Lerosse Manufacturing enjoyed a strong first half, with sales up by 26 per cent.

Pressure points at the margins

The ability to pass on price rises is limited, says Christopher Price

Complaints about rising costs putting pressure on margins and warnings about price increases to come have punctuated the current British company results season.

Yesterday there was yet more evidence of inflationary pressure in the system.

Dalgety, the food manufacturer, complained of very competitive margins and a sharp rise in input prices for its consumer food businesses. British Polythene said it expected raw material prices to rise 60 per cent in the three months to October.

Last week BTR, the industrial conglomerate, saw its share price decline nearly 12 per cent after warning that margins would remain under pressure, largely because it was unable to pass price increases on to customers.

The impact of inflation has varied from sector to sector. In printing, paper and packaging, for example, increases in raw

material prices have been largely passed on.

Mr Alain Soulas, chief executive of Arjo Wiggins Appleton, the Franco-British paper company, which last week reported a 67 per cent rise in pre-tax profits, said pulp prices had risen five times this year, resulting in an increase of 45 per cent.

"The recovery in the world economy has turned the pulp market from a buyers' one to a sellers' one," he said, adding that the company's success in passing on price rises was in part due to its strong position in the market.

Bowater, the packaging and printing group, has also been successful in passing on price rises. Mr Michael Hartnall, finance director said: "We don't like doing it, but we have no choice. We have seen a substantial upswing in our raw material costs since the start of the year."

He expected inflationary pressure to peak by the year-end and then level out. Mr Soulas said the strong pressures could run on longer than that.

The competitive environment has prevented companies further down the distribution chain, like food retailers, from pushing through price rises. But the powerful market position of the top five food retailers, which control almost half the UK grocery market, has enabled them to resist suppliers' price rises.

"Our prices will not increase," said Mr Archie Norman, chief executive of Asda, the UK's third largest supermarket chain. "This is both company policy and a necessity. The marketplace just will not bear it."

Mr Derek Pretty, finance director at Kwik Save, the discount supermarket operator, added: "We do detect more desire from suppliers for price increases, but we are not able, or willing, to accept them."

For food manufacturers, like Dalgety, the result has been constant pressure on margins.

Another industry in a similar predicament is housebuilding. Reporting results last week, both Wilson (Connolly) and Bellwinch complained of the sharp rise in raw materials costs set against the dull housing market.

Mr Ian Black, managing director of Wilson (Connolly), said yesterday bricks and bricklayer costs had risen 18 per cent during the first half of the year, while concrete block prices had increased 20 per cent and timber prices 15 per cent.

"House price inflation will be 3 per cent by the year end if we are lucky," he said. "We are being squeezed from underneath in a market which cannot bear any price increase." He blamed the recession for reducing building material manufacturing capacity and for forcing labourers abroad.

Amey more than trebled at £1.73m

Amey Holdings, the civil engineer which came to the market in June, reported interim pre-tax profits more than trebled at £1.73m for the first half of 1994.

This compared with £556,000 which included losses of £1.07m on discontinued activities.

Profits on continuing activities rose by 6.8 per cent. Turnover was £97.3m, down from £109.4m which included £3.07m from discontinued activities. The underlying fall was 8.5 per cent.

The company also confirmed that it was forming a joint venture with Taylor Woodrow and Sir Robert McAlpine to tender for privately financed road schemes.

The company said that the present six months had started well with trading up on the comparable period.

Earnings per share were 4.8p (1.2p) and a dividend of 1.5p has been declared.

EIS maintains growth with £8.9m

By Christopher Price

EIS Group, the acquisitive specialist engineering group, continued its 23-year run of uninterrupted profit growth with a 14 per cent increase in pre-tax figures to £8.9m at the interim stage.

However, the company warned that margins remained under pressure, although the situation was showing some signs of picking up. "We've seen a glimmer of improvement in recent weeks," said Mr Peter Haslehurst, chief executive. "We're feeling more optimistic than we have done in quite a while."

Turnover to the end of June rose 25 per cent to £164.27m (£123.86m), including £2.78m from acquisitions. Earnings per share rose from 13.1p to 13.3p, while the interim dividend was increased 3 per cent to 3.4p.

Mr Haslehurst said that there were strong perfor-

mances from the technical mouldings and flight spares businesses, although he declined to give a breakdown of operations. Conversely, the aircraft and precision engineering divisions were weak in the face of difficult market conditions. Process equipment was "patchy but improving."

He added that the first half acquisitions had all traded well. EIS bought C&F Miller, an aircraft maintenance equipment group, in April for £500,000, followed a month later by postal and defence equipment manufacturer ABPH for £2.5m. ADE-HML Ltd, an aircraft equipment maker, followed in July for £3.3m, with German cooling machinery group Henrich for £300,000 the next month.

With gearing down to 4 per cent, Mr Haslehurst said that further acquisitions were a possibility. "But we also have spare capacity available to take up any significant upturn in demand."

Output doubles but Pict Petrol drops to £3.25m

By Caroline Southey

Production from the Scott field helped Pict Petroleum, the oil and gas exploration company, more than double its production from 2,413 barrels of oil equivalent per day to 4,960 at the year-end and achieve record output of 1.8m barrels of oil equivalent against 881,000.

Net profits in the year to June 30 fell from £4.82m to £2.25m after a tax charge of £71,000 (nil). Pre-tax profits dropped from £4.82m to £3.32m. There was a foreign exchange loss of £329,000 this time, compared with a gain of £1.57m last time.

Turnover rose from £9.58m to £18m despite lower oil prices, which averaged £9.87 per barrel compared with £11.10.

Earnings per share came out at 6.3p (9.34p).

Nestor-BNA in the red after disposal

By David Blackwell

The sale of its hospitals and nursing home division earlier this year pushed Nestor-BNA, the healthcare and personnel group, into the red for the 24 weeks to June 17.

The pre-tax loss of £2.5m was struck after exceptional charges of £4.2m, reflecting a loss of £4.5m on the sale of the division offset by a gain of £290,000. The loss compares with profits of £3.01m.

Turnover rose from £49.3m to £56m, including £5.62m (£5.01m) from discontinued operations.

Mr Mike Rogers, chief executive, said there had been strong growth in the UK nursing agency business, which is the biggest in the country and accounts for about half of turnover. Operating profits rose from £382,000 to £1.2m.

However, the nursing agency business in the US had suffered in extremely difficult markets and operating profits fell to £356,000 (£744,000).

British Biotech shares up 5% despite deeper losses

By Peggy Hollinger

British Biotech shares defied a falling pharmaceuticals sector yesterday and jumped 5 per cent to 490p in spite of the company's announcement of deeper losses in the first quarter.

The market ignored the 34 per cent rise in net losses to £5.8m and chose to focus instead on British Biotech's upbeat comments on the progress of its cancer and pancreatitis drug trials.

Dr Brian Richards, chairman, said the year had started well for the group. "The successful completion of the 246m rights issue... together with the encouraging results of our trials means we are now planning the final stages of development for our leading drugs," he said.

The comments were interpreted by the market as "further confirmation that things are on track," said one analyst. The losses were also an improvement on the performance in the first quarter of last year, when British Biotech reported a deficit of £8m.

Turnover fell by 64 per cent to £767,000 due to the sale last year of British Biotechnology Products. Sales of continuing operations rose by 64 per cent.

The company has set up a new subsidiary, Neurex, to investigate neuro-degenerative diseases such as multiple sclerosis.

The loss per share deepened from 10.7p to 11.9p. There was no dividend.

DIVIDENDS ANNOUNCED					
	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
American Trust	Int	1.9	Oct 28	1.8	5.4
Amey	Int	1.5	Oct 28	-	-
Aspen Comm S	Int	2.15	Oct 28	2	4.9
Bardon Group	Int	0.8	Dec 2	0.8	2
Brit Polythene	Int	4.5	Nov 25	3.75	11.5
Candover	Int	4.15	Oct 27	3.95	11
Dalgety	Int	13.15	Jan 3	12.65	20.5
Debenhams	Int	0.85	Nov 11	0.4	1.45
Dowling & Mills	Int	1.62	Oct 27	1.58	2.5
EIS Group	Int	3.4	Dec 31	3.3	12.3
Fairley	Int	2.25	Nov 15	1.9	5.9
FI	Int	8.75	Jan 3	8.75	14.75
Forth Ports	Int	2.7	Nov 10	2.25	7.25
Heathcote	Int	1.5	Nov 3	-	-
Jupiler Tyndall	Int	69	Nov 18	4	11
Liberty	Int	1.85	Nov 10	1.85	7.2
Merchants Trust	Int	2.85	Nov 18	2.85	11
Mervale Moore	Int	2	Nov 10	2	2
Nestor-BNA	Int	1.15	Oct 28	1.15	3.15
Pendragon	Int	2.7	Oct 20	2.4	7.2
Second Alliance	Int	29	Oct 28	26.5	42
Shirley & Fisher	Int	1.7	Nov 18	1.5	4.2
Singer & Fried	Int	1.4	Nov 1	1.25	3
UK Safety	Int	1.04	Dec 14	1.04	2.6

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Singer & Friedlander advances 12% to £13m

By Simon Davies

Singer & Friedlander, the diversified merchant banking group, reported a 12 per cent increase in interim pre-tax profits from £11.7m to £13.1m, boosted by significant growth in its investment banking operations.

The performance was distorted by share sales during 1993, and profits before exceptional items for the six months to June rose by 22 per cent to £11.1m, up from £9.1m.

Growing competition in the corporate lending market restricted growth in its core banking business, and loans to customers increased only marginally, from £274.2m to £283m. Bad debt provisions fell from £225,000 to £33,000.

Profits from merchant banking and investment management rose to £6.92m (£5.77m). Corporate finance activity increased, and advisory fees for Embassy Property, Enliron, and more recently Wellman, should ensure an increased contribution for 1994. Funds under management, primarily for private clients, rose to more than £1bn.

Collins Stewart, the 51 per cent owned broker, saw a sharp decline in market making profits, and Singer's dealing profits fell from £2.19m to £45,000. It was also hit by the impact of falling bond markets on its debt trading portfolio.

Singer's property portfolio, now valued at about £85m, contributed £2.49m (£1.82m), helped by trading profits. Interest and investment income rose to £1.7m (£1.47m), reflecting increased cash from



John Hodgson: planning further investment in core activities

recent share sales. Singer made £3.8m of provisions against property values last year, and it wrote back £2m of this at the interim stage, almost off-setting a £2.57m profit from the sale of its Burford stake in 1993.

During the half year Singer increased its stake in Associated Nursing Services to 22.6 per cent, and it now owns 60 per cent of Edgar Hamilton, the Lloyd's broker. It also has a 21 per cent stake in the highly profitable People's Phone, an independent provider of mobile phone services. Brokers estimate it could make about £20m profit from

the sale of this stake. Mr John Hodgson, chief executive, said Singer was looking to make further investments in teams and businesses within its core area of financial services.

It has recently set up unit trust fund management and structured finance teams, and is thought to be negotiating the purchase of Carnegie International, the European securities business.

House broker Barclays de Zoete Wedd Securities forecasts half-year profits of £26m. The interim dividend is lifted to 1.4p (1.25p). Earnings per share rose from 4.63p to 5.16p.

UB pays £21m for Dutch snacks business

By Frederick Oram, Consumer Industries Editor

United Biscuits said yesterday it will become the savoury snack market leader in Benelux countries with its purchase of Dalgely's Dutch snacks business for £21m. The purchase will give UB about 33 per cent of the market and push Snack Ventures Europe, a joint venture between PepsiCo and General Mills of the US, down to a close number two.

Dalgely said it was selling the business because it was the only savoury snacks company it had in continental Europe. It would focus on the UK where it had strong brands including Golden Wonder crisps.

In continental Europe, Dalgely will concentrate on food ingredients and pet foods. In the Netherlands, Dalgely has about 14 per cent of the extruded snacks market and nine per cent of crisps through its NIBB-TT brand and private label products.

The business, which reported profits of £1.5m on turnover of £25.5m in the year ended June, will expand UB's Benelux snack sales by about 35 per cent.

"We've been relatively weak in the Netherlands and Belgium in savoury snack but not crisps," said Mr John Warren, UB's finance director. Currently, UB is supplying the Netherlands from a plant in Belgium which is operating near capacity.

The Dutch operation, which exports about 45 per cent of its output, will also give UB another route into Germany, the main European market in which it is under-represented. UB has one plant in southern Germany but most of its output goes to Italy.

Measure for market measure

Peter Martin considers the gap between analysts' and FT-SE figures

Why, stock market analysts have been asking, have their calculations of the overall valuation of the market diverged so much from the official price/earnings ratio for the FT-SE Actuaries All-Share index published every day in the Financial Times?

Some small difference is normal. But since the beginning of 1993, the gap has widened sharply.

In August, for example, the FT-SE figure had the All-Share selling at a ratio of 19.3. The average broker calculated the figure at 16.2.

There is more than just statistical *amour-propre* at stake. The overall p/e ratio is used for assessing whether British equities are fairly priced in relation to those overseas, and whether any individual share is expensive or cheap relative to the market as a whole.

The FT-SE version of the other important market indicator, gross dividend yield for the All-Share, has also been showing a marked gap with analysts' calculations.

In August, the official FT-SE figure showed that equities, overall, were yielding 3.74 per cent. Analysts put the figure at 4.07 per cent.

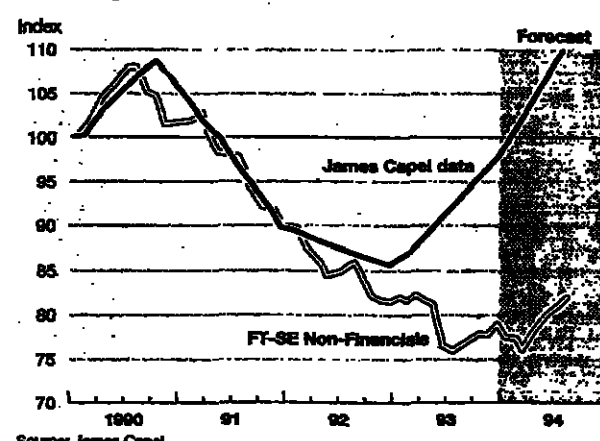
Over the summer, a working party of the FT-SE Actuaries UK indices committee, under the chairmanship of Mr Peter Jones of M&G, has been looking at the issue.

The bulk of the work fell on Mr Paul Walton and his colleagues in the research department of James Capel, supplied with data by the FT's statisticians.

After studying the earnings and dividend figures of the companies in the FT-SE Actuaries 350 index, Mr Walton's conclusion was that three main factors explained almost all the gap.

● **Timing.** FT Statistics calculates the index's earnings figure by adding together each company's two most recent half-years. As soon as a com-

Earnings levels



Source: James Capel

pany's interim results are issued, the earnings included in the index figures become those for the latest six months and the second half of the previous financial year. At a company's year end, the figures are its full-year earnings. Brokers, by contrast, use their analysts' estimates of each company's earnings for the current calendar year.

The FT-SE Actuaries numbers are objective, in the sense that they are based on official company data, but they will inevitably always lag behind brokers' estimates. Normally, this generates only a slight difference between the two series, but when earnings are swinging sharply – as when a company moves from loss to profit or from recession to growth – a gap opens.

The recent recession produced a sharp swing in companies' results. In particular, a number of big losses from large companies last year are still in the All-Share earnings figure, but have now dropped out of the brokers'.

Mr Walton's study says that the timing effect is responsible for 1.8 percentage points of the 3 point gap between Capel's p/e estimate and the official All-

Share figure. (Capel's p/e estimate is roughly in line with that of other brokers.)

● **Unrelieved ACT.** The problem of how to treat Advance Corporation Tax arises in acute form for those companies that fail to generate enough UK earnings to offset the ACT they must pay on their dividends. The FT and the brokers adopt different approaches to tackling this problem. However, it is unlikely to be a significant factor in distorting either side's figures; at most it may be responsible for half a percentage point of the three point gap.

● **Interpretation.** The likelihood that individual companies' results will be treated differently by different compilers has been heightened by the new FRS 3 accounting standard, because more judgment is needed to estimate a company's underlying earnings figure.

FT Statistics, which calculates the index earnings figures, adheres to the definition of headline earnings proposed by the Institute of Investment Management and Research, but this does not always provide unambiguous answers. So differences of opinion will persist.

They tend to cancel each

other out, however, and contribute only another half a percentage point to the three point gap.

Overall, therefore, only 0.2 percentage points of the gap are left unexplained by Mr Walton's study, a negligible amount. The gap itself can be expected to close over the next few months, as the "bad" earnings figures drop out of the official series.

There are two lessons from this. The sharpness of the swing in earnings during this recession is perhaps partly a reflection of the growing enthusiasm among companies for managing their earnings, a trend which FRS 3 has slowed rather than reversed. There is a great temptation for finance directors, faced with a bad year or half-year, to throw as much bad news in as possible, starting next year with a clean sheet. This exaggerates the timing differences inherent in the two approaches to calculating market earnings.

In addition a market p/e ratio or yield is not a single, monolithic figure suitable for all purposes. The official versions calculated for the indices, which appear each day in the FT, are "objective" numbers, intended to provide the best yardstick of historical performance. Individual brokers, with different objectives, will produce figures which inevitably differ. Such differences are to be welcomed as a sign of diversity of approach, not feared as a weakness of the credibility of the market statistics.

An exposure draft explaining in detail the methods used to calculate the earnings and dividend figures for the FT-SE Actuaries series of indices will shortly be available. Copies may be obtained, when published, from the Indices Unit, London Stock Exchange, London EC3N 1HP and from FT Statistics, One Southwark Bridge, London SE1 9HL.

All-round growth behind Fairey's rise to £12.9m

By Andrew Baxter

Fairey Group, the industrial electronics and specialist engineering concern, boosted first-half pre-tax profits by 36 per cent from £10.2m to £13.9m, and is raising the interim dividend from 1.5p to 2.25p per share.

Sales rose 15 per cent from £83.2m to £97.7m. Mr John Poulter, chief executive, said excellent growth from the main electronics sector in spite of some weakness in the insulators business, continuing enhanced margins at aerospace and defence, and improved volume in filtration had combined to produce a "very encouraging" result.

All three business sectors showed improved profits. The electronics and electrical

power business lifted operating profit from £7.1m to £8.7m, as turnover rose from £39.2m to £47.5m.

"Filtration" and specialised ceramics increased operating profit from £1.68m to £1.8m on sales up slightly from £13.3m to £15.8m. Aerospace and defence had profit of £2.03m (£2.03m) on sales of £11.9m (£12.4m).

Overall, said Mr Poulter, there had been an improvement in demand for Fairey's products in most geographic areas and all except one of its main companies was ahead of last year.

The exception was the insulators business, which is facing reduced domestic demand. Its factory at Stafford is being rationalised to reduce its cost base in line with likely future requirements.

In spite of this, however, and some seasonality in Fairey's business which favours the first half, Mr Poulter said "we face the future with considerable confidence".

Net cash at July 2 was £15.1m, up from £10.2m at the end of 1993. The rise partly reflects £2.5m from a property disposal in Tamworth.

Last month, though, Fairey announced the £3.3m acquisition of Massachusetts-based Imaging Technology, which makes specialised modular computer boards for industrial image processing systems. This will be paid for out of existing resources.

First-half earnings per share rose from 9.2p to 11.2p. Both these and the dividends for last year have been restated to reflect the 1-for-1 capitalisation issue this June.

Perkins' Japanese venture to build compact diesels in UK

By Andrew Baxter

Perkins, the Peterborough-based diesel engine producer, is to create a joint venture with Japan's Ishikawajima-Shibaura Machinery (JSM) to develop and build compact low-emission diesel engines in the UK.

The joint venture company, in which Perkins will be the majority shareholder, will build up to 50,000 compact diesel engines a year by 2000.

Additional jobs will be cre-

ated at Peterborough for a dedicated facility due to begin production in early 1996. It will, said Perkins, combine the best in European and Japanese technology.

Perkins has been distributing JSM's engines worldwide since 1987, but believes that a joint venture will help it sharply increase its share of the market for compact engines, where demand is rising.

Both companies believe a European manufacturing base

will enable delivery times to be reduced significantly. JSM hopes to keep the effect of the production shift on its Matsumoto plant to a minimum by increasing other business.

The 5-60 bhp engines from the venture will be the smallest ever produced by Perkins. The deal will complement the strategic alliance announced earlier this year by Perkins and Isuzu, another Japanese company, to build a range of 50-75 bhp engines at Peterborough, starting in 1995.

UK Safety tops £1m at midway

UK Safety, the specialist footwear manufacturer, reported pre-tax profits of £1.02m on turnover of £15.3m for the six months to July 2. The outcome compared with a profit of £302,000 on turnover of £5.02m for the 1993 first half. Last year's interim figures however consist of only two months' trading of the group in its present form.

The company came to the market in May last year through the reverse takeover of TSW, the former independent television contractor for the south-west of England.

Mr Colin Dunmore, chairman, said the outcome had been achieved against a background of uneven demand and a competitive marketplace.

The figures had also been depressed by higher net interest costs of £464,000, against positive income of £81,000 received on the large TSW cash balances last time, Mr Dunmore said.

In addition, the first phase of the group's restructuring plans had led to an exceptional cost of £215,000, although this had been more than offset by a £70,000 profit on the disposal of its investment in Scott European des Satellites, he added. Earnings per share emerged

NEWS DIGEST

Biotrace £0.2m in loss after provision

Biotrace International, the maker of microbiological testing systems which came to the market last November, announced pre-tax losses of £225,000 for the seven and a half months to end-June after an exceptional £665,000 provision for unrealised losses on fixed interest investments.

For the year to July 31 1993 there were pre-tax losses of £113,000. Turnover amounted to £1.56m and losses per share came through at 0.7p.

Mr Brian Lovett, chief executive, said the company continued to trade ahead of plan.

Emap makes £7m acquisition

Emap, the media and exhibitions group, has acquired Inter Garden Promotions, the owner of the annual International Garden and Leisure Exhibition for £7m to be satisfied by the issue of Emap loan notes.

GLEE first ran at the National Exhibition Centre in Birmingham in 1976 and currently attracts 700 exhibiting companies occupying 28,000 sq m of stand space and more than 30,000 trade buyers.

Hanson's Scholes offer unconditional

Following clearance from the Office of Fair Trading, Hanson, the Anglo-US conglomerate, has declared its agreed cash offer for Scholes Group, the electrical equipment maker, unconditional in all respects. It has received acceptances in respect of 25.8m shares or 67.08 per cent.

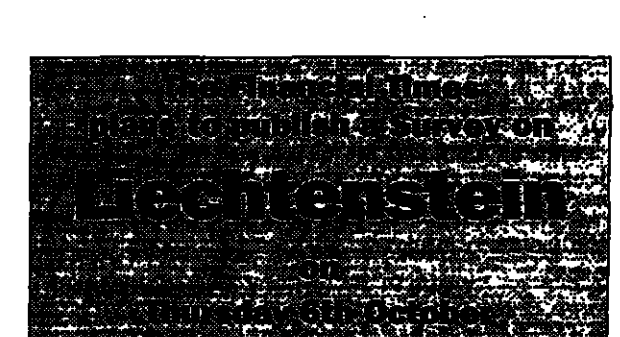
American Trust net assets slip

Net asset value per share of American Trust slipped to 288.3p at the end of July, against 308.8p six months earlier.

Net profits for the six months grew to £2.74m (£2.42m) and earnings per share to 3.28p (2.9p) reflecting increased dividends from UK holdings and interest income. The interim dividend has been raised to 1.5p (1.8p).

Trans Union offer for UAPT lapses

Trans Union's offer for UAPT-Infotek, the British credit reference company, has lapsed. Although originally recommended by the UAPT board, the Trans Union offer was superseded by a higher £61m offer from Equifax, a US credit data group, which has had 31 per cent acceptance so far.



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COMMODITIES AND AGRICULTURE

Aluminium market bullish despite increase in stocks

By Kenneth Gooding, Mining Correspondent

A bigger-than-expected rise in producer stocks reported yesterday took the aluminium market by surprise. But once the initial impact was absorbed, the news made scarcely a dent on the market's bullish sentiment and the aluminium price seemed determined to keep heading towards US\$1,600 a tonne.

Many analysts had been predicting that the International Primary Aluminium Institute (IPAI) would report producer stocks virtually unchanged.

However, the organisation said total stocks, which had fallen every month since February, rose by 80,000 tonnes in July to 3.614m tonnes.

Some traders pointed out

that July marked the start of shut-downs for the northern hemisphere summer holidays in many aluminium consuming industries. Also, a fall in London Metal Exchange warehouse stocks in July - by a record 104,000 tonnes - more than compensated for the rise in producer stocks.

They suggested that aluminium would go on to test \$1,600 a tonne, which analysts say is the next important technical resistance point.

There were words of caution from some observers, however. Mr Angus Macmillan, research manager at Billiton-Eurochem Metals, said the aluminium price was getting ahead of itself.

"There are still huge stocks overhanging the market - about 14 weeks of consumption

- and eventually the market will realise this and settle down to sideways trading. Things are often overdone in the early stages of a recovery and the first-quarter rise in [aluminium] prices is not sustainable to the year-end."

The output cuts made by aluminium producers so far this year were "having an impact beyond their wildest dreams." As long as the producers stuck to their guns, there would be a supply deficit of about 400,000 tonnes this year and one of 1m tonnes in 1995, he said.

Consequently, Mr Macmillan is forecasting aluminium prices averaging 65 cents a lb this year (\$1,433 a tonne) and 75 cents (\$1,653) in 1995. Aluminium for delivery in three months on the LME closed last night up \$5.25 a tonne at \$1,592.

Record soyabean harvest expected

By Laurie Morse in Chicago

The US Department of Agriculture boosted its estimate of this year's soyabean harvest yesterday, saying it would be the largest ever.

The revised forecast of 2.318bn bushels was up from an August estimate of 2.282bn. The previous record was 2.281bn bushels in 1979.

The USDA also raised its prediction for the US maize crop to 9.357bn bushels. It had previously forecast 9.214bn bushels.

Mr William Biedermann, an analyst for the advisory firm Allendale, Inc., said that projections for US maize production were likely to rise as the harvest continued. "Big crops get bigger," he said.

Although the forecast for record production weighed on soyabean futures prices at the Chicago Board of Trade yesterday, maize prices were higher at mid-session. "The USDA expanded its figures for domestic and export use for corn, so carry-over stocks don't rise," said Mr Jerry Gidel, grain analyst with Dean Witter Reynolds in Chicago.

Wheat prices also rallied as the USDA dropped its world carry-over figure to 119.4m tonnes, supporting traders' belief that the Australian wheat crop would continue to deteriorate. As wheat prices rise, it becomes less competitive with corn for animal feed.

Crop fears lift potato prices

Market jitters mean good news for beleaguered British growers

There is nothing like the suspicion of a shortage to stir up the market - and the effect has put smiles back on the faces of Britain's 15,000 growers.

Paradoxically, prices are rising mainly because the crops growers are harvesting are producing below budgeted yields. Twelve months ago, when last year's potatoes were being lifted, prices paid to farmers were around 250 pence. Excess supply kept the average ex-farm price around the same level until June this year.

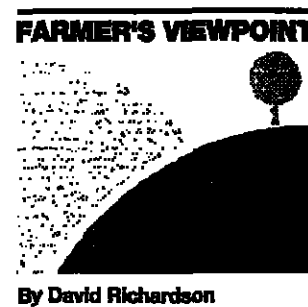
It was a barely break-even return for even the most efficient growers and resulted in substantial losses. This year has been different - and looks like continuing that way. There are three main reasons for this.

First, last year's losses led to a slight under-planting against quotas in spring 1994 by growers who were feeling insecure. Not only had they made inadequate returns on their 1993 potatoes, they had also been forced to lift them during the wettest for years.

Second, they were aware that the future of the Potato Marketing Board, on which they had relied since the 1980s to support the market, was under threat by Ministry of Agriculture and Fisheries. Third, the growing season was cold and late. This meant that most potatoes were planted several weeks later than optimum, and soil temperatures were too low to promote normal growth.

Early growth and maximum leaf cover before the heat of the summer are crucial to high yields, and in many cases this year that cover was not achieved in time - a problem which was made much worse by the July heatwave. This combination was potentially lethal for the potato crop, and 20 years ago would have led to a truly disastrous shortage.

Fortunately about 60 per cent of UK potato growers are



By David Richardson

now able to irrigate their crops, saving a great many potatoes from being virtually burned in the soil. It also appears difficult to understand why prices should be so much higher.

One reason may be that there is a shortage of alternative supplies from Europe. In Amsterdam and Lille, for instance, potato futures markets are said to be even more excited than London's.

The same weather which

supplies until next spring. It is the possibility that the weather could turn wet again - and that this could cause losses when supplies are tight - that is presumably behind the feverish futures market and the high spot prices.

For most farmers are being paid at least £100 per tonne - and in some cases £150 per tonne - more for potatoes this year than last. And the futures price for next May went up last week to £240 per tonne.

Given that this year's anticipated tonnage is 5.5m-5.6m tonnes, compared with about 6.2m tonnes last year, it may appear difficult to understand why prices should be so much higher.

One reason may be that there is a shortage of alternative supplies from Europe. In Amsterdam and Lille, for instance, potato futures markets are said to be even more excited than London's.

The same weather which

reduced UK potato yields also affected crops in Holland and France, and those countries which can usually be relied upon as sources of cheap supplies are unlikely to be able to oblige this year.

There will be plenty of happy faces at this week's potato harvesting demonstration near York, for there are few farm crops which respond to the suspicion of a shortage more dramatically than potatoes.

This buoyancy has led to headlines in the tabloid press saying that retail potato prices will double or more during the coming winter. The sources of these stories can only be guessed at, but are they justified?

Consider these figures: The current ex-farm price for top quality King Edward potatoes is £200 per tonne, or 20p per kg. The wholesale price for the same grade and the same variety is 24 pence per kg.

But last weekend the retail price for King Edwards, packed in plastic bags of 2.5kg at my local supermarket, was 60p per kg - or 60p per tonne.

Now I am all well aware that packing, transporting and displaying potatoes on shelves costs money. But, although I am only a thick old farmer who does not fully understand such things, I would have thought there was a sufficient margin between the wholesale price and retail price for a fair proportion of the kind of ex-farm increases I have described to be absorbed without significantly affecting profitability.

Retailers often say that consumers prefer price stability. No doubt that is why they hold prices higher than they need to be when wholesale levels fall.

Many farmers believe that policy has governed the retail price of potatoes over a number of years. The coming winter will be an ideal opportunity for those retailers to demonstrate that they really do believe in price stability - even when the market goes madly against them.

Nickel up in strong trading

Technical and speculative buying saw nickel's price rise strongly on the London Metal Exchange, and by the close traders were suggesting that the metal was "seriously overbought."

Successive waves of buy-stops were triggered when the price moved through \$6,500 and \$6,600 a tonne, putting prices on course for a run-up to the year's highs above \$6,900 again, traders said. Nickel ended at \$6,635 a tonne, up \$215 from Friday's kerb (after hours) trading.

Coffee futures ended a thin session firmer as the market kept a nervous eye on the weather in Brazil. The November position was up \$25 at \$3,584 after peaking at \$4,010 in the morning. Weather Service Corporation said dry weather would lead to more losses.

Compiled from Reuters

France seeks lower rate of land set-aside

By David Buchanan in Paris

France believes that, if the European Union does not substantially reduce the share of arable land set aside from production next year, the EU may have to decrease exports or increase imports, officials in Paris said yesterday.

Last week the French government sent the European Commission a long-promised memorandum containing the reforms on which Paris would like to see progress during the French presidency of the EU in the first half of 1995.

In particular, France said it wanted to see the current 15 per cent average rate of "set-aside" in the EU reduced "substantially". Otherwise, the French calculate, EU cereal stocks could fall to close to zero next year after the fall from 20m to 10m tonnes this year. "Such a level would not be manageable" said an agri-

culture ministry official.

By French calculations, this year's harvest of 158-162m tonnes, plus 5m tonnes of imports, would amount to some 10m tonnes less than the total of anticipated consumption of 140-145m tonnes plus around 32m tonnes of exports. If stocks dropped to near zero "either we would not be able to export as much as permitted by the Gatt or we would have to increase imports", said the official.

Another French aim is to improve the competitiveness of EU agriculture to avoid Gatt-required cuts in subsidised exports.

The limits to subsidising exports were illustrated in the past few days when France failed to firm up a preliminary contract to sell China up to 1m tonnes of wheat because a Brussels offer of a subsidy of 600,000 francs proved insufficient to bring the price low enough.

CORRECTION

Mr Michel Bal, project manager responsible for the Sadiola gold project in Mali from 1987 to 1989, has asked us to point out that the deposit was discovered by a German company, Klöckner Industrie-Anlagen, not the Canadian group mentioned in a Financial Times report on August 25.

Tesco complains of neglect of customers

By Alison Maitland

The UK potato industry pays too little attention to its customers, Tesco, the supermarket giant, said yesterday.

Mr Andrew Batty, Tesco's fresh produce trading manager, told the World Potato Congress in Harrogate, Yorkshire, that consumers wanted quality, value and reassurance that the food they bought was health-giving and produced with the minimum of chemicals. They were also spoilt for choice.

Yet he said: "One of the things that continues to amaze me about our industry is how much emphasis we put on the growing side of the business and how little we put into understanding what the customer wants."

Mr Batty told the Congress,

attended by delegates from about 80 countries, that the supply chain had to become more efficient if growers, processors and supermarkets were to make enough money to survive and re-invest.

Tesco has just commissioned research from Adas, the government's farm advisory service, into the feasibility of supply contracts between the group and growers.

Mr Batty acknowledged that growers faced an uncertain future with the abolition of the statutory Potato Marketing Board in 1997.

"In periods of uncertainty it's always best to concentrate on what one does best. It is up to us to get on with the business of selling potatoes, as a team clearly focused on providing what the customer wants."

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Arranged Metal Trading)

ALUMINIUM, 99.7 PURITY (% per tonne)

	Cash	3 months
Close	1568.9	1591.5-5.5
Previous	1563.5-4.5	1589.7
High/Low	1563.5-4.5	1589.7
Open	1568.9	1591.5
Settle	1568.9	1591.5
Open int.	275,463	
Total daily turnover	51,008	
ALUMINIUM ALLOY (% per tonne)		
Close	1570-5	1588-90
Previous	1577-82	1589-7
High/Low	1577-82	1589-7
Open	1570-5	1588-90
Settle	1570-5	1588-90
Open int.	2,239	
Total daily turnover	280	
LEAD (\$ per tonne)		
Close	611-2	622-5-3
Previous	608.5-9.5	620-5-1
High/Low	608.5-9.5	620-5-1
Open	611-2	622-5-3
Settle	611-2	622-5-3
Open int.	40,893	
Total daily turnover	7,539	
NICKEL (\$ per tonne)		
Close	6480-5	6575-80
Previous	6505-10	6400-5
High/Low	6480-5	6400-5
Open	6480-5	6400-5
Settle	6480-5	6400-5
Open int.	53,823	
Total daily turnover	14,628	
TIN (\$ per tonne)		
Close	5315-25	5380-400
Previous	5345-50	5420-5
High/Low	5345-50	5420-5
Open	5315-25	5420-5
Settle	5315-25	5420-5
Open int.	17,156	
Total daily turnover	4,456	
ZINC, special high grade (\$ per tonne)		
Close	972.5-5.5	995-9
Previous	974-5	990-7
High/Low	974-5	990-7
Open	972.5-5.5	995-9
Settle	972.5-5.5	995-9
Open int.	96,918	
Total daily turnover	21,645	
COPPER, grade A (\$ per tonne)		
Close	2497.5-5.5	2514-5
Previous	2482	2498-7
High/Low	2482	2498-7
Open	2497.5-5.5	2514-5
Settle	2497.5-5.5	2514-5
Open int.	215,484	
Total daily turnover	35,535	
LME AMM Official 5% rate: 1.5908		
LME Closing 5% rate: 1.5700		
Spot 1.5703 3 mths 1.5876 6 mths 1.5849 9 mths 1.5599		
HIGH GRADE COPPER (COMEX)		
Close	121.10	121.10
Previous	117.05	117.05
High/Low	117.05	117.05
Open	121.10	121.10
Settle	121.10	121.10
Open int.	11,406	
Total daily turnover	5,448	

Precious Metals continued

GOLD COMEX (100 Troy oz; \$/troy oz)

	Settle	Day's price change	High	Low	Open	Vol.
Sep	389.0	-0.8	393.0	391.7	9,980	1,386
Oct	389.0	-0.8	393.0	391.7	9,980	1,386
Nov	389.0	-0.8	393.0	391.7	9,980	1,386
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Oct	389.0	-0.8				

TRANSPORT - Cont.

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CURRENCIES AND MONEY

MARKETS REPORT

UK rates rise 1/2 per cent

Sterling made good gains yesterday after the Bank of England's unexpected decision to lift the minimum lending rate by 50 basis points to 5.75 per cent, writes Philip Gault.

The pound rose 1 1/2 pence, and more than one cent, on the news before levelling out to close in London at DM2.4117 and \$1.5509 on Friday. The trade weighted index finished at 79.1 from 78.6.

Analysts, however, stopped short of saying that sterling had managed to detach itself from the downward of the dollar. The rate move appears to have put a floor under the currency, rather than to have necessarily given it any significant upside momentum.

Sterling futures lost a lot of ground, with the September contract trading 38,000 lots to close nearly 40 points lower, at 94.07 from 94.47. The December contract traded nearly 8,000 lots to finish at 93.30, thirty-seven basis points down on Friday's closing price of 93.67.

The rise in UK rates overshadowed activities in Europe where most currencies had a generally quieter day.

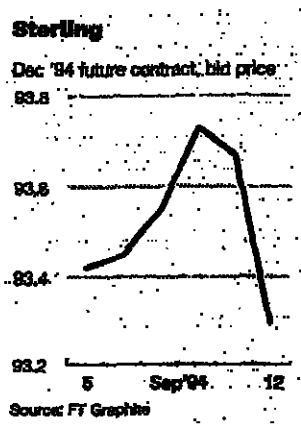
The dollar was slightly firmer on the D-Mark, but weaker against the yen ahead of today's release of the August consumer price index. The release will be closely watched following the dollar's two pence drop last Friday, on news that the August PPI rose by 0.6 per cent.

The dollar finished in London at DM1.5435, from DM1.5419, and at Y98.985, from Y98.965.

The decision to raise rates was widely, though not universally, welcomed. Most saw it as a timely pre-emptive strike against inflation.

Mr Kenneth Clarke, the chancellor, boosted his credibility through his apparent willingness to place the economy above party politics.

The Bank of England's reputation was also enhanced, in the eyes of some. Mr Jeremy Hawkins, chief economist in London at the Bank of America, said the message is that the Bank of England has much more independence in setting monetary policy than it has



Source: FT Graphix

had in its history. He said this to be a plus factor for sterling in the long term.

Although the decision to raise rates caught most offside, it did not come entirely out of the blue. Mr Philip Shaw, economist at Union Discount, noted that three months sterling LIBOR had been above base rates since July. The Bank had made no effort to protest, which suggested it was happy to leave markets with impression that rates would rise.

The handling, and timing, of the move, was criticised by some money market practitioners. Some felt the Bank had misled the market by, in its daily operations last Thursday, offering a repurchase agreement which offered assistance at the established (lower) rate. Many took this as a clear signal that rates were on hold.

Others, however, supported the Bank on this count. Mr Mark Parsons, treasury economist at CIBC, commented: "There have been several occasions in the past when we've had a rate move with a repo outstanding."

Mr Neil MacKinnon, chief economist at Citibank in London, also warned: "My experience in the money markets has been: never say never."

Both, however, were critical of the handling of the move. "The Bank has used its discretion over the precise timing of a rate change in a way which unsettles investors, destabilises

traders and maximises uncertainty about future changes," said Mr Parsons. Mr MacKinnon said it was easier to read the intentions of the Fed and Bundesbank. "With the Bank of England we still live in Smiley's world of secrecy." He said the fact that some highly respected economists had been wrong-footed "shows how the Bank have made confusing and misleading signals to the market."

Some money market operators were also critical that the Bank could have set a 5.1968 per cent interest rate, on a 5.15bn floating rate gilt issue, last Friday. Official sources pointed out, however, that the quarterly date for changing the interest rate was inflexible, and set months in advance.

The D-Mark finished weaker against most currencies. Analysts said markets were beginning to worry whether the chancellor Mr Kohl's governing coalition would win an outright majority in the national elections in October.

The D-Mark closed at SKr4.853, from SKr4.902. Against the French franc it finished at FFfr4.426 from FFfr4.427.

The Bank provided UK money markets with £18m late assistance. Earlier it had provided £24m liquidity at the new rate of 5% per cent, up from 5% per cent. Overnight money traded between 4% and 7 per cent.

Cash market rates moved up in line with the higher base rate. Three month LIBOR finished at 5% per cent from 4% on Friday. One year LIBOR finished at 7% per cent from 6%.

Analysts said the sharp move in short term rates was an over-reaction, reflecting the extent to which the market had assumed rates would not be moving. One source argued that if the Bank had moved on Thursday, losses would have been much reduced.

Other currencies: The Swiss franc rose 10.25 to 10.255. The Japanese yen rose 10.25 to 10.255. The Australian dollar rose 10.25 to 10.255. The New Zealand dollar rose 10.25 to 10.255. The South Korean won rose 10.25 to 10.255. The Hong Kong dollar rose 10.25 to 10.255. The Taiwan dollar rose 10.25 to 10.255. The Singapore dollar rose 10.25 to 10.255. The Thai baht rose 10.25 to 10.255. The Indonesian rupiah rose 10.25 to 10.255. The Malaysian ringgit rose 10.25 to 10.255. The Philippine peso rose 10.25 to 10.255. The Vietnamese dong rose 10.25 to 10.255. The Cambodian riel rose 10.25 to 10.255. The Lao kip rose 10.25 to 10.255. The Burmese kyat rose 10.25 to 10.255. The Sri Lankan rupee rose 10.25 to 10.255. The Nepalese rupee rose 10.25 to 10.255. The Bangladeshi taka rose 10.25 to 10.255. The Pakistani rupee rose 10.25 to 10.255. The Indian rupee rose 10.25 to 10.255. The Chinese yuan rose 10.25 to 10.255. The Vietnamese dong rose 10.25 to 10.255. 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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Samsung

8mm Camcorder

8 Times Power Zoom
Palm-Size

SAMSUNG ELECTRONICS

NASDAQ NATIONAL MARKET

4 pm close September 12

[illegible]

4 pm close September 12

[illegible]

Financial Times. Europe's Business Newspaper.

Financial Times. Europe's Business Newspaper.

AMERICA

Dow turns its attention to takeover news

Wall Street

Most US stocks posted modest losses yesterday morning in a session highlighted by takeover news in the food, insurance and health care sectors, writes Frank McGurty in New York.

By 1 pm, the Dow Jones Industrial Average was 3.03 lower at 3,871.78, while the more broadly based Standard & Poor's 500 was down 1.01 at 467.17. In the secondary markets, the American SE composite eased 0.11 to 454.43 and the Nasdaq composite declined 2.45 to 761.28.

For the most part, it was a day of waiting on Wall Street. Many investors were quietly adjusting their positions ahead of the release this morning of the August consumer price index. As a result, volume was light, with only 1.32m shares traded on the Big Board by early afternoon.

Before the August PPI was revealed, analysts were forecasting a 0.4 per cent increase in the CPI. But if the data came in higher, as some observers feared yesterday, stocks could tumble again along with bond prices.

In the meantime, equity investors were taking their cue from the Treasury market, where an uneasy calm prevailed. The Dow industrials were hurt by a 31¢ decline in Caterpillar's share price to \$54. The company, which relies heavily on export markets, appeared vulnerable after reports suggesting that Congress might not ratify the Gatt world trade agreement this year.

Elsewhere, blue chips languished in sluggish activity - Exxon slipped 3¢ to \$59 and DuPont receded 3¢ to \$58.

However, the overall lacklustre tone was broken by trading

related to a fresh batch of takeovers and another wave of speculation on deals in the works.

The day's most significant development was the announcement that Kohlberg Kravis Roberts would offer RJR Nabisco stock for all of Borden's common shares, in a deal valued at \$20m. Borden's stock, which had been hovering near its 52-week low, jumped 2¢ to \$13.75, while RJR retreated 3¢ to \$67.

In health care, GenCare Health Systems climbed 3¢ to \$46 after agreeing to be acquired by United Healthcare for \$520m in cash. United was marked down 3¢ to \$63.

By contrast, investors were cool to the news that two life insurers were merging. USLI/COI dropped \$1 to \$204 and NWLI lost 1¢ to \$80 after announcing plans to unite in a \$207m transaction.

Woodward added 3¢ to \$184 on a published report that raised the possibility of a leveraged buyout of the retailer for \$2.3bn, or \$25 a share.

In pharmaceuticals, takeover speculation continued to swirl around Warner-Lambert, sending its share price down 1¢ to \$82.

SmithKline Beecham was marked up 3¢ to \$90 after agreeing to sell the over-the-counter drugs business of its Sterling Winthrop unit to Bayer's Miles Laboratories.

Canada

Toronto lost ground at midday in a session capped off action ahead of Quebec election results, due late in the day, and today's US consumer price data.

The TSE 300 composite index lost 11.52 at 4,317.62 at noon in volume of 32m shares. Falls outpaced advances by 357 to 207, with 318 issues unchanged.

EUROPE

Rise in UK base rates unsettles the Continent

It was a day of contrasts among the Continent's markets yesterday.

FRANKFURT fell back sharply during an active session. The Dax index sank 30.54 to 2,154.51, moving within a range of 2,140.56 and 2,154.56 during the day. In the post-bourse the Dax indicated index edged slightly to 2,155.59.

Of the 30 DAX stocks, coinciding issues outnumbered advances by 26 to 4. Turnover amounted to DM5bn.

Lufthansa was actively traded on news, within market expectations, that it was to offer 7.64m new ordinary shares to existing shareholders at a price of DM180. Shareholders would be able to buy one new share for every four held.

The airline's shares improved DM3 to DM290. The government is not taking part in the rights issue, so reducing its stake from 51.4 per cent to about 41 per cent. The 3.9m shares which the government will take up will be sold to investors at home and abroad, excluding the US, via a syndicate of international banks led by Dresdner Bank.

Bayer dropped DM6.50 to DM388.50 on news that it had paid \$1bn for the right to acquire the North American over-the-counter pharmaceutical activities of Sterling-Winthrop from SmithKline Beecham. The acquisition includes the right to use the Bayer name in North America, lost some 75 years ago.

PARIS overcame a weak opening, following the rise in UK interest rates, on an improvement in the bond market. The CAC-40 index added 17.96 at 1,965.79. Turnover was light at FF2.5bn.

There was further negative news for Saint-Gobain with reports that an executive of a subsidiary was to be questioned by magistrates. However, the shares made ground on expectations of good first-half results being reported on Thursday, firming FF4 to FF6.40.

MILAN was lower, awaiting today's meeting between Mr Silvio Berlusconi, the prime

minister, and the trades unions over pension reform, and depressed by the UK's move on interest rates. The Comit index weakened 13.70, or 2.1 per cent, to 648.83.

Goldman Sachs, which is keeping its rolling 12-month Comit index target unchanged at 800, said it continued to expect the strong earnings momentum and slightly more attractive valuation to support a return to 20 per cent total annual return for equities, even though the short term prospects were suffering from a high level of uncertainty over the government's fiscal policy.

Olivetti, L&Z or 2.6 per cent

lower at L1.964, continued to be pressured by worries that first-half results might disappoint the market, and the investigation into the awards of state contracts.

Cir, the industrial holding company, gave up a further L47, or 2.4 per cent, to L1.936.

Against the trend, Ciga, the luxury hotels group, rose L12 to L1.068. At the weekend, RTT-Sheraton fixed its public buy offer for 367m shares at L1.102 a share. The offer begins next Monday and if successful would leave Sheraton with 70 per cent of Ciga.

ZURICH was closed for a local holiday, but prices overcame early weakness in active

FT-SE Actuaries Share Indices

Hourly change	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close
FT-SE Actuaries 100	1392.43	1393.63	1392.67	1392.88	1394.13	1394.04	1397.20	1398.19
FT-SE Actuaries 200	1405.21	1405.96	1404.06	1412.23	1412.03	1411.97	1414.44	1415.17

Hourly change	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close
FT-SE Actuaries 100	1392.43	1393.63	1392.67	1392.88	1394.13	1394.04	1397.20	1398.19
FT-SE Actuaries 200	1405.21	1405.96	1404.06	1412.23	1412.03	1411.97	1414.44	1415.17

Basle trading after Wall Street's firm opening. The SMI index, down 17.5 early in the day, finished 0.9 higher at 2,643.0.

Banks led the upturn, with CS Holding putting on SF7 at SF558 after the group said it was withdrawing its offer for Austria's Creditanstalt-Bankverein. UBS bearers were SF4 higher at SF1,209. Insurers and industrial shares mostly closed with marginal losses. Registered shares in Sandoz fell SF5 to SF670.

AMSTERDAM was broadly lower, although some gains were seen during the session, particularly from Heineken, up F13.60 at F124.10, following the strong performance on Friday.

The AEX index finished 1.38 down at 411.81.

MADRID, returning from a long holiday weekend, dipped 2.1 per cent as it caught up with Friday's losses in other European markets. The general index fell 6.46 to 286.72 in slim volume of below Pta200m as the market awaited today's

Spanish and US inflation data.

Among heavily hit banks, Santander and Argenta each fell Pta100 to Pta5,120 and Pta5,210 respectively.

DUBLIN drifted lower in thin volume and the ISEQ overall index closed 10.76 easier at 1,909.34. One analyst commented that the Irish central bank had no need to follow the interest rate lead from London on economic grounds, and would, indeed, be anxious to demonstrate its autonomy.

STOCKHOLM advanced strongly, with heavy demand seen for Astra. The Affinvarian general index gained 3.4 at 1,450.3. Good demand for Swedish bonds and a firmer krona led to a decline in interest rates and provided support for the bourse.

Astra saw turnover of SKr600m, or some 28 per cent of the day's total of SKr2,900m, and the "A" shares rose SKr3 to SKr186 while the "B" finished SKr4 up at SKr186.

Written and edited by John Pitt and Michael Morgan

ASIA PACIFIC

Nikkei gains ground for the first time in six sessions

Tokyo

Equities rose for the first time in six trading days, but concern about oversupply weighed on activity, writes Shingo Terano in Tokyo.

The Nikkei 225 average was up 19.40 at 19,517.28 and a day's high of 19,537.30 and a low of 19,492.58. Institutional investors and public funds supported share prices, but the upside was limited by small-lot sales and arbitrage unwinding. Volume was only 194m shares, against Friday's 581m.

Investor confidence remained depressed as Japan Telecom, the long distance telecommunications operator listed on the second section last week, lost further ground. Friday's Wall Street decline also weighed on sentiment.

Traders said worries over the listing of Japan Tobacco next week prevailed. "The sentiment indicators like the ratio of put and call options show that people are more bearish than the same time last year," said Mr Alan Livsey at Kleinwort Benson.

Investors are also wary of Matsushita Electric Industrial's planned ¥200bn convertible bond issuance early next month.

The Topix index of all first section stocks eased 0.43 to 1,586.17 and the Nikkei 300 edged up 0.16 to 289.04. Falls led rises by 488 to 464, with 229 issues unchanged. In London the ISE/Nikkei 50 index firmed 0.80 to 1,291.38.

Japan Telecom posted a new low of ¥4.27m, falling ¥13,000. Other telecommunications stocks were also lower, with DDI down ¥9,000 to ¥88,000 and Nippon Telegraph and Telephone ¥1,000 to ¥84,000.

Steels were firm on selling and buying back activity by investors who wanted to realise profits ahead of the September book closing. Nippon Steel rose ¥5 to ¥756.

Some banks, which were down last week on profit-taking, rallied. Bank of Tokyo put on ¥20 to ¥1,510.

Matsushita Electric Industrial receded ¥30 to ¥1,620 on fears of oversupply caused by its expected convertible bond issue. Sumitomo Bakelite dropped ¥26 to ¥981 due to the weakness of its convertible bonds floated last week.

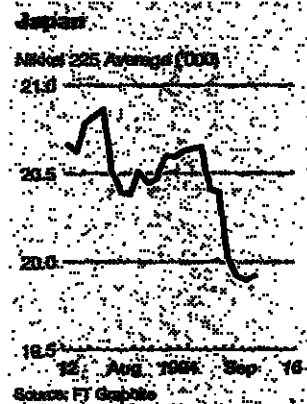
Daito Trust Construction fell by its daily limit of ¥400 to ¥1,620 following reports of sharply lower pre-tax profits projections for the current business year to next March.

In Osaka, the OSE average slipped 21.50 to 22,228.12 in volume of 42m shares. Rohm, a semiconductor device maker, rose ¥80 to ¥4,280 on a higher pre-tax profits forecast.

Roundup

The region's markets reflected the fall on Wall Street on Friday, and fears of an interest rate rise.

HONG KONG slid 2.5 per cent, with Chinese-incorporated issues the hardest hit after a recent rally, followed by the interest rate-sensitive property sector. The Hang Seng



index shed 254.65 to 9,890.37, not far above the day's low of 9,856.11. Turnover was a provisional HK\$5.08m, down from Friday's HK\$7.28m.

The H share index of China incorporated companies fell 46.67, or 3.2 per cent, to 1,451.42. Among H shares, Shanghai Petrochemical declined 8 cents to HK\$2.74. Maanahan Iron and Steel also 8 cents to HK\$2.71 and Dongfang Electric 42 cents to HK\$4.10.

Property companies, highly sensitive to interest rate moves, were heavily sold. Sun Hung Kai Properties fell HK\$1.75 to HK\$58 and Cheung Kong HK\$1.50 to HK\$38.20.

Elsewhere, Guoco Group retreated HK\$1.30 to HK\$37.70, having made ground recently on speculation that it would be chosen to replace the Jardine companies in the Hang Seng index following the latter's delisting.

SYDNEY retreated further after Friday's decline. The All Ordinaries index lost 37.7, or

1.8 per cent, at 2,032.9, while the All Industrials index fell 61.1 to 2,881.9 and All Resources 19.7 to 1,403.4.

News Corp dropped 38 cents to A\$8.32 and John Fairfax was down 13 cents at A\$2.67.

KUALA LUMPUR fell back on selling of blue chips which knocked 1 per cent off the market's benchmark index. The composite index shed 12.61 to 1,169.05. Brokers said the index showed resilience at lower levels and they expected strong support at the 1,150 level. Volume was 343m shares and losers led gains by 301 to 141.

Golden Plus gained 80 cents at M\$14.90 on reports that the company would announce a major project this week.

MANILA was depressed by losses in the major stocks. The composite index fell 62.14 to 2,919.31, with PLDT sliding 1.3 per cent to 1,545 pesos and San Miguel "A" 1.5 per cent to 98 pesos.

TAIPEI slipped under the 7,000 mark in a volatile session. The weighted index dipped 32.34 to 6,887.48, after reaching an intraday high of 7,042.07. Turnover was thin at T\$143.50 on volume of 3.8m shares.

Textiles made headway, Carnival Textile climbing T\$1.60 to T\$28.60 and Reward Wool 90 cents to T\$48.70.

SEOUL extended early gains in spite of selling intervention by the stock market stabilisation fund. The composite stock index rose 9.18 to 996.70. Advances exceeded declines by 488 to 325, with 175 going limit up. Samsung Electronics staged a rebound, rising the day's limit of Won3,000 to Won138,700.

SINGAPORE was broadly lower in thin trade. The Straits Times Industrial index slipped 19.57 to 2,280.89, with an estimated 170m shares traded.

BOMBAY climbed to a record high on continued speculative buying. The BSE index closed at a provisional 4,645.51, up 92.36 or 2 per cent. Brokers said better half-year results helped the rally.

The BSE index has shown a steady upward movement throughout the year and is now 34 per cent higher than its year's opening of 3,455.86.

Brokers attributed the speculative interest to strong hopes that the Securities and Exchange Board of India would approve a recent BSE proposal for the introduction of a 90-day futures contract.

BANGKOK declined on fears of a possible interest rate rise. The SET index closed 18.44, or 1.2 per cent, lower at 1,490.41. Turnover was Bt7.4bn. Stocks fell across the board, led by banks which lost 2.3 per cent.

WELLINGTON followed the region's trend, losing 2.2 per cent. The NZSE-40 capital index fell 47.63 to 2,111.09 in light NZ\$40.4m turnover.

MARKETS IN PERSPECTIVE

	% change in local currency †			% change sterling ‡	% change US\$ ‡
	1 Week	4 Weeks	1 Year	Start of 1994	Start of 1994
Austria	+0.17	+2.82	+8.40	+2.57	+7.52
Belgium	-2.07	-1.33	+6.53	-5.21	+2.93
Denmark	-1.70	-3.83	+1.48	-7.24	+1.39
Finland	+0.47	+0.89	+43.31	+27.38	+40.70
France	-3.01	-2.34	-4.07	-12.32	-5.92
Germany	-0.80	+2.97	+13.45	-4.77	+2.31
Ireland	-1.00	+5.24	+18.57	+5.73	+8.62
Italy	-4.94	+1.58	+6.93	+6.25	+10.39
Netherlands	-1.81	+0.81	+12.50	-2.96	+3.99
Norway	-2.35	-0.47	+17.52	+2.66	+8.80
Spain	-0.32	-0.39	-0.59	-0.89	-3.20
Sweden	-2.13	+2.59	+13.24	+3.77	+14.43
Switzerland	-1.26	+1.61	+11.92	-9.36	-0.16
UK	-2.43	-0.13	+3.84	-7.42	-7.42
EUROPE	-2.07	+0.34	+8.03	-6.37	-2.15
Australia	-2.29	+0.18	+7.73	-4.37	+0.11
Hong Kong	+2.88	+8.05	+37.96	-14.90	-18.81
Japan	-3.39	-3.39	-4.90	-19.09	+18.94
Malaysia	+3.08	+8.18	+14.87	-6.61	-6.12
New Zealand	-0.44	+0.28	+12.03	+2.71	+5.85
Singapore	-1.51	-0.16	+17.45	-8.24	-5.83
Canada	-0.22	+4.26	+12.99	+2.86	-5.12
USA	-0.14	+1.18	-2.16	-0.58	-0.58
Mexico	+2.63	+4.87	+42.45	+5.49	-8.19
South Africa	+1.09	+2.27	+80.90	+22.05	+10.76
WORLD INDEX	-1.68	-0.21	+2.83	+0.56	+1.66

Based on September 9th 1994. Copyright, The Financial Times Limited, London, South & Co. and NatWest Securities Limited.

The world's equity markets were broadly lower over a week which brought a sting in its tail. On Friday, Wall Street and leading European markets finished in retreat in reaction to US figures showing an unexpectedly sharp rise in wholesale prices during August, which raised the spectre of rising inflation and interest rates. Italy was the week's biggest loser, weighed down by worries about cabinet splits and vacillation, and doubts about the government's ability to take decisive action on the 1995 budget. Last week's focus was on government plans to cut at least 1.5,000bn from pensions, prompting trade union threats of a "hot autumn" of conflict if the proposals were not rewritten. Today, Mr Silvio Berlusconi, the prime minister, meets the unions to discuss the issue in what is being seen as the first real test of his stated resolve to take firm, but fair, measures on the economy.

S Africa ends broadly lower

Johannesburg ended broadly lower as initial losses in golds and other mining shares spread to the broader market amid a lack of fresh direction and limited buying support.

The overall index, after edging higher at the start, finished 63 down at 5,892, while golds lost 45 at 2,419 and industrials dipped 22 to 6,595.

Traders said short term equity index futures, which

close out on Thursday, were calling golds slightly better but were discounting a fall in the industrial and overall indices.

The newly listed Nasionale Pers added R2 at R21.5, after edging sharply above expectations which were as low as R17 - in heavy volume of R115m.

Iscor lost 12 cents at R4.58 as profits continued to be taken after recent gains.

FT-ACTUARIES WORLD INDICES

Daily compiled by The Financial Times Ltd., Goldman, Sachs & Co. and Wall Street Securities Ltd. in conjunction with the Institute of Actuaries and the Faculty of Actuaries																
NATIONAL AND REGIONAL MARKETS										— DOLLAR INDEX —						
	US Dollar Index	Day's Change %	52 Week High	52 Week Low	Year Ago	DM Index	Local Currency	Local % chg on day	Gross Div. Yield	US Dollar Index	Sterling Index	Yen Index	DM Index	Currency 62 week	52 week Low	52 week High
Australia (68)	175.11	-0.9	187.40	168.88	140.38	158.36	-0.8	3.51	178.87	189.47	111.01	142.94	157.88	189.15	138.04	142.88
Austria (17)	198.88	1.5	190.14	184.80	189.44	189.38	0.8	1.00	195.93	187.95	123.11	138.52	139.47	189.59	184.54	175.12
Belgium (27)	175.80	-0.7	177.12	170.12	140.88	137.46	-0.2	4.02	174.26	167.15	103.49	140.08	137.78	177.04	143.82	180.57
Canada (104)	135.05	-0.7	129.11	84.74	108.28	139.31	-0.8	2.51	133.85	130.41	85.42	109.98	134.78	145.51	120.54	134.31
Denmark (23)	265.83	0.4	244.28	192.33	204.83	211.82	-0.8	1.40	254.50	244.12	150.91	155.10	213.19	275.79	222.94	222.30
Finland (24)	181.70	2.3	173.70	114.01	145.85	190.73	1.3	0.73	177.82	170.37	111.60	143.70	188.26	191.70	104.23	111.55
France (97)	172.43	-0.5	184.93	138.22	142.90	-1.4	3.08	173.81	168.24	108.89	140.22	144.89	185.37	159.34	168.59	168.59
Germany (68)	150.40	1.7	143.78	84.37	120.57	132.17	-0.3	1.71	147.92	141.89	82.94	119.88	119.88	150.40	124.30	128.01
Hong Kong (58)	214.42	0.1	238.03	221.26	233.12	213.12	0.1	2.57	239.50	239.04	261.39	238.57	232.50	239.58	201.45	201.45
Italy (14)	212.82	0.4	203.45	133.64	170.00	166.81	-0.9	3.26	213.73	206.12	134.29	172.92	197.50	218.80	161.54	168.82
Japan (98)	70.35	1.0	75.87	40.60	60.82	98.17	-2.2	1.87	69.08	77.39	50.83	65.27	65.29	97.76	67.88	75.86
Netherlands (27)	185.31	0.5	192.12	145.12	160.80	175.12	-0.3	1.87	187.77	182.77	103.77	140.77	160.77	184.77	142.77	185.31
Malaysia (87)	228.14	0.8	258.51	365.28	486.65	578.17	-0.5	1.45	257.58	554.04	382.91	407.30	569.00	681.03	508.00	582.00
Mexico (19)	592.02	0.8	2198.84	1441.39	1842.12	2051.43	-0.1	1.20	2279.68	2188.74	1432.37	1944.37	2470.72	2600.78	1611.17	1765.74
Norway (23)	217.03	0.1	207.05	184.18	173.88	177.82	-0.3	3.34	218.14	209.91	136.19	173.36	172.85	211.19	180.28	185.77
Sweden (24)	204.87	0.4	205.85	182.58	164.29	181.29	-0.3	3.31	205.85	197.37	137.39	163.91	160.97	211.19	189.28	191.47
Switzerland (27)	204.78	0.1	195.48	128.55	184.29	178.82	-1.3	1.75	206.76	197.37	128.24	163.91	160.97	211.19	189.28	191.47
South Africa (24)	302.40	0.4	248.45	204.20	220.51	250.95	-0.7	2.09	311.33	348.02	228.59	292.40	261.39	373.92	283.31	288.73
Singapore (58)	310.15	0.5	249.49	194.61	246.82	232.03	-0.5	1.68	313.70	296.97	195.57	282.20	261.39	314.24	176.89	190.27
Spain (24)	141.38	0.7	141.38	96.72	115.34	137.48	-0.9	1.18	141.90	136.73	88.31	114.48	138.76	185.76	128.88	140.87
Switzerland (27)	254.70	0.7	214.01	140.80	180.72	215.45	-0.5	1.58	223.52	213.13	109.26	148.01	160.97	221.85	175.80	175.80
Sweden (24)	187.10	0.4	180.22	106.16	134.35	135.64	-0.9	1.82	166.80	162.18	98.21	135.10	134.89	175.80	125.70	137.67
United Kingdom (204)	186.99	0.8	190.23	124.88	153.32	190.23	-1.2	5.97	200.00	182.46	126.08	126.35	128.48	214.84	181.11	181.84
USA (17)	100.85	1.0	102.57	111.63	153.00	180.98	-1.0	2.84	129.86	186.11	121.25	128.13	128.98	184.04	171.95	180.95
Australia (718)	173.93	0.1	188.27	139.19	130.42	161.47	-0.8	3.00	174.73	197.05	109.41	140.88	168.88	172.58	153.98	158.13
Canada (104)	170.22	0.8	210.18	109.25	176.85	210.87	-0.2	1.41	210.58	209.89	137.43	176.83	211.08	222.08	173.93	170.22
Europe Pacific (748)	170.22	0.8	210.18	109.25	176.85	210.87	-0.2	1.41	210.58	209.89	137.43	176.83	211.08	222.08	173.93	170.22
Asia-Pacific (1466)	171.66	0.2	164.10	107.71	137.80	138.74	-0.2	1.90	171.28	164.40	107.71	138.76	139.06	139.02	175.14	143.88
North America (1466)	171.66	0.2	164.10	107.71	137.80	138.74	-0.2	1.90	171.28	164.40	107.71	138.76	139.06	139.02	175.14	143.88
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World Excl. UK (1947)	173.42	0.1	179.25	117.16	150.31	187.04	-0.1	2.82	188.44	181.71	110.03	133.28	188.96	192.73	176.87	183.07
World Excl. UK (1947)	173.42	0.1	179.25	117.16	150.31	187.04	-0.1	2.82	188.44	181.71	110.03	133.28	188.96	192.73	176.87	183.07
World Excl. UK (1947)	173.42	0.1	179.25	117.16	150.31	187.04	-0.1	2.82	188.44	181.71	110.03	133.28	188.96	192.73	176.87	183.07
World Excl. UK (1947)	173.42	0.1	179.25	117.16	150.31	187.04	-0.1	2.82	188.44	181.71	110.03	133.28	188.96	192.73	176.87	183.07
World Excl. UK (1947)	173.42	0.1	179.25	117.16	150.31	187.04	-0.1	2.82	188.44	181.71	110.03	133.28	188.96	192.7		